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NEWS SUMMARY

Hijackers surrender at Stansted airport after weekend siege

Four hijackers of a Tanzanian airliner surrendered at Stansted airport and released all their hostages last night. They had been demanding the resignation of Tanzanian President Nyerere, but agreed to end their siege when Oscar Kambona, an exiled opponent of Nyerere living in London, spoke to them by radio yesterday. The Air Tanzania Boeing 737 was hijacked on Friday during a Tanzania internal flight. It landed in Nairobi, Jeddah and Athens before arriving at Stansted on Saturday afternoon.

GENERAL

Jaruzelski to relax Polish curbs

Polish authorities eased some martial law restrictions as leader General Jaruzelski prepared to leave with a delegation for a visit to the USSR. Back Page; West Germans stand by pipeline deal, Page 2

BUSINESS

Japan seeks trade talks with U.S.

JAPAN is to seek ministerial talks with the U.S. on bilateral trade and other economic problems. It hopes the talks can precede the Paris economic summit meeting this summer. Back Page

'Ban rates' call

Abolishing rates and putting up income tax instead could cut 3 per cent off the retail price index, a Lloyds Bank adviser argues. Page 4

'Self-defence'

Defence Secretary John Nott said Britain needed the Trident deterrent in case Nato collapsed.

Liberal bid

The Liberals are likely to carry the Alliance colours in the Pinnerfield by-election caused by the death at the weekend of Conservative Sir Ronald Bell.

Sutcliffe objects

Peter Sutcliffe is to oppose the amount of damages sought by the mother of his youngest murder victim. His wife this week seeks legal separation.

Prison death trial

Three prison officers stand trial today at Leicester Crown Court accused of murdering inmate Barry Prosser.

Cricket 'jeopardy'

Five of the England cricket team returned from the India tour, including Geoff Boycott, are among 12 who have gone to play in South Africa, jeopardising their Test careers.

CB link with God

Cornish vicar Raymond Wallace is using CB radio to keep in touch with the household and to raise money.

False alarm

"Prinnie" residents on Canvey Island poured out onto the streets when a siren at a methane gas plant went off accidentally.

Harmony restored

Sadler's Wells Royal Ballet resumes performances after a five-week musicians' strike. Page 6

Loco parentis

London pigeon foster-parents are helping save the un-mammalian rare pink Mauritania variety from extinction.

Briefly...

Common cold did not cause more problems than usual this winter despite record low temperatures.

CONTENTS

Oil prices and the Budget: Sir Geoffrey's column 12
El Salvador: the Catch-22 for Mr Reagan 13
Technology: microprocessors talk to the real world S

11	Int. Co. News	15-17	TV and Radio	9
12	Labour	18	UK News	4-6
13	Leaders	19	Unit Trusts	20-21
14	Law	22	Welfare	22
15	Law	23	World Econ. Ind.	23
16	Law	24	World Stock Mkts.	19
17	Law	25	World Trade	3
18	Law	26	Management	10
19	Law	27	Money & Markets	11
20	Law	28	Money & Exchange	12
21	Law	29	Commodity News	13
22	Law	30	Parliamentary Day	14
23	Law	31	Parliamentary Day	15
24	Law	32	Parliamentary Day	16
25	Law	33	Parliamentary Day	17
26	Law	34	Parliamentary Day	18
27	Law	35	Parliamentary Day	19
28	Law	36	Parliamentary Day	20
29	Law	37	Parliamentary Day	21
30	Law	38	Parliamentary Day	22
31	Law	39	Parliamentary Day	23
32	Law	40	Parliamentary Day	24
33	Law	41	Parliamentary Day	25
34	Law	42	Parliamentary Day	26
35	Law	43	Parliamentary Day	27
36	Law	44	Parliamentary Day	28
37	Law	45	Parliamentary Day	29
38	Law	46	Parliamentary Day	30
39	Law	47	Parliamentary Day	31
40	Law	48	Parliamentary Day	32
41	Law	49	Parliamentary Day	33
42	Law	50	Parliamentary Day	34
43	Law	51	Parliamentary Day	35
44	Law	52	Parliamentary Day	36
45	Law	53	Parliamentary Day	37
46	Law	54	Parliamentary Day	38
47	Law	55	Parliamentary Day	39
48	Law	56	Parliamentary Day	40
49	Law	57	Parliamentary Day	41
50	Law	58	Parliamentary Day	42
51	Law	59	Parliamentary Day	43
52	Law	60	Parliamentary Day	44
53	Law	61	Parliamentary Day	45
54	Law	62	Parliamentary Day	46
55	Law	63	Parliamentary Day	47
56	Law	64	Parliamentary Day	48
57	Law	65	Parliamentary Day	49
58	Law	66	Parliamentary Day	50
59	Law	67	Parliamentary Day	51
60	Law	68	Parliamentary Day	52
61	Law	69	Parliamentary Day	53
62	Law	70	Parliamentary Day	54
63	Law	71	Parliamentary Day	55
64	Law	72	Parliamentary Day	56
65	Law	73	Parliamentary Day	57
66	Law	74	Parliamentary Day	58
67	Law	75	Parliamentary Day	59
68	Law	76	Parliamentary Day	60
69	Law	77	Parliamentary Day	61
70	Law	78	Parliamentary Day	62
71	Law	79	Parliamentary Day	63
72	Law	80	Parliamentary Day	64
73	Law	81	Parliamentary Day	65
74	Law	82	Parliamentary Day	66
75	Law	83	Parliamentary Day	67
76	Law	84	Parliamentary Day	68
77	Law	85	Parliamentary Day	69
78	Law	86	Parliamentary Day	70
79	Law	87	Parliamentary Day	71
80	Law	88	Parliamentary Day	72
81	Law	89	Parliamentary Day	73
82	Law	90	Parliamentary Day	74
83	Law	91	Parliamentary Day	75
84	Law	92	Parliamentary Day	76
85	Law	93	Parliamentary Day	77
86	Law	94	Parliamentary Day	78
87	Law	95	Parliamentary Day	79
88	Law	96	Parliamentary Day	80
89	Law	97	Parliamentary Day	81
90	Law	98	Parliamentary Day	82
91	Law	99	Parliamentary Day	83
92	Law	100	Parliamentary Day	84
93	Law	101	Parliamentary Day	85
94	Law	102	Parliamentary Day	86
95	Law	103	Parliamentary Day	87
96	Law	104	Parliamentary Day	88
97	Law	105	Parliamentary Day	89
98	Law	106	Parliamentary Day	90
99	Law	107	Parliamentary Day	91
100	Law	108	Parliamentary Day	92

Surveys on economy highlight budget dilemma for Howe

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE LATEST reports on the British economy, out today, show the dilemma facing Sir Geoffrey Howe, the Chancellor, for his Budget on March 9.

Evidence from the Confederation of British Industry and the leading independent forecasters suggest that recovery from the slump will be sluggish unless the Chancellor gives some help to companies.

His officials, however, advise that the fall in oil prices is likely to dent government revenues enough to reduce even his modest plans for helping the economy.

As a result it seems likely he will feel unable to give away much more than £1bn in tax cuts without risking government borrowing higher than the limits of official strategy.

The London Business School, which in the past has been broadly sympathetic to the Government's monetarist strategy, today backs the CBI's plea for a cut in payroll tax to help industry. It says corporate profits have fallen so low companies will have to go heavily into debt to finance a recovery.

Its Centre for Economic Forecasting has produced its gloomiest prediction for unemployment. This could go on rising to the middle of the decade, even if the Chancellor gives the help it suggests—a 2 point cut in the Employers' National Insurance surcharge.

The school has become more cautious about the outlook for economic growth this year. It puts this at 1.5 per cent, broadly in line with the Treasury's private view and with the most recent forecast from the National Institute for Economic and Social Research.

The CBI's latest monthly trends inquiry shows, it says, no indication of a substantial recovery in the short run, but there are some signs of a limited pick-up of activity later in the year.

Its survey of 1,660 manufacturing companies showed a 3 per cent balance of opinion that output would expand in the next four months.

There was a slight improvement in the perception of

orders, with 50 per cent saying orders were below normal levels, compared with 55 per cent in November and 65 per cent in June.

The Financial Times's Business Opinion Survey today shows improved optimism, although only half the companies interviewed last month were more optimistic than in November.

The Chancellor has come under strong pressure to give an upward push to demand. However, in the last few weeks his scope for assistance has been narrowing fast.

In early January the Treasury was estimating that public borrowing for 1982-83 would be about £7.5bn to £8bn if policies were "unchanged."

It was assumed that income tax thresholds and excise duties would be raised in line with the inflation rate.

The Government's medium-term financial strategy implied that borrowing should be about £9bn to £9.5bn, so that Chancellor had £1.5bn to £2bn to "give away" if he wanted to stay on course.

Falling oil prices have reduced his margin by £500m or a little more. In addition, the general uncertainties about oil prices and their effects on revenues have moved the Treasury's budget arithmetic sharply towards caution.

Upward revisions of the interest paid on the national debt and the poorer outlook for asset sales may have added to this.

It would be politically embarrassing for the Chancellor to announce that this cupboard was now bare, so he is likely to settle for modest measures costing about £1bn.

The most favoured and the "safest" of the Treasury's options for tax cuts was a reduction in the employers' insurance surcharge. However, the Chancellor may argue now that an oil price cut will help industry's costs, and any fall in the exchange rate resulting from lower oil prices would help the UK's competitiveness.

He may judge this a good argument for leaving the surcharge untouched or, at most, Continued on Back Page

'Lift curb on cable TV' report recommends

BY GUY DE JONQUIERES

AN IMMEDIATE go-ahead for commercial satellite broadcasting and the removal of government restrictions on cable television are recommended in a report drawn up by a panel of independent experts at the request of the Prime Minister.

The report is expected to form the basis for Government decisions on the future of broadcasting policy this month possibly this week.

Its recommendations have been discussed by Mrs Margaret Thatcher and the Ministers most closely involved and are understood to have been favourably received.

By lifting its controls over cable television programming, the report says the Government could stimulate the rapid development of a £1bn a year industry whose financing could be provided entirely from the private sector.

At present cable television operators may transmit legally only programmes broadcast by the BBC and independent television networks.

They should be free to distribute whatever material they choose, the report says. This could include feature films, educational programmes, subscription television, paid advertising and two-way electronic

information services.

The expansion of cable television would not be an important new market for British suppliers of communications systems, office equipment, computers, television sets and a wide variety of programme material.

The Government must commit itself to taking action soon—preferably by the middle of this year—otherwise mounting losses will force cable operators to close large parts of their systems.

The report is due to be published this month or early in April. It was drawn up by the Information Technology Advisory Panel appointed last July. Its six members are drawn from the electronics industry, research organisations and the academic world.

The panel's principal recommendations for government action are:

● Immediate approval for the start of commercial satellite broadcasting and authorisation for cable systems to distribute satellite-transmitted programmes. If necessary, cable operators should be released from the obligations to distribute normal broadcast services.

● Encouragement of effective self-regulation by the cable television industry, similar to that exercised by the advertising and newspaper industries.

● Establishment by the Industry Department of a working group to define technical standards for cable networks by the end of this year.

● Creation by the Industry Department of a common "forum" grouping all parties interested in cable television.

About 2.6m homes in Britain are served by cable television. The report estimates it would cost about £2.5bn to install systems which could reach half the population. There would be little difficulty in raising the investment from private sources. Report details, Page 4

Mubarak Israeli visit unlikely before Egypt regains Sinai

BY DAVID LENNON IN TEL AVIV AND ANTHONY McDERMOTT IN CAIRO

THE PROMISED visit of President Hosni Mubarak of Egypt to Israel looks less and less likely to take place—at least before Israel hands back the final part of Sinai on April 26—because of the President's reluctance to visit Jerusalem.

Mr Yitzhak Shamir, the Israeli Foreign Minister, failed during a visit here last week to arrange a date, and negotiations between the two governments are continuing. Egyptian officials have indicated that their government will not be drawn into what they see as efforts to link a visit to Jerusalem, which the Israeli parliament voted in 1980 to annex, with the withdrawal from Sinai, which, barring any big political crisis in the region, is virtually irreversible under the terms of the Camp David accords and the peace treaty.

"If President Mubarak insists on his refusal to include Jerusalem on his trip to Israel, then we will have to give up on the idea of this important visit," an official Israeli cabinet announcement declared yesterday.

This affair will heighten Israeli suspicions about the direction of the new President's policy on Israel. It could hardly have come at a worse time, only two months before the final Israeli withdrawal from Sinai.

A tense and potentially explosive situation developed in the Jewish settlements in Sinai yesterday after the Israeli army reinforced its road blocks to stop Israeli extremists entering the region. The militant settlers and their supporters are attempting to prevent the Israeli hand-over of the area to Egypt in April.

The army sealed off all routes into Sinai on Friday evening after Mr Ariel Sharon, the Defence Minister, received reports that the militant movement to stop the withdrawal from Sinai was planning to move 20,000 of its supporters into the settlement this week. Its action with full Cabinet support.

The Israeli colonies built in northern Sinai in the 1970s are due to be evacuated before the final withdrawal. Many of the original settlers have already left but extremist Israelis have been moving into abandoned homes.

They hope their presence will prevent the hand-over of eastern Sinai. Some of them have vowed to fight Israeli soldiers if the army tries to remove them by force. Their threats have increased pressure on the Government to take action to prevent the situation deteriorating.

Settlers who put up a barricade to stop the army from entering the Yamit urban settlements were persuaded to dismantle it by Gen Rafael Eitan, the chief of staff.

Elaborate systems of barbed wire concertina barriers, anti-vehicle nails and other equipment were set up by the army at five points of entry to Sinai and the Gaza Strip. Large numbers of soldiers and police manned the check-points and permitted only residents of the Sinai settlements and the Gaza Strip, and tourists, to enter the closed area.

The settlers reacted to what they called the "siege" with threats of violence. Epithets were shouted and some put on yellow stars of David, reminiscent of the badge Nazis forced the Jews in Europe to wear.

Wytech Farm sale delayed

By Ray Dafter, Energy Editor

BRITISH GAS CORPORATION has told the Government that it will have to wait until well into the 1982-83 financial year before the sale of the Wytech Farm oil assets in Dorset can be completed. The sale is expected to raise over £200m.

Mr Nigel Lawson, Energy Secretary, had asked the corporation to complete the sale by the end of this month.

British Gas has told him that it is impossible to carry out a full independent survey of the assets and negotiate the sale until later this year.

It is another disappointment for Sir Geoffrey Howe, the Chancellor, who is faced with falling North Sea oil revenues as a result of price reductions, and a changing view of the

THE Government intends to introduce a guillotine on Commons discussion of the Oil and Gas (Enterprise) Bill. There has so far been 44 hours of discussions on the Bill which proposes to sell off North Sea oil operations and open up some British Gas operations to competition. Back Page

worth of oil assets seem to be sold to the public. These include 51 per cent of the oil exploration and production interests in British National Oil Corporation and British Gas Corporation's North Sea oil interests.

The Wytech Farm sale is attractive to the Government because it can be accomplished quickly, without the need for a special Bill. Also, the assets will probably be sold by tender, to the highest bidder, rather than through a fixed price share sale, as in the case of Amersham International, the radioactive materials producer whose disposal has sparked a major row.

British Gas, which has not hidden its dislike for the sale, has told the Energy Select Committee of the Commons that the corporation's interests could be worth £450m. The sale includes not only the corporation's 50 per cent stake in the Wytech Farm field but also its interests in prospective acreage around the discovery.

The sale could raise between £180m and £270m on a calculation using a discount rate of 5 per cent in real terms, according to a report published yesterday by stockbrokers Wood, Mackenzie. The value would be only £130m if a 10 per cent discount rate, used in North Sea transactions, was chosen.

Mr FRED MULLEY, the former Labour Defence Secretary, last night became the most senior Labour MP to fall victim to the party's new selection procedures.

His local party of Sheffield Park failed to re-select him as its candidate, and chose instead a leftwinger, Mr Richard Cohn, Sheffield's European MP.

Mr Mulley, 63, joins six other Labour MPs who have been dropped by their local parties. His fate will add to the insecurity of other Labour moderates facing reselection and will raise the whole question of a local party's right to select its own MP. It will also reinforce

the message to older MPs that the days of deferential constituency parties are numbered.

Mr Cohn put his name forward for selection despite a request from Labour's National Executive Committee to MEPs not to stand against sitting MPs, in the interest of party unity. Moderates may try to claim that Mr Cohn was breaking the rules, but they seem unlikely to be able to make the charge stick. It therefore looks as if Mr Mulley's political career has been brought to an end after 32 years.

Mr Mulley, who was ill recently, has been at odds with his local party for some time—Continued on Back Page

Bundesbank hits at competitive devaluation

BY JONATHAN CARR IN BONN

THE DEUTSCHE Bundesbank has warned of the dangers of competitive currency devaluation, and stressed that parity changes in the European Monetary System should be made only as a last resort.

The warning came in a week-end speech by Herr Karl Otto Poehl, the Bundesbank president. He rejected the idea that West Germany might introduce capital controls to shield itself from the impact of high U.S. interest rates.

Herr Poehl's comments were seen as a reaction both to the realignment in the EMS last week-end and to the Franco-German summit meeting in Paris, when ways of "decoupling" Europe from U.S. interest rates were discussed.

Above all, they are felt to reflect concern that the devaluation of the Belgian franc for the first time formally since 1949, as well as the Danish krona, might signal the start of a chain reaction of devaluation aimed at improving trade competitiveness.

Herr Poehl stressed that devaluation was a double-edged sword. Experience showed that any benefit which it brought on the export side was swiftly consumed by spiralling domestic wages and prices.

He agreed that parity changes in the EMS were unavoidable from time to time. But if they came ever more often, and involved ever larger percentage changes (last week-end's was the fifth realignment since the EMS began in 1979), they undermined the advantages of the system.

The economic performances of the member States would diverge still further, and above all the gap in inflation rates would grow.

"He was optimistic about the message to older MPs that the days of deferential constituency parties are numbered."

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Mr Mulley, who was ill recently, has been at odds with his local party for some time—Continued on Back Page

Labour drops Mulley

BY OUR POLITICAL CORRESPONDENT

Mr FRED MULLEY, the former Labour Defence Secretary, last night became the most senior Labour MP to fall victim to the party's new selection procedures.

His local party

BY JAMES McDONALD

“The number of companies with Save As You Earn option plans increased from 4.7 per cent to 8.5 per cent, and all employee profit-sharing plans rose from 5 per cent to 10.6 per

BY KENNETH GOODING

Premiums start at about £70 for second-year cover on a Mini

Larger companies with an annual turnover of £100m or more favour employee share schemes more than smaller organisations, the report notes. Pensions remain the most costly benefit to directors.

Directors' Remuneration,
Monks Publications, Debden
Green, Saffron Walden, Essex;
£25.

**By John Moore,
City Correspondent**

Meanwhile, the new Lloyd's legislation for improving the market's self regulation faces stiff opposition in its remaining stages in Parliament. The Lloyd's Bill is due to go before the Lords, but two parliamentary petitions seeking major changes in the legislation are expected to be lodged in the next few weeks.

BY ROBIN PAULEY

Income from domestic rates could be replaced by increasing income tax by 3p in the pound and abolishing mortgage interest relief. Non-domestic rates income could be replaced by £3bn worth of cuts in busi-

In January Mr Straw published figures showing the rate bills in shire counties to be lower in Labour-controlled areas than Conservative.

**By Mark Meredith,
Scottish Correspondent**

due course to receive a discharge.

Scottish Law Commission: Report on Bankruptcy and Related Aspects of Insolvency and Liquidation. HMSO. Paper 176; £14.90.

BY PETER RIDDELL AND ROBIN PAULEY

as a department manager as well as a policymaker. Some of his colleagues seem to have been less than enthusiastic about the seminar, feeling they do quite well running their

ness. Its report, to be published soon, is expected to favour Minis and recommend all ministers to adopt it or something equivalent.

The Government is under pressure to decide on cable and satellite TV. **Guy de Jonquieres** reports

As a result, the UK cable business has stagnated, and rising costs are squeezing operators' margins. The report by the Prime Minister's panel of experts estimates that, on current trends, the number of

and difficult to align. It says it would be cheaper and more efficient to beam the broadcasts to large stations on earth and distribute them by cable.

If cable were de-regulated, much of the initial demand by viewers would probably be for

In the U.S., cable systems can provide as many as 100 television channels. But technology recently developed in the UK would make possible a vast number of channels through a series of switching systems.

ago — that greater competition would lower quality of broadcasting. Cable television operators want a self-regulation of their operations, but the report leaves open the possibility of a statutory supervisory body.

TODAY

[illegible]

Public Accounts: subject—
ees paid to works consultants.
Witnesses: Sir Kenneth Stowe,

**Central America. Vote on out-
standing Votes and Supplemen-
tary Estimates.**
Lords: Northern Ireland

TILL FURTHER REVIEW

Bank of Baroda announce that, for balances in their books on and after 1st March, 1982 and until further notice their Base Rate for lending is 13½% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 11% per annum.

BURNABY 13 249p
DIVIDEND & INTEREST PAYMENTS—
 Nicholas Corp. Copper Mining Redemption
 of the 50pct RedeemCompF Shs of ZnK 2
 at 2mK 2.10 per share with accrued
 interest
 Red Redemption of StockedCompF Shs of
 ZnK 2 at 2mK 2.20 per share with
 accrued interest
 North British Steel Grn 1.49p
 General Account Fire and Life Assn
 Owners Abroad
 Ultramar
 Intermar
 Camper Intl
 Cons Gold Fields
 Jeremia
DIVIDEND & INTEREST PAYMENTS—
 Assoc Savers 0.70p
 Cameron, Reg 109p, at m

Date	Title	Venue
Current	International Light Show (0248 88398) (until Mar 4)	Olympia
Mar 1-4	Hydraulics and Pneumatics Exhibition (01-539 5041)	NEC, Birmingham
Mar 2-6	International Production Engineering and Productivity Exhibition and Conference (01-747 5131)	Olympia
Mar 4-7	National Glazing Exhibition (01-686 2598)	Exhibition International
Mar 7-9	Footwear and accessories show (01-739 3071)	Exhibition Centre, Harrogate
Mar 8-10	The Business Enterprise Show (01-636 3716)	NEC, Birmingham
Mar 9-20	Chelsea Antiques Fair (0727 56069)	Old Town Hall
Mar 2-6	Daily Mail Ideal Home Exhibition (01-222 9241)	Earls Court
Mar 14-17	International Glass and Glass Technology Exhibition-GLASSEX (0378 77965)	NEC, Birmingham
Mar 14-18	Autopop Exhibition (01-235 7000)	Olympia
Mar 14-16	The London Shoe Show (01-739 2071)	Exhibition Centre, Harrogate
Mar 2-6	London Fashion Exhibition (01-363 1200)	NEC, Birmingham
Mar 25-26	Wine Fair (0784 48173)	New Horticultural Hall, Westminster
Mar 25-Apr 2	Metalworking '82 Exhibition (0737 68611) and International Metalcutting Machine Tools Exhibition (01-402 6671)	NEC, Birmingham
Mar 28-Apr 1	British Exhibition of Fine Jewellery and Sterling Silver (01-453 7628)	Goldsmith's Hall, London
Mar 29-Apr 1	International Diecasting Exhibition (0727 63213)	NEC, Birmingham
Mar 29-Apr 1	Audio Visual Exhibition (01-688 7785)	Wesley Centre

Current	International Fair (01-734 5543) (until Mar 3) ..	Frankfurt
Mar 2-6	Construction Indonesia '82 (01-486 1961)	Jakarta
Mar 6-9	Winter Sports Equipment Exhibition (01-438 3964)	Grenoble
Mar 7-10	International Fashion Trade Fair — ICEPO (01-409 0856)	Düsseldorf
Mar 7-14	International Agricultural Exhibition (01-438 3964)	Paris
Mar 10-11	Household Appliances Trade Fair (01-486 8686) ..	San Paulo
Mar 15-19	Shipyard Exhibition (08553 6155)	Hamburg
Mar 18-21	Brighter Homes and Do-It-Yourself Exhibition (Dublin 694022)	Dublin
Mar 18-23	Woodworking Machinery Exhibition (01-438 3964)	Paris
Mar 18-26	Petroleum Show (01-486 1961)	Peking
Mar 21-25	Middle East Business Equipment Show (01-486 1961)	Bahrain
Mar 23	International Computer Conference and Exhibition (01-994 6477)	Frankfurt
Mar 23-27	International Energy and Engineering Trade Fair (01-236 0911)	Frankfurt

Mar 1-2	FT Conference: The Fourth World Motor Conference. (01-621 1355)	Geneva
Mar 3	DIBC (UK): The credit analysis of international banks (01-623 5125)	City Conference Centre, EC3 Cannon Street, EC4
Mar 4	LOCE Conference on East Germany (01-548 4444)	Stockholm
Mar 4-5	International Commercial Arbitration Symposium (08 231200)	
Mar 8-9	AMR/Euromoney: Aerospace International Shipping Financing Energy Techniques (01-262 3782)	London Press Centre
Mar 10-12	Esomar: Profitability of manufacturers and retailers (020 444968)	Munich
Mar 11-13	Summit Conference and Exhibit Group: 5th Symposium on Crime in Business (04912 3671)	Churchill Hotel, WI
Mar 15-18	IPM: The Elements of Salary Administration (01-946 9100)	Embassy Hotel, WI
Mar 17	Institute of Credit Management: National Conference (0899 26711)	Hilton Hotel, WI
Mar 17-18	FT Conference: European Pulp and Paper in the 80s (01-621 1355)	Finlands Hall, Helsinki
Mar 18	Institute of Marketing: Action for Recovery Conference (01-850 7535)	Hilton Hotel, WI
Mar 18-19	London Export Conferences: Nigeria-Future Programmes (0822 3677)	Churchill Hotel, WI
Mar 18	Institute of Marketing: National Conference (06235 24922)	Hilton Hotel, WI
Mar 20	University of Reading: Strategic Factors in the Growth of International Business (0734 35123)	Reading
Mar 22	Oxy-BAC: European Symposium on the CANDU Reactor (01626 2351)	Fortman Hotel, WI
Mar 23	IPS: Currency Differentials (0899 27211)	Midland Hotel, Manchester
Mar 25-27	The Institute of Administrative Management: Administration of the State (01-583 1071)	

Japanese exporters of video equipment see weaker markets

BY RICHARD C. HANSON IN TOKYO

JAPAN'S video tape recorder industry, which dominates the world market, is passing through, by its standards, a period of belt tightening. Production growth is expected this year for the first time to fall below the yearly doubling of output seen in recent years. The big manufacturers are adopting cautious strategies while the market sorts itself out.

The main cause of worry in the industry is that lower than expected demand in the latter part of 1981 combined with rather over-optimistic production levels. This resulted in unusually high post-Christmas inventories.

In the U.S. stocks are believed to be running equal to four months of sales. Europe, which is the biggest market and Japan, are estimated to have inventories amounting to 2.5-3 months and "more than two months" of sales respectively.

The biggest producers—Matsushita, JVC and Sony—appear to be doing relatively better than the half dozen or so smaller producers. Companies which depend heavily on non-brand sales, in the U.S. are probably most heavily burdened by inventories.

Last year, production in Japan rose by 114 per cent to 3.5m units, a rate of growth to which the industry has been accustomed since the mid-1970s. The latest estimate for 1982, is that production will rise by about 28 per cent to slightly more than 12m sets, according to the normally conservative industry association.

Officials at Sony, Matsushita and JVC tend to view the growth in inventories as a temporary development and expect a gradual improvement as spring approaches and new models become available.

Sony thinks demand for its new "mass market" models in the U.S. this year will increase steadily but it has lowered the price on these models from over \$1,000 to \$885.

The group added last year up to 50,000 units in its monthly capacity, bringing its total to 250,000 units per month, a level it expects to maintain for the coming months.

Matsushita also expects production, running at 200,000-250,000 per month to remain flat at least until the second half of the year.

JVC, which claims that demand from Europe is still boosting its sales, plans to lift monthly production from 200,000 units per month, compared with 100,000 a year ago, to 250,000 units by next autumn.

Dunlop in China protocol

BY COLIN MacDOUGALL

DUNLOP has signed a protocol with China's Guangzhou Rubber Bureau giving it exclusive long-term co-operation with the rubber industry in the south China city of Guangzhou (Canton). This is the first stage in what the company hopes will be a mutually beneficial relationship. The preliminary protocol is expected to be followed soon by agreement on a specific project. Co-operation is expected to involve the provision of technical know-how.

World Economic Indicators

	FOREIGN EXCHANGE RESERVES (U.S.\$m)			
	Dec '81	Nov '81	Oct '81	Dec '80
U.S.	9,774	10,732	10,411	10,134
UK	12,810	13,114	12,796	12,748
France	19,976	19,518	19,464	25,338
W. Germany	39,638	40,443	40,164	43,881
Japan	24,716	25,035	24,775	21,567
Italy	18,617	17,020	17,291	21,452
Belgium	3,767	4,110	3,934	4,545
Netherlands	8,071	7,961	7,581	70,434

Source: IMF

SHIPPING REPORT

Dry cargo markets 'nightmare'

By Andrew Fisher

Prospects for shipowners in dry cargo markets in the next few years are "nothing short of a nightmare" as a large volume of new tonnage comes onto the market, according to a London firm of shipbrokers.

In some trades, say Simpson Spence and Young in a review of the sector, freight rates do not even pay voyage costs for bunkers and port charges, let alone contribute towards operating costs.

The review cites a current freight rate for shipping 600,000 tons of coal from Hampton Roads on the U.S. East Coast to Holland of about \$6 a ton against \$14.75 in January 1981.

A big move towards laying up ships rather than trading them on the market is now starting. But while this will reduce the supply of tonnage, a large amount of new ships are coming on the market.

In 1982, says the shipbroking firm, 158 bulk carriers of 40,000-90,000 deadweight tons, totalling 9.2m dwt, are due to be delivered. In the size range above 100,000 dwt, 42 vessels totalling 6m dwt are due.

This will give the market an extra cargo-carrying capacity of some 105m tons in the bulk carrier sizes of over 40,000 dwt, assuming seven voyages a year. But the rise in trade in the chief dry bulk cargoes was only about 12m tons last year, says Simpson Spence.

Russia, Italy tractor deal

By James Buxton in Rome

THE Soviet Union has acquired a 10-year licence to produce Italian self-propelled cultivators and small tractors. The machines involved are made by Goldoni, based near Modena in northern Italy and are of the kind used extensively in Italian peasant farming.

Under the licence agreement, the value of which has not been disclosed, the Soviet Union will be allowed to make 35,000 eight horsepower cultivators and 15,000 18 hp tractors a year.

David Housego in Paris examines the reasons for arms exports success

Mirage sales give France edge over Britain



French arms sales strength comes from such aircraft as the Mirage 2000

M. MARC CAUCHIE does not relish his new label as France's chief arms salesman. As he points out, he was until recently proud to be in charge of co-operation over arms production with Britain, West Germany and other Nato allies. He has taken over as Director of International Affairs and, hence, as head of military sales in the Ministry of Defence's equipment procurement organisation at a difficult moment.

France's export of arms has leapt over the last decade to deliveries in 1980 of FFr 35bn (\$2.5bn) — 5 per cent of total French exports — and orders of FFr 35bn. Orders were still "good" last year, he claims, but down on 1980.

But the pace of growth of arms exports by industrialised countries is slowing down. In the 1960s there was a spurt of new countries achieving independence, but they have now made their major arms purchases. "Thus the market is certainly saturated," he says. In the longer term newly industrialising countries will increasingly manufacture and export arms themselves.

France's defence sales organisation is admired and envied by many British officials. But Mr Cauchie does not agree that France's success in overtaking Britain as an arms exporter has been due to salesmanship. He puts it down to France's aeronautical industry and the development of a successful fighter plane, the Mirage.

"If you take out British and French air sales from overall export sales," he says, "you will arrive at about the same

figure. (Aerospace equipment accounted for 75 per cent of arms export orders in 1979, though probably a lower proportion in 1980.) Thus our sales organisations are equal. The difference is that the British did not have a successful fighter plane in the 1960s. Dassault (the manufacturer of the Mirage) had a success and that has made the difference over 20 years. But otherwise I often wish we had the British sales organisation."

A serious setback for France last year was the U.S. decision to cancel orders for the Franco-German Roland ground-to-air missile. Mr Cauchie was not surprised. "I have never believed in the two-way street," he says, referring to the joint U.S.-European understanding under which transfers of technology and equipment should flow in both directions. Mr Cauchie says the risk for the U.S. of depending on Europe for major items of equipment is too great because, in time of war, Europe could be occupied. The U.S.

should have seen from the start that the "two-way street" was not possible.

The only example of a successful exchange, he maintains, was the British Harrier jump jet. But this was a case of specialist equipment for a specialist force — the U.S. Marines.

In the case of the Roland, Mr Cauchie says the U.S. "has practically taken our technology for free." Licence payments were to have been collected from the massive orders envisaged, but in the end there were no orders.

Mr Cauchie, 57, an armaments engineer, took up his post eight months ago after the change in government. Initial inhibitions by the Socialists over arms exports have effectively disappeared under the exigencies of increasing export earnings.

The French are now putting a major sales effort into securing new orders for the Mirage 2000 advanced fighter. Production has, however, fallen behind

schedule. The French armed forces for reasons of economy have cancelled 15 of the 40 initially ordered for delivery over the next two years and problems over the radar equipment still remain.

Mr Cauchie holds out hopes of sales to India and Greece in addition to Egypt which is buying 20 aircraft. He denies the suggestion, widely made, that production was originally planned on the basis that for every aircraft sold to the French Air Force, two more would be exported.

Indeed, he does not accept the view that much French defence production is based only on manufacturing what is marketable abroad. The British Chiefs of Staff, he suggests, are increasingly under pressure to order equipment that is exportable. French practice, he insists, is for the Chiefs of Staff to state their operational requirements. These do not necessarily tally with what is most suitable for export. Further, he rejects criticism

that French arms exports rest on too limited a range of products—the Mirage range of aircraft, the Crotale missile and the AMX-30 tank, above all. France always has had a restricted range of products, he insists, and has exploited the good ones. "We are not going to multiply the range of products for which we don't see any purpose simply because we have the possibility of exporting them."

Responding to an oft-made allegation that French arms manufacturers hold down the price of a basic model but inflate the price of spare parts or additional equipment, he says that sales are made by industrialists, not the French Government. "I don't know of any industrialists in the world who are philanthropists—neither the Americans, the British or the French."

In spite of his change of job, Mr Cauchie still remains a strong advocate of increased European co-operation over arms manufacture. His personal view is that the initial response of Britain, France and West Germany to the problems posed by the growing costs of military technology and of the difficulties of their economies will be to retreat into their own corners, shunning co-operation.

But in a few years, he argues, they will see that they cannot go it alone. In the 1970s European nations combined voluntarily over arms production. Next time, however, it will be imposed on them by a "combination of economic difficulties and the growing costs of weapons systems."

S. Korea adopts French technology for N-programme

BY ANN CHARTERS IN SEOUL

SOUTH KOREA has unequivocally adopted French technology for the next phase of its nuclear development programme.

This became clear following the recent decision to award Alsthom-Atlantique the \$486m contract for turbine generators and auxiliary components to be used in its ninth and tenth nuclear power plants.

Thirteen nuclear power plants are planned in the South Korean programme, and bids may soon be sought for a further two plants.

The Alsthom-Atlantique con-

tract complements the award in November, 1980, of a nuclear steam supply system contract for the plants to Framatome, the leading French nuclear plant company and a subsidiary of Creusot-Loire.

Alsthom-Atlantique is the heavy engineering arm of Compagnie Generale d'Electricite, the state-owned group.

But the shift to French technology for these particular plants, following previous and heavy reliance on U.S. technology, has raised questions about the South Korean decision.

When Framatome won its contract, nuclear industry executives thought the contract for the conventional equipment had also gone to France. But Korea Electric Power Corporation (Kepco) evidently changed its mind and sought international bids.

Seven companies from six countries were invited to submit bids for the conventional plant, either as a complete package or in parts. Six responded: Alsthom-Atlantique, Brown Boveri of Switzerland, Mitsubishi of Japan, Westing-

house and General Electric of the U.S., and GEC of the UK.

Last November, when the bids were evaluated, Alsthom-Atlantique's initial price was the best, indicated Mr Choi Chang-Tong, general manager of Kepco's nuclear planning department. But it was clearly not low enough to satisfy Kepco.

"Certainly further deductions were made, particularly in reducing the exchange risk, either as result of French generosity or Korean negotiating skills," Mr Choi added.

Only a minor portion of the Alsthom-Atlantique contract is subject to price escalation. The price for equipment and materials is quoted in Swiss francs and is not subject to escalation.

Finance for the contract is through a French export credit provided by a consortium led by Societe Generale, Paribas and Banque Francaise du Commerce Extérieur. The interest rate is 7.85 per cent and repayment is over 15 years, starting after seven or eight years depending on the date when the contract is completed.

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OPPORTUNITY ONLY HAS TO KNOCK ONCE.

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TUC to demand strategy for growth in regions

By John Lloyd and John Elliott

A WIDE-RANGING regional strategy of intervention will be proposed by the TUC at Wednesday's meeting of the National Economic Development Council. The proposals will form the basis for a debate on regional policy as the Government prepares to embark on a review of the cuts in regional aid introduced in the past two years. The Government will also come under pressure at the council meeting to reduce the level of industrial bulk tariffs for electricity. Leaders of both sides of industry are likely to use the meeting to urge Sir Geoffrey Howe, Chancellor of the Exchequer, to help industry in his Budget next week. The TUC paper, based on the work of the TUC's regional

policy working group, is already being discussed by the TUC-Labour Party liaison committee. It recommends the establishment of regional industrial planning bodies to "plan, and help execute, regional industrial and economic development." The planning bodies would be tripartite, with representatives of the regional offices of central government and local government, the respective Development Agencies. The planning bodies would be tripartite, with representatives of the regional offices of central government and local government, the respective Development Agencies. The planning bodies would be tripartite, with representatives of the regional offices of central government and local government, the respective Development Agencies.

De Lorean in talks on sales to car rental group

By John Griffiths

MR JOHN DE LOREAN will start detailed negotiations with Budget Rent-a-Car in the U.S. today on the purchase of 2,000 De Lorean sports cars by the car rental company. Sir Kenneth Cork, receiver of the De Lorean manufacturing subsidiary in Belfast, gave his approval for the negotiations, after talks with Budget Rent-a-Car executives over the weekend. Budget Rent-a-Car first approached Sir Kenneth direct, and had its initial offer for the cars, worth \$50m (£27.3m) at list price, rejected. Sir Kenneth said the offer was not enough.

Sir Kenneth has laid the groundwork for the U.S. talks indicating both that an agreement on price may be near and that he is anxious not to be taken to be selling De Lorean Motor Company. Mr De Lorean's U.S. sales company, from the proceedings. However, the receivers are understood to hold title to many of the cars likely to be sold.

Of the estimated 3,750 cars in the pipeline between Belfast and the 350 U.S. dealers some have officially been delivered to DMC, but it has not been able to pay for them because of falling sales. The deal taking shape is that DMC will sell the cars to Budget Rent-a-Car and will then be in a position to reimburse Belfast. Although delivery of only 1,000 cars would be taken immediately, Budget Rent-a-Car would absorb another 1,000 over the next year.

Any price agreed, however, is expected to be below that at which cars are supplied to dealers. A complicated part of the talks starting today between Mr De Lorean and Mr Morris Behring, Budget Rent-a-Car's U.S. president, will hinge on devising a scheme in which the dealer price structure will not be undermined.

Early completion of the deal would be important for the Belfast plant.

Tense talks in Times power struggle

Ivo Dawney reports on the growing pressure behind a crucial round of talks

THREE WEEKS after Mr Rupert Murdoch, Times Newspapers' proprietor, announced his closure threat, the future of the two papers hangs on negotiations set to resume today with leaders of the 670-strong clerical staff. And both sides are under pressure to reach a conclusion.

Talks with several other vital chapters (office branches) took place last week. Those departments still to begin discussions seem unlikely to bring up major obstacles. The key to the company achieving—or even approaching—its goal of 600 staff cuts and the ending of 900 casual shifts lies firmly now in the pocket of the National Society of Operative Printers, Graphical and Media Personnel, and its clerical chapel negotiators.

Eight days ago, the management reduced its original call for 390 clerical redundancies to 330, with a combination of voluntary job cuts, cancelled vacancies and natural wastage. This was ruled out by the clerical chapel, however.

Mr Murdoch responded with the declaration of 210 compulsory redundancies—a move that was condemned immediately by all of the print unions. Though talks continued elsewhere, the clerical chapel and the Times' Natsopa machine

assistants, refused to continue negotiations until the dismissal notices were withdrawn. But in a brief exchange on Friday, the clerical officials offered further talks if the management agreed to suspend the notices for four days and to promise that no lost jobs would be replaced by non-union agency staff.

The talks with clerical leaders open this morning and hopes of progress rest on whether some compromise over the compulsory dismissals can be reached. The company's renewed appeal for voluntary redundancies—sent with undertakings of anonymity in letters to clerical workers on Thursday—has done little to improve the atmosphere, however.

Pressure is growing in both sides. Mr Barry Fitzpatrick, chief negotiator for the clerical workers, is acutely aware that a meeting of the 22 strong Natsopa executive on Wednesday could vote to hand over the talks to a national officer or even Mr Owen

O'Brien, the general secretary. The executive is also widely expected to rule that Mr Murdoch's job cuts are, in effect, mandatory.

This will allow those accepting redundancy to keep their union cards and seek employment elsewhere in Fleet Street—encouraging more to go.

Mr Fitzpatrick, who challenged Mr O'Brien for the leadership of the union in 1978, is determined to preserve his independence and as many jobs as he can.

But other print unions, already near to agreement with the company, are likely to put pressure on Natsopa for an early settlement.

The company is under strain also. After stepping back from the brink of closure on Monday and restoring the improved severance terms last week, it cannot afford to be seen to compromise too generously.

Yet with industrial action almost inevitable if agreement is not reached by March 9, when

the first redundancies take effect, a temporary suspension of the cuts (without putting back the notice date) could prove tempting.

Much could hang on the number of applications for redundancy received since the renewed offer went out. If the company feels it could near its 330 target without chapel agreement, then it may decide to call the chapel's bluff and abandon the talks.

When it comes to numbers, the two sides may not be that far apart. With 85 applications already for severance, added to as many as 60 unfilled vacancies, the company is 185 jobs away from its 330.

Both the chapel and the company privately believe that further concessions on figures could be made. If the company also allows an increase in the number of jobs to be shed by natural wastage, the divide could be narrowed still further.

But before the numbers game begins in earnest, both sides will have to find a face-saving compromise over the threatened dismissals.

If they fail to agree, the delicate card-house of deals constructed in talks with Times Newspapers' 54 negotiating bodies will come tumbling down.

Grocery prices up in February

By our consumer affairs correspondent

The Financial Times Grocery Prices Index continued its upward spiral in February with an across the board increase in food prices. The February index, based on data collected from stores throughout the UK, rose to 145.83 from a January index figure of 144.31. This is the seventh month in succession that the index has risen. However, the February increase was far less steep than the January rise caused by the bad weather. In fact, the better weather since early January has led to plentiful supplies of fresh produce. The Fresh Fruit and Vegetable Information Bureau says that most root vegetables are at reasonable prices and of good quality, with carrots, parsnips, leeks, onions, swedes and turnips the bargains at present. All types of cabbage are still

cheap, the Bureau says, while cauliflowers "are a little dearer but still reasonable for this time of year."

However, the Co-operative Wholesale Society's guide to fresh food supplies suggests that home grown apple and pear supplies are a little short, with price rises on the way. But it says that, in general, salad items are steady in price.

The increase in the FT shopping basket this month was mainly due to small price rises in most sections of the basket rather than any large increase in any one area. Last month it was the sharp rise in fresh foods that led to the index rising substantially.

The largest absolute increase came in the dairy sector—rising in cost from £724.64 to £730.32—which was a result of last month's poor weather still having an effect on prices in the shops.

The FT Grocery Prices Index is based on data collected each month by 25 shoppers who monitor a list of more than 100 grocery items in the same shops each month.

FINANCIAL TIMES SHOPPING BASKET FEBRUARY, 1982		
	February	January
Dairy produce	730.32	724.64
Sugar, coffee, tea and soft drinks	213.77	211.90
Bread, flour and cereals	320.56	318.22
Preserves and dry groceries	117.17	114.64
Sauces and pickles	56.48	53.82
Canned foods	199.33	199.16
Frozen foods	252.96	253.05
Meat, bacon, etc. (fresh)	644.69	641.32
Fruit and vegetables	315.56	311.06
Non-foods	250.35	249.03
TOTAL	3,100.59	3,078.25

1981: January 130.96; February 131.75; March 132.75; April 134.93; May 136.30; June 137.37; July 134.62; August 135.50; September 136.60; October 137.49; November 140.51; December 141.24.
1982: January 144.81; February 145.83.

Strike at Tees dock settled after 15 weeks

By Nick Garnett, Northern Correspondent

LOADING OF Thames Barrier floodgates trapped by the 15-week Tees dockers' strike over pay should begin almost immediately following settlement of the dispute at the weekend.

A mass meeting voted 400 to 50 to accept a revised offer. It included an unchanged 6 per cent basic rise, but productivity strings were removed.

Robin Reeves writes: Today's planned introduction of a Dublin-Holyhead ferry service by the Irish-Government-owned B and I Line has been postponed for a week because of a threatened strike by Sealink employees.

Ford and MSC launch youth training scheme

By Brian Groom, Labour Staff

THE MANPOWER Services Commission and Ford Motor Company today launch a scheme for Youth Opportunities Programme trainees, which will be a pointer towards better training, the MSC hopes.

Ford has opened workshops at Dagenham, Liverpool and Swansea to provide 100 places for 16 to 18-year-olds, who will receive 12 months training and experience in a range of skills. This is in addition to teenagers with work experience places elsewhere in Ford, who numbered 500 last year.

The MSC says the training which the workshops will provide is in line with its aim to offer 100,000 "good-quality" places for YOP entrants in 1982.

1983. There will be 630,000 entrants.

Ford's car body and assembly plants at Halewood, Merseyside, are likely to remain at a virtual standstill today, with 4,000 hourly-paid workers laid off for a second day because of a strike by 37 paintshop workers.

Shop stewards will meet this morning, but no talks with management were planned yesterday. Ford said workers could not be recalled before tomorrow.

The strike is over the dismissal for the second time of a worker with a long disciplinary record. He was found to be missing from his place of work. Colleagues say he was absent only for a few minutes.

Harmony is restored at Sadler's Wells

THE Sadler's Wells Royal Ballet will perform for the first time this year tomorrow night, after the settlement of the five-week strike by the company's orchestra.

The orchestra agreed on Friday night to accept an offer of 35 guaranteed weeks' work, plus a special one-off payment for the ballet company's foreign visit last Christmas. The orchestra had been seeking 40-weeks' minimum work, or a retainer, to compensate for loss of earnings when the ballet company toured abroad.

The ballet company appears at the Sadler's Wells theatre for the rest of this week and opens in Liverpool next week.

CONTRACTS AND TENDERS

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

ECOWAS TELECOMMUNICATIONS PROGRAMME

INVITATION TO TENDER

The Executive Secretariat of the Economic Community of West African States invites to international Tender under its integrated telecommunication programme:

1—Subject:

This invitation to tender is for the supply, installation and commission of equipment for fourteen microwave links, five local automatic exchanges and four international telephone transit exchanges.

2—Description of works:

Tender documents consist of six volumes:

- Vol. I General conditions of tender and contract
- Vol. II Technical specifications for transmission systems
- Vol. III Technical specifications for telephone exchanges facilities
- Vol. IV Technical specifications for outside plant facilities
- Vol. V Technical specifications for buildings and access road facilities
- Vol. VI Technical specifications for power supply system

3—Funding sources:

Facilities to be provided under this invitation to tender are to be financed by ECOWAS Fund for Cooperation, Compensation and Development, European Development Fund (EDF), European Investment Bank, Italian Government and by purchaser credits.

4—Participation:

a) Contracting firms from the European Economic Community and from ACP shall tender for the following:

- Lot No. 3: Transmission facilities for Ouagadougou — Bolgatanga route
- Lot No. 4: Transmission facilities for Fada N'Gourma-Porora route

Lot No. 6: Transmission facilities for Bissau-Ziguinchor and Bissau-Koundara routes

Lot No. 7: Transmission facilities for Koundara-Mali route

Lot No. 9: Transmission facilities for Korhogo-Sikasso route

Lot No. 20: International transit centre (CTI) for Praia

Lot No. 21: International transit centre (CTI) for Bissau

Lot No. 22: International and national transit centres and local exchange for Banjul

b) The invitation to Tender is open to all contracting firms for the other Lots nos.

5—Acquisition of the Documents:

Documents may be obtainable on payment of U.S.\$200.00 per set of documents, from the following address:

ECOWAS Executive Secretariat
6, King George V Road
Lagos
Federal Republic of Nigeria.

The payment must be made by bank order in favour of Executive Secretariat of ECOWAS.

6—Closing of Tender and opening of the Bids:

Tenders should be sent to ECOWAS Executive Secretariat, 6, King George V Road, Lagos, Nigeria, to arrive at the latest by 30th April 1982 at 1100 hours GMT.

The Tenders will be opened in public on 1st May 1982 in Cotonou, People's Republic of Benin.

7—Extra information:

For any extra information, please contact the Executive Secretariat in Lagos, 6, King George V Road, Lagos, Nigeria, P.M.B 12745. Telephone: 636841. Telex: 22633 NG ECOWAS.

REPUBLIC OF TUNISIA

SOCIETE TUNISIENNE DE L'ELECTRICITE ET DU GAZ

INTERNATIONAL CALL FOR TENDERS

Societe Tunisienne de l'Electricite et du Gaz (STEG), under the 1982-1988 high voltage line programme, forming part of its transmission network development project, intends to issue an international call for tenders for the construction of approximately 600 km of high voltage lines (225kv-150kv and 90kv).

This call for tenders is to cover the following:

- LOT 1: Supply of steel and bolting
- LOT 2: Supply of conductor and guard cables
- LOT 3: Supply of insulators
- LOT 4: Supply of line fittings/accessories
- LOT 5: Pylon fabrication and line erection

Contractors interested in one or more of the above lots may obtain the enquiry documents, as of 1st March 1982, from the STEG Head Office, Department Equipement Reseau de Transport, Batiment F, 38 Rue Kamel Ataturk, Tunis, on payment of two (2) hundred dinars or equivalent in foreign currency.

Enquiry documents will not be available after 12th March 1982.

REPUBLIC OF TUNISIA

SOCIETE TUNISIENNE DE L'ELECTRICITE ET DU GAZ

INTERNATIONAL CALL FOR TENDERS

Societe Tunisienne de l'Electricite et du Gaz (STEG), under the 1982-1988 programme, forming part of its "transmission network development project," intends to issue an international call for tenders for the supply, laying and industrial commissioning of approximately 23 km of underground cables 90kv.

Contractors interested by this call for tenders may obtain the bidding documents as of the 1st of March 1982, from the STEG Head Office, Department Reseau de Transport, Batiment F, 38 Rue Kamel Ataturk, Tunis, on payment of one (1) hundred dinars or equivalent in foreign currency.

Bidding documents will not be available after the 12th March 1982.

Bids must reach the STEG latest the 25th May 1982.

REVISED NOTICE

PEOPLE'S DEMOCRATIC REPUBLIC OF YEMEN

Greater Aden Water Supply Project—First Stage

Bid 10—Prequalification of Tenderers

With reference to the previous advertisement published on Monday 22 February 1982 please note that the closing date for prequalification applications has been extended to Thursday 8 April 1982.

CONTRACTS & TENDERS

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COMPANY NOTICES

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are a shareholder of the company, you should contact your Shareholder, Bank Manager, Solicitor, Accountant or other professional adviser immediately.

THE BRAZIL FUND S.A.

To the holders of the shares of the company, the following notice is hereby given: The company has been incorporated in Brazil under the name of Sociedade de Investimentos e Desenvolvimento do Brasil S.A. (SIDI) and is a public company. The company's registered office is at 11 Boulevard Grande-Duchesse, Luxembourg. The company's principal activity is the investment and development of the country of Brazil. The company's capital is divided into shares of 100,000 Brazilian Reals each. The company's shares are listed on the stock exchange of Brazil. The company's financial statements are audited by a firm of auditors in Brazil. The company's management is composed of a board of directors and a management committee. The company's shareholders are entitled to receive dividends and to vote at the company's general meetings. The company's shares are subject to the laws of Brazil. The company's shares are not redeemable. The company's shares are not transferable. 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Trend to growth in mechanical engineering

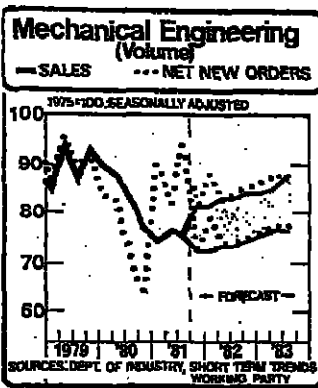
By Hazel Duffy, Industrial Correspondent

MODEST GROWTH in the output of the mechanical engineering industry over the next 18 months is forecast in the latest report from the tripartite short-term trends working party, published today. The report warns, however, that there is no reason to believe that the trend will continue much beyond mid-1983.

Output is expected to rise at an annual rate of 4 per cent till the middle of next year as a result of the expected growth in investment by UK manufacturing industry, which is essential for an improvement in demand for mechanical engineering products. The report does not expect manufacturing investment, however, to break away from the cyclical pattern of the past, which implies a downturn in manufacturing investment from 1984-85. That, in turn, will probably cause a further downturn in mechanical engineering activity.

The order figures for the industry are complicated by a number of large contracts, taken over the past few months, which have been the basis for recent optimistic claims by Government Ministers about the trend to improvement in the industry.

The report points out that these large contracts represent work to be carried out mainly by a small number of companies and extended over several years. They do not, therefore, necessarily indicate current trends for the industry as a whole, or even for the particular companies involved.



The industry's costs have stabilised in recent months, particularly as a result of the reduction in unit wage and salary costs since the spring of 1981. This is because the industry's output has ceased to decline while employment has continued to fall (from 800,000 in December 1981, and employees' earnings have risen more slowly than in 1980).

Prices of the industry's products have been rising at an annual rate of about 7 or 8 per cent for the past year and it is thought that the trend is probably continuing. Material and fuel costs are about 6 per cent higher than a year ago and probably still rising at about 6 per cent a year.

Mechanical Engineering Short-Term Trends, available by annual subscription. Published by the Engineering Employers' Federation.

State urged to ease burden on industry

By Arthur Smith, Midlands Correspondent

QUICK government action to remove the "disproportionate burden" on the private sector is urged today by the West Midlands region of the Confederation of British Industry.

It says there is mounting evidence from companies that without such action, many of the likely benefits of improved efficiency may not be realised.

The region, which this week hosts a conference to discuss ways in which industry might be revived, stresses the role of government in creating the right climate.

A background paper to a discussion to be led by Sir Terence Beckett, director general of the CBI, says that in the two years to mid-1981 government spending on goods and services rose by more than 20 per cent after adjusting for inflation. By contrast, output in the whole economy fell by 7 per cent and in manufacturing by 15 per cent.

Inflation

"While so many companies faced with different circumstances have been doing all they can to improve their competitiveness, the time is now long overdue when central government must play its part in this process," the document says.

It asks delegates to the conference whether further reductions of government controls on business should be sought and what should be the priorities.

The West Midlands region of the CBI has poured scorn on Whitehall and Westminster reports of an upturn in business activity. Local industrialists will believe in a recovery only once orders improve, the CBI argues.

The West Midlands region has gained more than 100 acceptances to its conference, which is aimed at exchanging ideas so that companies can move into new products and new markets to regenerate the local economy.

Economists predict strain on company funds

By Max Wilkinson, Economic Correspondent

RECOVERY from the UK's present economic recession is likely to put a heavy strain on companies' finances, the London Business School predicts in its latest Economic Outlook.

Because of the current low levels of profitability, the rebuilding of stocks and increased investment will have to be financed by borrowing on a scale which has little precedent since the Second World War, the Business School says.

"One of the key issues in the present forecast is the extent to which the company sector will be prepared to go into debt to finance the rebuilding of stocks and new capital equipment. There is little precedent in post-war history for the emergence of a corporate sector deficit at this stage of the recovery."

For this reason, the London Business School believes the restoration of profitability in the company sector will be of crucial importance in sustaining a recovery.

This is because it does not

expect any substantial stimulus to come from an increase in Government spending so long as an attempt is made to keep broadly within the terms of the present Medium Term Financial Strategy.

A special analysis by Professor Alan Budd, director of the school's Centre for Economic Forecasting, and Dr Geoffrey Dicks, suggests the corporate sector's financial deficit will rise from £1.1bn in 1981 to £3.5bn in 1982, in spite of a substantial improvement in profits.

Although they expect trading profits to rise by 70 per cent to £39bn between 1981 and 1983 they think the financial deficit will remain at £3.4bn in 1983.

This deficit is expected to result from a rebuilding of stocks (amounting to £1.7bn next year compared with the reduction of £4bn last year) and from a build-up of investment, which they think should increase at an average annual rate of some 16 per cent this year and next.

They say: "We believe deficits on this scale are near the limit of what the company sector will be prepared to finance under current conditions."

To increase company expenditure, they suggest, means would have to be found to raise company savings, either through increasing company profits or by reducing corporate taxes.

However, they say there is little the Government can do to increase company profits in the long term, and a short-term boost, through a stimulus to demand, would be inconsistent with the Medium Term Financial Strategy.

"The question, therefore, is how the Government could use fiscal policy within the strategy to encourage company savings."

Professor Budd and Dr Dicks examine two alternative ways of giving a modest amount of help within the general constraint of the Government's borrowing targets. They are: a reduction in the forthcoming Budget of the employers' National Insurance surcharge from 3½ per cent to 1½ per cent with a reduction in the standard rate of income tax to 25 per cent in later years, or alternatively, a more rapid cut in income tax with no reduction of the surcharge.

In either case, the Public Sector Borrowing Requirement would fall from about £10.2bn in the current financial year to £9.3bn in 1982-83. It would stay about the same in 1983-84, then fall to £6.2bn in 1985-86.

However, the first option of reducing the surcharge, could be expected to result in slightly faster growth with a somewhat lower inflation rate and higher levels of investment.

This policy has therefore been adopted as one of the basic assumptions underlying the school's current forecast.

However, even with this help the LBS believes the company sector's financial deficit could increase to more than £7bn by 1985. Professor Budd and Dr Dicks

say in their special article that there can be no guarantee that a cut in the surcharge would be used to improve profitability and stimulate investment rather than being used for higher wage settlements. Conversely, an income tax cut might lead to lower pay settlements which would benefit companies' finances.

They add: "Ultimately, what matters is the potential profitability of investment, which depends on the cost of capital and the future cost/price structure of output."

They conclude: "On balance, we believe that, under current conditions, a shift of income to the company sector is justified and that this is best achieved by cutting the National Insurance Surcharge."

"If this is done within the broad framework of the Medium Term Financial Strategy, there is a reasonable chance that companies will expand output and expenditure within a favourable financial environment."

Budget call for caution by Barclays

By Our Economics Correspondent

THE CHANCELLOR is given strong support from Barclays Bank today for a cautious Budget aimed at containing public borrowing and reducing interest rates.

In its latest UK financial survey, Barclays says the path to economic recovery is likely to be associated with lower interest rates.

However, the financial markets would quickly scotch the idea that this could be achieved at the same time as a significant increase in money supply and Government borrowing.

Further support for a tight Budget comes today from Professor Richard Stapleton, of the Manchester Business School, who says that economic recovery is much more likely to be achieved if present policies continue.

In an occasional paper, published by the Institute of Economic Affairs, Professor Stapleton says the traditional Keynesian policy of boosting demand and cutting taxes would bring only short-term benefits and result in long-run stagnation.

Could do Better, Occasional Paper Special 62, Institute of Economic Affairs, 2 Lord North Street, London

Further rise in unemployment forecast

By Our Economics Correspondent

THE LONDON Business School is significantly more pessimistic in its latest forecast of the prospects for unemployment during the next four years.

Although it continues to predict a slow recovery of economic activity up to 1985, it no longer believes, as it did in November, that the unemployment total can be stabilised next year at about 2.7m (excluding school-leavers).

Instead, it thinks that the total will continue to rise, to 3.1m by 1985. It has thus come more into line with the National Institute of Economic and Social Research, although it remains rather more optimistic than the latter about the prospects for growth and jobs.

This reflects, in part at least, a difference between the two bodies' assumptions. The institute forecasts a growth in rate of output of only 0.7 per cent in 1985 with unemployment at 3.3m on the conventional assumption that present (pre-Budget) policies would continue.

However, the business school has assumed that the Chancellor will apply a modest stimulus to the economy by reducing the employers' national insurance surcharge from 3½ per cent to 1½ per cent on March 9, and abolish it entirely next year. It also assumes that the standard rate of income tax will be cut

by one percentage point, to 29 per cent, in 1983-84 and then reduced progressively to 25 per cent in 1985-86. It assumes that these changes will be made within the "broad framework" of the Government's present Medium-Term Financial Strategy, although the reduction of public borrowing as a proportion of output would not be achieved quite as rapidly as envisaged, and the money supply (sterling M3) would remain outside the target range for the whole period.

Even if the surcharge were abolished, the business school says, the company sector would remain under financial pressure and this would result in pressure to reduce wage bills "both by enforcing modest wage settlements and by continuing to reduce their workforce."

Although total employment is expected to fall more slowly next year than in 1981, the forecasters say: "We believe that the shake-out of labour in the recession was permanent and expect the productivity gains achieved in 1981 (which we estimate at 10 per cent in manufacturing industry) to be held in 1982."

Against a background of weak demand in the world during the first half of this year and slow

recovery thereafter it is expected that the main source of growth in the UK will be company investment in stocks and capital equipment.

This is expected to be provoked by a rapid growth of company profits, but the counterpart to this will be a continued squeeze on real personal incomes.

● *Economic Outlook 1981-1985*, February 1982, London Business School Centre for Economic Forecasting. Annual subscription £85 (£160 for the Continent) — Gower House, Croft Road, Aldershot, Hampshire GU11 3HR.

LONDON BUSINESS SCHOOL FORECASTS

(November projections in brackets percentage annual increase)

	1981	1982	1983	1984	1985
Gross Domestic Product	-2.7 (-2.9)	1.5 (1.7)	2.6 (2.8)	1.8 (1.8)	1.6 (1.7)
Consumers expenditure	0.1 (0.4)	0.2 (0.2)	1.8 (1.3)	1.3 (0.7)	1.4 (1.8)
Private fixed investment	-4.1 (-4.6)	2.9 (0.8)	4.1 (4.4)	2.2 (5.7)	4.4 (6.2)
Exports	-1.6 (-7.3)	4.2 (3.5)	4.2 (6.0)	2.2 (5.4)	2.7 (2.6)
Imports	-2.1 (-6.1)	11.6 (7.9)	4.0 (5.6)	2.0 (2.8)	1.9 (1.9)
Consumer prices	10.8 (11.2)	10.9 (10.8)	8.5 (10.5)	9.9 (10.8)	9.6
Money supply (sterling M3)	15.9 (15.6)	8.4 (11.2)	10.8 (11.1)	12.1 (10.0)	12.4 (9.5)
PSBR Financial year (£bn)	10.2 (11.5)	9.3 (9.7)	9.5 (7.4)	7.5 (6.5)	6.2 (5.5)
Wholly unemployed (m)					
Annual average					
Balance of payments	2.5 (2.6)	2.9 (2.8)	2.9 (2.7)	3.0 (2.7)	3.1 (2.7)
Current account (£bn)	7.4 (5.2)	2.0 (1.6)	2.1 (1.5)	2.7 (2.8)	3.2 (4.0)

ON MARCH 25th THE 'EXECUTIVE CAR OF THE YEAR' FOR 1980 AND 1981 WILL ALSO BECOME AN ESTATE...



WITH THE LARGEST LOADSPACE IN BRITAIN AND THE BEST FUEL FIGURES IN ITS CLASS. THE NEW PEUGEOT 505 ESTATE.

PEUGEOT 505
TAKE PRIDE IN PRECISION

Microprocessors start to talk to the real world

BY LOUISE KEHOE in CALIFORNIA

MICROPROCESSORS HAVE worked wonders for computer systems, but they have one big drawback. Microcomputers "talk" a binary language of ones and zeroes (equivalent to "power on" or "power off"), whereas the real world communicates in analog signals like sound and speech.

Creating an electronic system that can work on constantly changing analog signals has, until recently, meant building up circuits from several components—used to be the case with digital computers before the microprocessor was invented.

Advantages
Now, "Analog microprocessors" are beginning to emerge as a whole new range of integrated circuits designed to take in real world signals—perform computations on them—and send them on their way.

These new chips will bring the economic advantages of microprocessors to a new range of applications. Like regular microprocessors the analog variety will reduce the number of chips needed to build a system, and can be fitted to particular system requirements by changes in software programs instead of completely new chip designs.

For the chip makers, the new

devices could represent a \$100m business by 1985, growing to as much as \$200m by the end of the decade, according to some estimates.

The first "analog microprocessors" were introduced more than a year ago, but like the first digital microprocessors, those early attempts at a solution left much to be desired. They were trail-blazers that introduced a new concept in signal processing—and like so many innovative products they had bugs which had to be worked out.

Now, a new generation of digital signal processors is emerging. Intel, one of the early leaders in the field, has redesigned its "analog microcomputer" and is about to launch it on the market. The Intel 2921 is aimed at low cost, relatively low performance applications.

It incorporates microcircuits that convert analog to digital and then back again as well as the computational elements all on a single chip.

According to the company it will be used to make low speed modems—the units that connect computers to telephone lines, and also in other telecommunications applications that involve the translation of an analog signal into a different

form. Analog processors are also important for servo-control mechanisms such as positioning the read/write head on a computer memory disk, and are expected to find wide use in robotics.

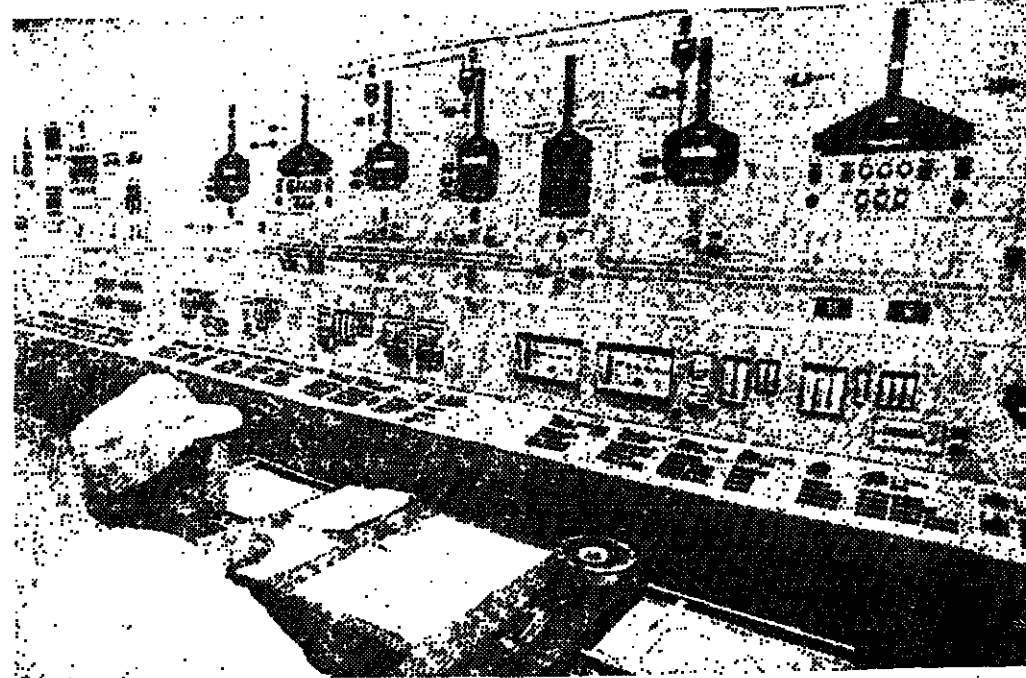
Alternatively, the Intel device can be used as a programmable filter providing more accurate signal processing than can be achieved with conventional components.

The latest advance in digital signal processors has come from Texas Instruments. Last week the company disclosed plans for a very powerful microprocessor that is optimised for digital signal processing applications.

Flexibility
The first version of TI's chip will be introduced later this year. Unlike the Intel chip, the TI 320 will not incorporate its own digital-to-analog and analog-to-digital converters.

TI advanced microcomputers engineering manager, Kevin McDonough, said that the chip was designed for maximum flexibility. Future versions of the device will, however, have the on-board converters and be geared towards particular types of applications.

According to the company the



Control room of a modern brewer in Osaka, Japan. Sensors monitor temperature and pressure as analogue values but microprocessors understand only binary digits. The new chips offer a compromise which opens new possibilities for industrial control.

device will play an important part in making computers more amenable to human methods of communication. The TI chip could be used, for example, to allow a computer to understand spoken commands.

While custom-designed chips can already implement voice recognition to some degree, the TI 320 microprocessor could perform the signal analyses required in "real time" as the words are spoken into the system.

Another advantage of the 320 in speech systems is that it is not tied to one particular

method of speech analysis. The algorithms for speech recognition are improving all the time. Locking into one of them is a risk for the systems manufacturer, said Mr McDonough.

Like the Intel device, the 320 could also be used to build a modem, but the TI-based system could handle much higher data rates of up to 9,600 bauds. Other areas of application for the new devices could be in weapon guidance systems, radar and sonar signal processing, and in the analysis of geophysical seismic signals.

In the medical field they could be used for ultrasound imaging and infrared imaging applications.

One catch in the speedy implementation of digital signal processing technology is that few engineers are skilled in using it. Most are more familiar with the conventional approach to analog signal processing using so-called linear circuits like amplifiers, filters and oscillators.

The new technology will require newly trained engineers capable of designing systems around it.

Bleasdale 600—first in Europe for use with Xenix

THE READY availability of cheap, powerful microcomputer chips is changing the data processing landscape dramatically. These days computer design is reduced to designing the circuit boards which carry electronic signals to and from the chips and arranging for adequate software (computer instructions) to enable users to work easily with the computer.

None of this is to be looked down on—it took Mr Eddie Bleasdale £500,000 and several

months work to create the Bleasdale 600—but it's substantially different from the early days of computer construction.

The 600 is distinguished by the fact that it is a 16-bit microcomputer, that it is the first European microcomputer designed for use with Xenix and that it found appreciable funding from Barclays Bank and the Department of Industry.

Xenix is an operating system developed by the U.S. software

house, Microsoft, and based on Unix which was developed in turn by Bell Labs.

Operating systems are the sets of computer instructions which control the running of the machine itself (as opposed to applications software which carries out specific tasks).

The better and more versatile the operating system, the better the microcomputer appears. Unix is attracting a lot of attention at present because it is well liked by programmers.

It incorporates an excellent word processing system and is particularly easy for the programmer to modify the way the machine handles to suit his or her own purposes.

The Bleasdale 600 with 28000 16-bit microprocessor, 256K of memory, eight input/output ports, 500K bytes of floppy disk system and 10 megabyte Winchester disk costs under £10,000.

It all packs into a neat box about two feet square. Main

memory is all in the form of 64K DRAMs. The totally sealed Winchester drive sits on its side in the computer casing.

The 600 version of Xenix has been configured by Logica which is distributor of Xenix in the UK.

Barclays seems happy with its investment; computer experts who have examined the machine think it is well designed and engineered, and good value for money. Bleasdale is on 01-328 6661. ALAN CANE

Machining technique introduced

A TECHNIQUE for micro-machining non-ferrous metals and plastics to provide an overall flatness of less than two fringes (two lightbands or 28th millionths) and a surface finish of 0.5 cla has been developed by L. B. Smith (Engineers), 41, Church Road, Bexleyheath (01-303 3326).

The company claims that the method, using a Lucchesi Carings air turbine air bearing spindle, has advantages over the usual method of lapping and polishing. The main one is that the component is held by a vacuum chuck and there is no distortion because polishing is not required after machining.

Mr H. Lesser at his day time number, or phone him in the evening at 01-303 7891, will be happy to go into more detail.

Safety belt

CYCLISTS and other two-wheel riders might like to know about the "Star Ranger." This is a sash style belt, but instead of using light reflectors incorporates eight light emitting diodes powered by a PP3 battery.

There are five red lights for the back and three amber on the front. The belt is shower-proof and made of fire resistant fluorescent yellow nylon.

The belt will be going on sale nationally, but meanwhile is available from Harrods or by mail order from Star Ranger, 3, Cale Street, Chelsea Green, London SW3 at £12.50 including post and packaging.

Series 14

SERIES 14, a range of cartridge assemblies for fitting into non-ferrous manifolds, special valves and OEM equipment, has been introduced by CompAir Maxam. Details from the company at Pool, Redruth, Cornwall (0298 712712).

Atlas Copco
Compressed Air Technology

Protective clothing for high temperatures

BY JOHN GRIFFITHS

A NEW carbon fibre-based material capable of withstanding temperatures of 900 degrees C for at least five minutes has been launched by Univesel Carbon Fibres, a Woking, Surrey-based subsidiary of the Oatley Patons textiles group. It is expected to have widespread applications among industrial, emergency services and military users.

It is being produced in a variety of forms, from a lightweight clothing material to heavier weaves for use in seating and for cable insulation. UCF is taking a cautious approach to initial production, planning output of 1m metres this year. But it envisages a far larger potential, from two sources.

It believes it can capture a substantial slice of the existing market for protective clothing. More important in the longer term, however, is its expected use as seating material in various forms of public transport, where the toxic effect of hydrogen cyanide released from burning polyurethane cushioning materials can be as dangerous as direct flame.

The new material acts as an impermeable "blanket" in such circumstances.

UCF says this market is virtually untapped. The same applies to passenger aircraft. The material has been approved by the Civil Aviation Authority, but use of flame-retardant materials has been limited because of weight considerations. This is a problem which the new material does not entirely solve.

But development is also taking place of carbon fibre seating frames, 30 per cent lighter than conventional frames, and UCF believes a combination of the two should overcome operators' reservations about the extra weight, and consequently the cost.

Switch range

A NEW RANGE of illuminated lever switches, sealed or non-sealed, and rated at six or 15 amp 125 VAC and three or 10 amp 250 VAC is now available from NSF Switches and Controls, Keighley, Yorks (0535 61144).

New Issue

All of these securities have been privately placed.
This announcement appears as a matter of record only.

January 1982

CITIC

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U.S. \$80,000,000 5% per cent.
Convertible Bonds 1996
(the "Bonds")

Pursuant to Clause 7(B) and (C) of the Trust Deed dated 28th May, 1981 under which the Bonds were issued, notice is hereby given as follows:

1. The Company has issued new shares of Common Stock through public offerings in Japan and outside of Japan on February 25, 1982 (Tokyo Times). The number of new shares issued was 50,000,000 shares in Japan at the price of Yen 713 per share and 10,000,000 shares (in the form of European Depositary Receipts) mainly in Europe (excluding the United States of America) at the price of Yen 713 per share (equivalent to U.S. \$3.090 per share evidenced by European Depositary Receipts).

2. As the above issue price is not lower than the current market price of Yen 711.8 per share of Common Stock (calculated pursuant to Condition 5(C) (vii) and (ix) of the Bonds), such issue of new shares has not resulted in the adjustment of the conversion price of the Bonds. The conversion price of the Bonds in effect on the date hereof is Yen 732 per share of Common Stock.

FUJITSU LIMITED
By: The Bank of Tokyo
Trust Company
as Trustee

Dated: March 1, 1982

This announcement appears as a matter of record only



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Dfls. 100,000,000

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January 1982

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BUILDING AND CIVIL ENGINEERING

Industry support for BRE

THE GOVERNMENT has been told that the state sponsored Building Research Establishment should remain in business and that the Government should continue to provide the bulk of the BRE's annual budget—about £11m in 1981.

The recommendations are contained in a report prepared by the Building and Civil Engineering Economic Development Committee, at the request of Mr Michael Heseltine, Environment Secretary. Full details of the recommendations are published today.

The principal findings are that: "Government must continue to play a major part in funding research" and "the commercially independent capability provided by BRE is now even more important than before."

The report suggests that the construction industry might be able to fund part of the BRE's budget by establishing an industry wide insurance scheme to meet the costs of damages arising from construction defects. Payments into the

scheme would be mandatory and part of the cash raised could be used to fund building research work.

The report notes that a defects liability insurance scheme is already obligatory for French architects, structural engineers and contractors. This had: "developed into a remarkably coherent system, which stems from defined responsibilities for structural stability and related aspects of performance during a ten year period."

It says that a similar system in Britain would require changes in legislation, to provide a recognised time scale in which damages arising from building work could be claimed. Presently there is unlimited liability for claims arising out of construction work.

The report recommends that the possibilities of establishing a "mandatory defects liability insurance scheme" be investigated. This might involve "insurance for each project to be affected either by the employer

or incorporated in tenders, much as a performance bond. A levy on provisions for latent defects could fund the work commissioned by an independent national body set up to co-ordinate and fund construction research."

It would however be undesirable for all building research work to be funded by the private sector. "If it is to command acceptance, some of this work needs to be assessed independently of its commercial sponsors," says the report.

It however recommends that management control of BRE be reorganised to reduce its dependence on public sector orientation and to forge closer links with the private sector. It recommends the establishment of a supervisory board of management to provide greater commercial flexibility and to review formulation of the research programme. This board should contain representatives from a wide range of construction interests in the commercial sector.

Construction orders in West Germany

NEW FOREIGN orders for the West German construction industry rose to just above DM 11bn (£2.5bn) in 1981 from DM 10.1bn (£2.2bn) in 1980, according to the industry association.

Economic and political uncertainties make it difficult to predict the trend for foreign orders in 1982, but the association says there are no grounds for pessimism.

Open countries continue to dominate accounting for 90 per cent of foreign orders. Iraq displaced Saudi Arabia last year as largest awarder of contracts with a 50 per cent share of total contract value against Saudi Arabia's 20 per cent.

This is in stark contrast with the home industry which is in deep recession. The building slump, which began in 1980 with a fall in orders of 7.7 per cent in real terms, has deepened over the last year with a further fall of 18 per cent—and the rate of decline is accelerating.

In December, West German building companies had orders guaranteeing work for only two months: a fall of a third over the past two years. The industry blames the drop in public spending.

... and in Japan

CONSTRUCTION ORDERS received by 43 major Japanese construction firms fell 18.5 per cent in January to a seasonally-adjusted ¥669.58bn (£1.5bn) from an upward-revised ¥821.18bn (£1.85bn) in December, when they were 0.4 per cent higher than in November, according to government figures.

Unadjusted, January construction orders fell 16.3 per cent from a year earlier after an 11.1 per cent year-on-year December gain, the sharpest decline since an 18.6 per cent drop in January 1976.

The January fall was due to a decline in orders for large-scale construction projects.

Adjusted private sector orders in January fell 16.8 per cent to ¥370.90bn (£0.83bn) from a downward-revised ¥448.03bn (£1bn) in December, and they were down 15.2 per cent from a year earlier on an unadjusted basis.

Adjusted public sector orders fell 20.6 per cent to ¥218.71bn (£0.48bn) from an upward-revised ¥272.86bn (£0.61bn) in December, and were down 34.6 per cent from a year earlier on an unadjusted basis, while the rest of the total was accounted for by small-lot orders.

U.S. scare leaves UK unperturbed

WHILE a majority of the U.S. five-member Consumer Products Safety Commission is ordering a ban on the future installation of urea-formaldehyde foam insulation in American homes, users in the UK are preparing for the inevitable reaction both from worried householders and from competitors using other materials.

This type of insulation (made by the installer on site from three substances—urea-formaldehyde resin, a foaming agent and compressed gas) has been more commonly used in the U.S. only in the last five years. It has been the most popular choice for insulation in Britain, however, for 22 years and holds some 87 per cent of the market.

The American commission says that after installation, the insulation can release formaldehyde fumes into the home and that the fumes have been linked to respiratory illnesses in humans and to cancerous nasal tumours in laboratory rats. The ban will, if allowed to become law, shave about \$20,000 off the resale value of each insulated home, says the American industry.

The bodies representing insulation technologists here all say that the American situation is hardly comparable with UK practice, experience and long-term success.

Spokesmen for both the National Cavity Insulation Association and the External Wall Insulation Association denigrate American methods of application which do not have to meet the stringent standards laid down in the UK by the British Standards Institution.

In the first place, the two associations argue, the insulation is usually added to timber-framed dwellings in the U.S. whereas it is commonly used here in more traditionally (masonry or block) built homes. Timber-frame houses in the UK generally have insulation already applied before they are put up on site.

Secondly, the timber-framed structures in the average American house have an impermeable outer leaf and a thin plaster-board inner lining so that when the insulation is applied the fumes do not dissipate quickly to the exterior but find their way into the interior of a home.

Quoting from an HMSO publication which reported on conclusions from 122 papers studied by the Health and Safety Executive Council, the NCIA said: "There is at present no evidence suggesting that exposure to formaldehyde has produced cancer in humans, nor is there acceptable

evidence for any adverse effects on the reproductive system."

Formaldehyde is used in a wide variety of consumer products including particle board, permanent-press clothing, shampoo and toothpaste. It is also used by undertakers (for embalming).

Nevertheless, the Consumer Products Safety Commission of the U.S. has placed a ban on future installations of urea-formaldehyde foam insulation, saying it poses an unreasonable risk of acute health problems and possibly cancer. The ban decision could be upset by the Senate.

UK's National Federation of Building Trades Employers states that there have been no problems concerning the use of urea-formaldehyde foam for building insulation reported to the NFBTE.

Since the new regulations regarding the amount of insulation in new houses will be coming into force next month, there will undoubtedly be an increase in the use of the formaldehyde foam. The new U-value (heat loss resistance) for walls will be 0.6 against the 1.0 required by the 1976 building regulations.

One of the cheapest methods of achieving the increased insu-

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lation demanded in buildings with the traditional 50 to 75mm cavity walls is by foam filling. This is going to raise the building costs on an average sized house by about £125, compared with £250 using other methods, such as thicker blocks for the internal leaf.

Although the building industry in this country confidently dismisses the possibility of dangerous fumes being emitted from properly installed urea-formaldehyde foam insulation, there is one area of risk which the most stringent regulations and standards cannot cover.

The "cowboy" operator will, unfortunately, always be with us, despite the efforts of local building inspectors. While the damage to the customer is mostly nuisance and loss of money when an unscrupulous installer makes his foam with detergent, the mix might well be more toxic if he gets hold of unsuitable chemicals, or makes up the wrong formula. It is safer to stick to recognised installers.

INTERNATIONAL

Irrigation in the Yemen

SIR M. MacDONALD and Partners of Cambridge, in association with Hunting Technical Services and Rendel, Palmer and Tritton, have been appointed consulting engineers for the £48m Wadi Mawr Project by the Tihama Development Authority of the Yemen Arab Republic.

Multi-lateral finance for the project is being provided by the International Development Association, the Kuwait Fund for Agricultural and Economic Development, the International Fund for Agricultural Development, Kreditanstalt für Wiederaufbau, the European Economic Community Special Action Account and the Government of Yemen Arab Republic.

The project is planned for the improvement of agricultural production of about 25,000 hectares by the optional use of surface and groundwater involving the construction of diversion structures and feeder canals, the remodelling of minor canals and the installation of tubewells.

In addition the project involves construction of 148 km of approach roads to improve

access, the construction of water supply installation for 103 villages and the construction of two project headquarters including staff housing.

The consultants will review an existing feasibility study, and undertake design and the preparation of tender documents, supervision of construction and advisory and management services. The project is due for completion in 1984.

Railways in Mozambique

TWO ESSENTIAL supply railway lines in Mozambique are to undergo close scrutiny in a four-month feasibility study by the consulting engineers, Mott Hay and Anderson International, Crofton, in association with economists Maxwell Stamp.

Starting immediately, the study will provide recommendations to the Mozambique Government on how to make the best return from £10m British aid for railway improvement from the Overseas Development Administration of the UK.

The two lines in question, from Maputo to Chicalaculuta and from Beira to Machipanda are both of narrow gauge and in need of considerable renovation. The Beira line still uses steam engines, while the Maputo

line is diesel. Mott Hay and Anderson will be operating on behalf of the ODA under British technical co-operation agreements.

KIER INTERNATIONAL, a member of the French Kier Group, has been awarded two contracts overseas.

The first is the £5.3m Trinity Commercial Centre, Trinidad, for Home Construction. The 21 months' contract is for a two-storey reinforced concrete frame covered shopping centre of 15,000 square meters floor area, plus a car park.

The second is a \$4.7m contract at Gaborone new international airport for the Botswana Government. Of 30 months' duration, works include a terminal building, control tower, technical block and many ancillary buildings complete with services.

GEORGE WIMPEY OF FLORIDA INC has been awarded a £2m contract to provide services and upgrade runways at Miami Airport for Metropolitan Dade County Aviation Department. Wimpey will install water mains and fuel lines at the airport as well as providing equipment to produce chilled water and water ducts. The company will also replace existing runways at the airport's J complex. Work has started for completion by the end of the year.

UK CONTRACTS

£24m office development

TROLLOPE AND COLLS has begun work on a £24m contract to refurbish Royal London House in Finsbury Square, EC2.

The project, for The Royal London Mutual Insurance Society, represents one of the largest refurbishing contracts ever let and will incorporate a number of building innovations and a great deal of off site pre-fabrication to meet a demanding building programme which is scheduled for 122 weeks. Development consultants for the project are Richard Ellis, architects are Sheppard Robson.

Just over half the building will be retained with the remainder being rebuilt: two floors including plant rooms will be added providing over 18,500 sq metres of fully air-conditioned offices.

A new archway entrance from Finsbury Square will lead to the central portion of the building which will take the form of a large "landscaped" atrium with quality finishes including polished marble and incorporating three "wall climber" lifts.

The building will also incorporate an energy saving system,

controlled from a computerised operations room and the boilers, unusually, will be coal fired. As the scaffolding is taken away, the external finishes of the building will be cleaned and renovated.

Wates win Wimbledon development

WATES CONSTRUCTION has been awarded the £16.5m contract for St Georges Wimbledon, Commercial Union Properties' major shop and office development opposite Wimbledon station.

Expected to take 27 months to complete, the development will comprise 121,000 sq ft of net office floor space together with some 30,000 sq ft of shops in five units ranging from 2,000 sq ft to 17,650 sq ft. There is on-site car parking for over 300 cars including a public car park for the local authority.

It is understood that the office element will take in one eight-storey and one four-storey block. Starting date for the job is March 1.

£25m orders for Laing

JOHN LAING CONSTRUCTION has a contracts package totalling £25m for work throughout England and Scotland, ranging from shopping centres to industrial buildings, homes and leisure facilities.

In the south-east these include a £2m extension to the Army and Navy store in Bromley; a £1.6m fitting-out contract at a Tesco store under construction by Laing in Thornton Heath; a £1.6m reinforced concrete frame for Braxford in the town centre development in Epsom; a £1m Bright Beer building for Watneys London at Mortlake; and a £0.8m fitting-out for British Home Stores at Gravesend, where Laing is building the new St George's Centre shopping precinct.

At Oxford Street, Leicester, 333 flats for single people are to be built under a £8.6m contract awarded by the De Montfort Housing Society, and at Queen Elizabeth Medical Centre in Edgbaston, a £1.4m cancer

Research Campaign building is under construction for the University of Birmingham.

Grosvenor Estates Commercial Developments have awarded Laing a £2m contract for construction of a new shopping centre to "develop" the shell stage at Thornbury, near Bristol.

In the north, a £3.4m contract for new offices, a garage and refurbishment of existing buildings has been awarded in Manchester by British Gas; and contracts worth more than £2.5m have been awarded for student facilities at the University of Sheffield and for 60 new homes and a community centre in Leeds for the City Council.

A special care unit is to be provided in an extension to the maternity unit at Oldham and District General Hospital, Lancashire, under a contract worth nearly £1m awarded by the North Western Regional Health Authority.

At Dyce in Aberdeen, a £1m leisure centre is under construction for BP at the Petroleum Development (UK) headquarters currently being extended by Laing under another contract, and at Irvine, Lyndean (Scotland), has awarded a contract worth more than £900,000 for 13 shop units with a parking area.

PIA's Sri Lanka



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Tradition

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CAPTURE THE HYATT SPIRIT WORLDWIDE

Paul Betts talks to the chairman of AT&T following the anti-trust settlement

Brown, who personally took the decision to settle the huge anti-trust case last December, believes the new AT & T can take care of itself. "We are not a fat monopoly. We've been in



+As forecast by International Resource Development Inc. (a Norwalk, Connecticut, Research and Consulting Firm)

Brown also expects the new AT & T to become a major factor in world telecommunications. "We were a major factor 50 years ago, but left those markets because we felt the organisation had an immense job here in the U.S. and we concentrated on that. The nature of telecommunications equipment these days—that is miniaturisation and the use of silicon chip technology—means that manufacturing can expand very quickly in so far as volumes are concerned. We think we can do that and we aim to offer good equipment at

Good prices. "The company has already set up a foreign marketing subsidiary — AT&T International. In the last two months, the U.S. telephone company acquired a 45 per cent stake in the Irish telecommunications manufacturer, Teletron, and reached a \$150m agreement to supply South Korea with its electronic switching system called "Super-switcher." Although the Irish deal will give AT&T entry into the European market, however, does not AT&T about to embark on an acquisition spree. "I don't think it is something we regard as a target strategy. But we will not hesitate to do it where it looks like it is a good idea — as it is in the case of Ireland."

AT&T is also likely to turn more heavily than it has done in the past to raise funds on

Brown said he had been surprised by the encouraging response in Europe to AT & T's record \$1bn share offering last year. "We had huge issues of AT & T equity over the years and the response in Europe has been modest. The response to the last one was more significant which led us to feel that perhaps for whatever reason—perhaps attractiveness of U.S. equities—it was a market which was more fruitful

Ironically, while the U.S. is breaking up the Bell system, the systems concept is taking increasing hold of world telecommunications markets. Brown claims there is "an inclination among PTTs to change the way they procure or the way their systems operate. I sense there is a great deal of concern and effort on the part of PTTs to upgrade telephone

Inflamed

"In the Bell telephone laboratories we have been on the leading edge of practically all telecommunications technology; but the introduction of competition has made regu-



computer business has become indistinguishable "one from the other." A modern telephone switchboard, for example, is in essence a computer capable of receiving, storing and distributing data. "The Bell Labs invented the transistor some 25 or 30 years ago," Brown explains.

In the past few weeks, there has been growing speculation of a major battle looming between AT&T and IBM, its opposite—albeit smaller number—in the

The problem could be said to have started with the abandonment of the Bretton Woods fixed exchange rates after 1973. Yet this is not the finding of a group of specialists who have

The study is admittedly rather narrow: it is based on interviews with only 10 large UK companies and eight in the U.S., as well as the Bank of England, the Export Credit Guarantee Department and the

The study's basic conclusion is that the switchover to flexible exchange rates has not inhibited foreign investment, and cases of actual retrenchment are rare. Among the reasons given for this by the study are

● Companies have also learnt

The study makes special note of the big role played by

The study notes: "It is

*** Flexible exchange rates and international business by John**

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PLANELECTRIC

Ruritania and English law

LONDON

were to prevail in derogation of the law of New York which the parties may have chosen for good reason.

In defence of the Convention, it is sometimes urged that it would do little harm in England, but would reform foreign legal systems, thus providing those who have to litigate abroad with a greater measure of security and certainty.

There is, however, no

The Convention applies world-wide. It applies not only to a dispute between an English and an American merchant, but also to a dispute between a British and an American merchant, which happens to come before an English court or arbitrator. Its implications, therefore, are immense. Its effect upon the legal and commercial world, particularly, will be far-reaching.

Worse still, on signing the Convention, Britain declared herself ready "to examine the possibility of conferring jurisdiction on the Court of Justice of the European Communities" in order to "prevent differences of interpretation." The Committee is known to be keen on expanding its jurisdiction to include a fearful prospect that the

Grittar, the third horse in as many seasons to secure the Cheltenham and Aintree Foxhunter Chase double last season, did well to finish only 2½ lengths behind Cavity Hunter in the Whitbread Trial at Ascot recently. It will be a shock if

Grittar cannot repeat his triumph of a year ago in the Trinity Motors event, in which he has only two rivals.

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3.00—Pennine Derek*
3.30—Prince Roli**

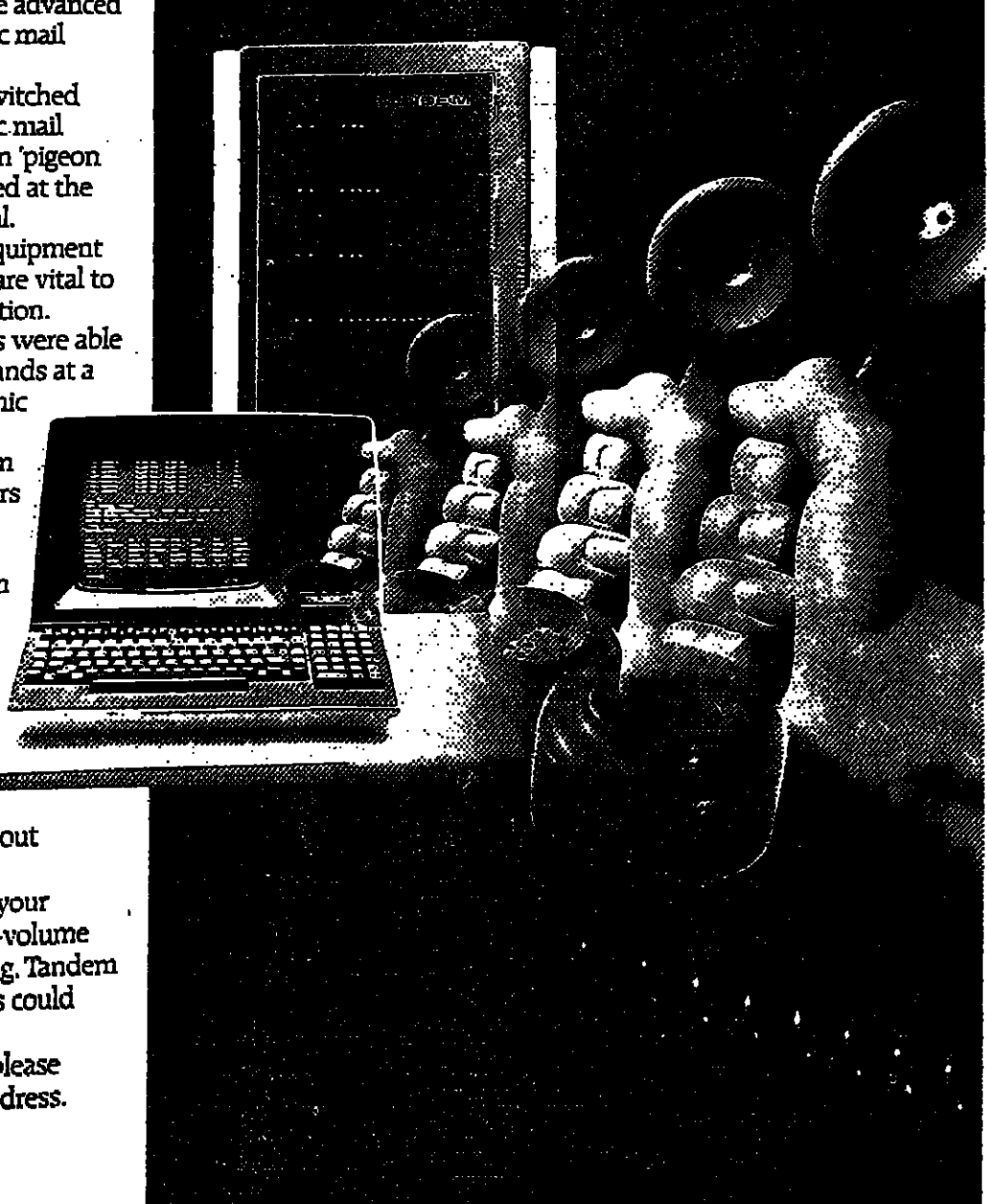
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Monday March 1 1982

The limits to profit-seeking

THE developing world's multinational companies is no longer the fashionable villain of the mid-1970s. A period of slower economic growth and deteriorating terms of trade have heightened the attraction of the jobs, the skills and the export earnings which such companies can provide. The Reagan Administration, with its enthusiasm for free enterprise and free markets, is presumably encouraged by this development—we certainly are. Yet there is another strand in the Reagan Administration's philosophy which, if taken too far, might endanger the trend.

Wrong

The deregulation of business, and the removal of unnecessary bureaucratic controls, is in general a healthy development. It takes a refreshing change from the attitudes ten years ago, which took economic growth for granted and focused too much upon the potential of industry to do wrong. But in the international context the change is a riskier one. The potential conflicts of interest between multinational companies and host countries are real and cannot lightly be dismissed in deference to free enterprise.

A recent case in point is an investigation by the U.S. Securities and Exchange Commission into the Citicorp "parking" case, in which New York's largest bank stood accused of using its worldwide foreign exchange network to shift profits from high tax to low tax centres.

The matter has rumbled on since 1978, when an employee of Citicorp first alleged that such transfers were taking place. The results of a three-year investigation by the SEC now allege that Citicorp transferred at least \$46m in profit from European financial centres to Nassau in 1974-78 under a scheme approved by the bank's top management.

The question of transfer pricing—the prices at which a multinational company sells products from one subsidiary to another—is a well-worn source of accusation against such companies. The "right" price is very often impossible to define; but such an argument holds less

water in the case of currencies where there is generally a clear market price available. Despite its findings the SEC decided not to take legal action against Citicorp. This was probably the right decision. Citicorp has already endured a good deal of public embarrassment over the revelations. It has changed its ways and made payments to European countries which lost tax revenues because of the transfers.

Yet the reasoning behind this decision by the SEC leadership, as revealed in SEC internal documents obtained by the New York Times, was questionable. It would be worrying if it reflected the attitude to multinational companies of the administration as a whole.

A senior official of the SEC felt that a company which violated tax and exchange control regulations was not necessarily a bad company. The SEC felt that it was reasonable for a company to pursue the most profitable course and that a company should not feel constrained to reveal harmful information about its operations.

Such an attitude sounds odd coming from a Washington agency which has been putting pressure on the Swiss banks to reveal the names of investors who may have been using Swiss bank secrecy to hide from U.S. "insider dealing" laws.

Flourish

The U.S. law enforcement agencies can reasonably argue that it is up to the governments of host countries to ensure that foreign-owned companies comply with local laws and regulations. But these governments are entitled to expect backing from the U.S., just as the U.S. expects their co-operation in return.

The Reagan Administration is pressing foreign countries to provide an environment in which U.S. companies, in general and U.S. companies in particular, can flourish and make profits. If this objective is to be achieved, the freedom to make profits has to be tempered by sensitivity to the laws and customs of host countries.

Britain's ports ask for help

BRITAIN'S financially troubled ports are entering another crucial phase in the eventful history of their industrial relations. Both employers and Government face hard decisions and have little room for manoeuvre.

The number of registered dockers has declined to 18,000 from 57,000 in 1967. The National Association of Port Employers believes that another three to five years, and some 4,000 more job losses among the registered workforce, will see the end of most of the structural changes caused by containerisation and the shift in trade from west coast ports to the south and east.

Stale

The reward for successful handling of this phase could be a financially stable industry, with more flexible industrial relations. Failure may result in more crises following those which have devastated state aid for London and Liverpool—or a confrontation with the dockers.

The association is asking the Government for financial assistance for the ports belonging to the national dock labour scheme to help with further redundancies. This may involve another special voluntary severance arrangement.

The Government has so far aided only the Port of London Authority and the Mersey Docks and Harbour Company. But the Association says that the scheme ports collectively have no money to pay for further large-scale redundancies. There are no profits and no easily realisable assets. The payroll levy to the National Dock Labour Board through which employers finance redundancy payments raised £12.5m last year. Employers argue that it barely covers present interest charges and capital repayments, and cost of new severances still working through the system. There is little scope for increasing the levy further.

As for changes in dockers' employment conditions, most employers are taking a conciliatory but quietly ambitious line. They hope that the present cautious talks with the Transport and General Workers' Union in a working party of the industry's national joint council will, once the financial question has been sorted out, turn into an overhaul of the onerous and in-

with employers in the statutory labour scheme, and are spared compulsory redundancies under the Adlington-Jones agreement which followed the 1972 national dock strike.

What is needed is a more flexible system both on regulation and on working practice: throughout the ports. This may require replacing statutory with voluntary joint regulation, perhaps through the industry's joint council and committees. The delicacy of achieving major changes by agreement with a suspicious workforce leads most port employers to reject as unhelpful both the General Council of British Shipping's proposal for a government inquiry into the scheme, and the pressure from a minority within their own ranks for a more aggressive line.

Most employers believe that the industry must build on joint regulation. Although some dockers still put up a foolish fight to retain restrictive practices—as in the bitter dispute at Tees Dock—the TGWU has not obstructed recent severances. Rash action now could risk costly confrontation without relieving ports of the onerous burden of years of surplus labour and redundancy payments.

The dockers may refuse changes to the scheme. Their prime aim is to extend it and in the background there remain veiled threats of industrial action. If the Government does not draw up a scheme for extending dockwork boundaries—as the 1976 Dockwork Regulation Act requires it to do, albeit with no time limit. As in so many other industries, the dockers have to be persuaded that their interests lie in an efficient, financially viable industry rather than one which limps from crisis to crisis.

Doubt

Whether more assistance from public funds will contribute to this objective is open to doubt. The Government will be disinclined to help the ports out of problems which have been compounded by special job protection rights given to workers with a history of militancy.

If the employers' case is to make any headway, they will have to demonstrate, first, that the threat of impending financial crisis is genuine and there is no other way of resolving it, and, second, that the ports are doing everything in their power to limit their own losses in

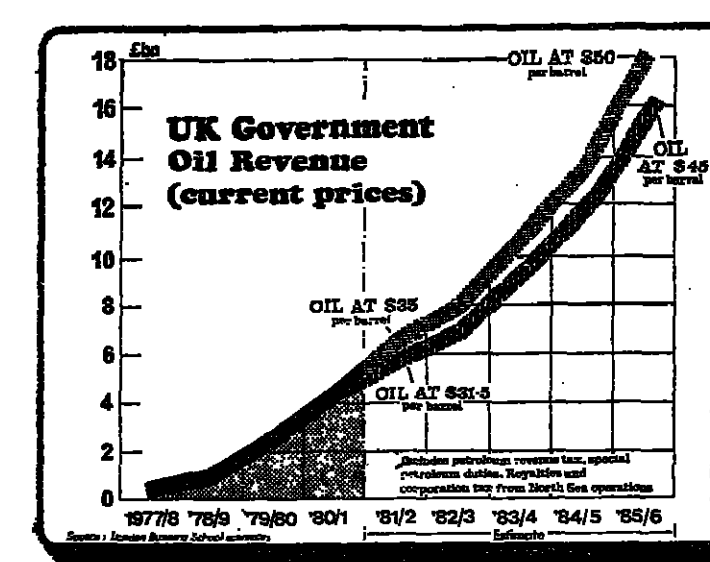
THE BIG drop in oil prices now in prospect has thrown the Chancellor's Budget arithmetic into some confusion. But, for all that, it is good news for the UK economy.

The problem now for Sir Geoffrey Howe, the Chancellor, is that it substantially limits the good news which he will be able to announce on March 9.

Oil is so widely used in the industry that the immediate effect of a price reduction like the one that has been gathering speed since January is similar to that of a tax cut. It reduces industry's costs and raises profits; it dampens inflation and applies a gentle stimulus to the UK economy. In turn exports can be expected to benefit from the general recovery of world trade resulting from cheaper oil; and industry would welcome any downward pressure on sterling because it would tend to make British exports more competitive.

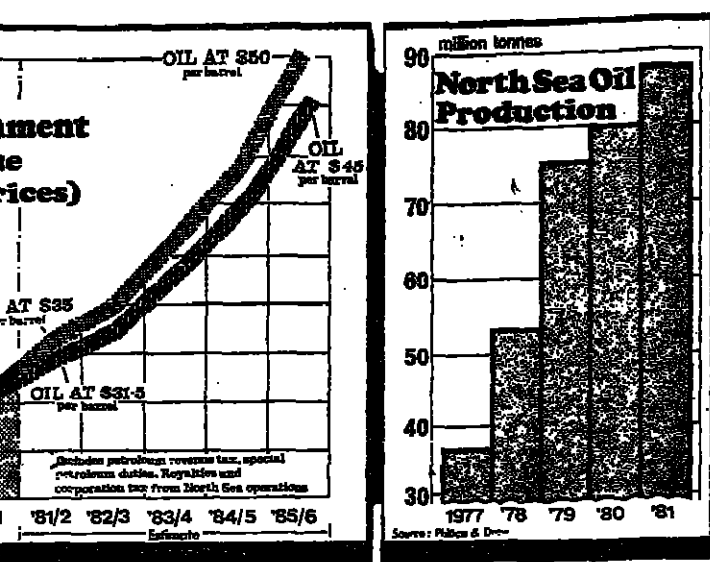
Unfortunately, however, the Chancellor cannot take any credit for the effect of an oil price reduction and it has significantly reduced his room for manoeuvre on March 9. He has some influence on North Sea prices, but world prices are outside his control. In essence, there is now, in the Government's view, less money to "give away"—the world oil market has stolen his thunder.

However, the Government's anxiety does not stop there as Mrs Thatcher made clear in an



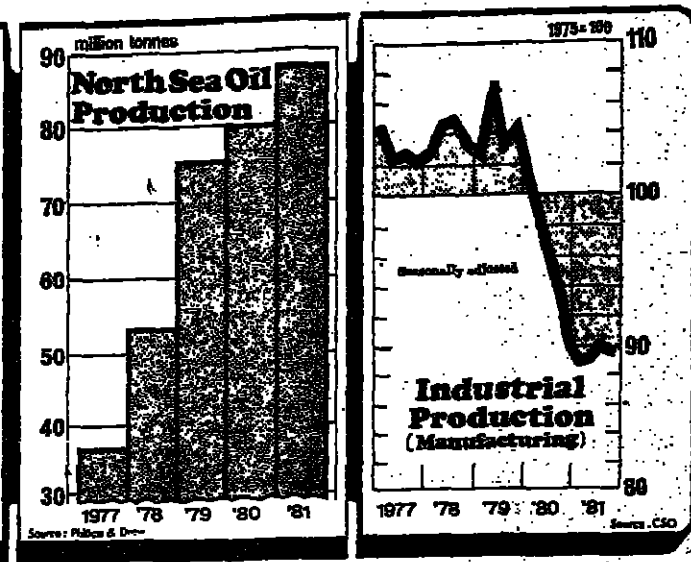
austere speech last Wednesday. No-one can be sure how far prices will fall if market forces eliminate Opec's power to set the price of oil. The effects on the UK Government's revenue might then become serious.

On the basis of the recent price of \$35 per barrel of crude, the Government's total oil revenue in the next financial year (April 1982-March 1983) was expected to be about \$8bn. This is not far short of the figure for the whole of the public sector borrowing requirement expected for the year and represents about two thirds of the



annual interest on the National Debt. On previous price assumptions, oil revenue could be about twice the size of the whole public sector deficit by 1985.

A \$5 cut in oil prices could reduce Government tax revenue from the North Sea by about \$1.25bn in a full year, but a number of beneficial side effects would probably bring the net cost, in terms of total Government borrowing to much less, perhaps only \$400m to \$500m. This is relatively small in terms of the total Budget arithmetic. (Expendi-



ture is scheduled to be \$115bn in 1982-83). By comparison, a small adjustment to the interest paid on the National Debt could easily add \$500m to the borrowing requirement.

Between 1980 and 1985 the annual volume of North Sea oil production is expected to have increased by about 60 per cent while Government oil revenues were predicted to increase about fourfold in current prices to about \$18bn in 1985-86.

With such large stakes laid out on the green baize of the world oil market, it is not surprising that the Chancellor is

anxious in case the unforeseen turns of the wheel of fortune could have much more damaging effects on future reserves.

It is this, as much as the short term effect on revenues which has moved him to the cautious end of the range of options which he was considering. It now looks as if the total of his tax cutting and other measures will be worth little more than £1bn, an amount smaller than the average error in forecasting the borrowing requirement.

Indeed forecasting the wider effects of the oil price falls is

not easy, not least because of the uncertainty about the exchange rate.

A steady fall in the oil price would benefit the balance of payments of oil importing countries like West Germany and sterling might be expected to fall against those currencies, and probably also against the dollar.

This would tend to offset the original price reduction since oil, which is priced in dollars, would be made more expensive in sterling terms by a fall in the exchange rate.

As a rule of thumb each 1 per cent devaluation of sterling would increase the sterling values of UK oil taxes by about \$60m.

In a recent computer simulation of the effect of a \$7 fall in oil prices to \$28 this year, the London Business School suggests the fall in the exchange rate might be about 14 per cent compared with what it would otherwise be.

UK output would be boosted by about 0.3 per cent led by a 0.5 per cent increase in exports, and the increase in public borrowing would be some \$500m. A further \$4 cut in the oil price in 1983 could, by 1984, produce an extra 1 per cent growth in UK output.

By 1984-85 on these assumptions, public borrowing would be increased by about \$40m in spite of a devaluation of sterling of about 7 per cent against the dollar, which it would otherwise have been.

Why the oil companies want to maintain output

THE DRAMATIC fall in oil prices just as North Sea production is approaching its peak must appear a cruel and illogical coincidence to a Government which had been relishing the prospect of big increases in oil taxes.

After all, so much of the North Sea development has been made possible only by the big rise in energy prices which followed the 1973 oil crisis. Britain's offshore oil fields are among the world's most expensive to exploit. Even a medium-sized field can involve a capital investment of well over £1bn.

As a result the capital and operating costs, measured on a present value basis, can run to more than \$10—in a few cases over \$20—for every barrel of oil recovered. And that is before companies consider their return on investment and Government taxes. In contrast, the production costs of some Middle East fields can be measured in tens of cents per barrel.

And yet, paradoxically, North Sea producers are part of the reason for the present slide in prices: the worldwide glut of oil. In recent weeks production from North Sea fields has risen above 1.5m barrels a day, about four per cent of non-con-

munist world supplies. If Britain was a member of the Organisation of Petroleum Exporting Countries (Opec) it would be vying with Venezuela for the second spot behind Saudi Arabia, the leading producer.

But unlike some members of Opec the UK has not been forced to cut output by a lack of buyers. Quite the opposite. Production this time last year was less than 1.8m b/d. Output this year should average 2m b/d and reach a plateau of 2.3m b/d in 1984.

The oil companies have their own reason for wanting to maintain output, even at a time of falling prices. They need the cash flow to cover past and future investment in the North Sea.

Having had so much of their oil-producing assets nationalised or taken under control of governments in the Middle East, Africa and South America, oil companies see the North Sea as one of the few important areas of the world where they can still find, exploit and produce crude on a strictly commercial basis.

These companies will produce and refine their own assured supplies in preference to the uncertain exports of some Opec

members. This is why Iran is now finding it so difficult to attract buyers, even after reducing its price \$4 a barrel below the reference level for Middle East crudes.

It is also one of the reasons why UK oil companies have adapted their refineries to process a higher proportion of home-produced, light crude oil. A few years ago—before the North Sea and UK refineries were operated on a mix of crudes dominated by the heavier grades. The reverse is true today.

The Government, or at least the Treasury, is also keen to see North Sea oil production continue rising. Quite simply, the country needs the oil revenue.

As it is, the Government will receive much less revenue during the 1980s than it might have hoped a few years ago. Operating problems and delays to field development projects have flattened the profile of future oil output. In 1979, for instance, the Energy Department was projecting that this year's output would be running at between 2.5m and 2.8m b/d rather than the 2m b/d that now looks likely.

In terms of Britain's overall energy balance this lower rate

of oil production may not be a bad thing, particularly as the country has already become net self-sufficient in fuels. By producing less now the oil industry is deferring the day when the country returns to being a major importer of fuel. So far the industry has produced only 365m tonnes of the 2.2bn to 4.3bn tonnes of oil which the Government believes will ultimately be recovered from the UK Continental Shelf.

But that is little comfort to Mrs Thatcher, the Prime Minister, as she contemplates a General Election within the next two years. She was hoping that North Sea revenues would make it easier to provide the electorate with a mildly refundatory—thus pleasing—Budget on March 9.

As Budget Day approaches, oil industry executives are becoming noticeably more restive. They have urged the Chancellor to reduce the overall level of taxation, now geared to take an average of some 85 per cent of net income.

Hopes of a tax cut are fading fast. There is even speculation within the industry that because of falling oil prices—and thus revenue—the Government will retain its temporary Supply

duty, a tax on revenue rather than profits, was introduced at the beginning of last year as a means of creaming off for the Government some of the benefits of the price rises which had occurred in 1979 and 1980. "Surely, with prices falling, we are not going to have a windfall losses tax," exclaimed one chief executive.

There can be no doubt that the recent fall in prices has caused trouble for the industry and the Treasury. The reference price of North Sea crude has dropped from \$39.35 to \$35 a barrel since the start of last year. Oil companies—particularly refiners—say that spot market signals show that contract rates should be nearer \$31 a barrel. British National Oil Corporation, under pressure from the Treasury, will try to obtain a North Sea industry agreement for a new reference level of around \$33-\$33.50 a barrel.

Where prices go from there is anyone's guess. The industry takes the view—albeit a hesitant one—that North Sea prices are unlikely to drop much lower, although they expect Middle East producers to fall more in line with some further reductions.

Companies believe—or is it

Ray Dafter

Men & Matters

Sparrow on the wing

"I have at present what may be described either as an empty or an empty mind about the job," says John Sparrow, the mild and bespectacled merchant banker who is to head the Central Policy Review Staff, the Cabinet Office "think tank."

But Margaret Thatcher's choice of the London personnel chief at Morgan Grenfell for the post surely points to what she expects from it.

During the past couple of years, Rob'n Ibbis—now prematurely recalled to ICI to trouble-shoot for the incoming Social Democratic chairman John Harvey-Jones—has sharpened the CPRS into an instrument of industrial analysis.

The Prime Minister's demands on him have been mainly for examinations of such narrowly specialised areas as British Rail electrification, Government relations with the nationalised industries, De Lorean, and telecommunications.

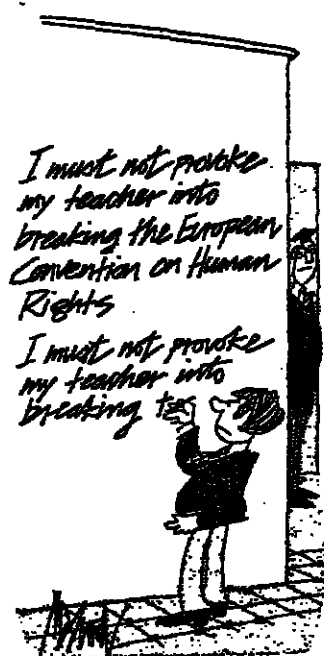
All the indications are that Sparrow will develop similar work by the "think tank" on specific financial and commercial issues.

A chartered accountant, Sparrow worked for Ford and Hotpoint before joining Morgan Grenfell. After serving in the corporate finance and investment departments of the bank, he was responsible for long-term planning.

"I am accustomed to spending a reasonable amount of time thinking about Morgan Grenfell and its future," he says.

Useful experience for his new role. And what, no doubt, led the bank to pick him to provide Mrs T with advice on City matters when she turned to it for help as Leader of the Opposition.

Sparrow's function then, he



to do so with short papers on interest rates and the rest of the financial scene.

It remains to be seen whether under Sparrow's direction, the "think tank" will regain the buoyancy that it once enjoyed under Lord Rothschild. The retiring Ibbis has kept it submerged, almost out of sight in the muddy waters of Whitehall.

The broad, long-term view is took of the whole range of Government policy seems to have been given a narrower and freshened focus.

It apparently is doing little work on social problems, nor is it as active as it once was in macro-economic surveys. Even if it cannot recapture its early entrepreneurial zest, there are many who would like it to show a little more ambition.

Soccer blues

football club is not on the ball. Martin Spencer, who combines his role as senior partner in West End chartered accountants Casson Beckman with that of chief executive at Chelsea F.C. has for months been forecasting financial problems for football clubs.

In November, for example, he was telling the Central London branch of the Institute of Cost and Management Accountants that the game was heading towards a crisis. Gates were falling, income from an increasingly disenchanted public declining, yet players were being paid inflated salaries and transferred for unrealistic fees.

Without much apparent effect, Spencer has constantly reiterated the message at special Football League meetings.

He predicts that before long we shall see a smaller league, more ground sharing by clubs, and perhaps even government support for refurbishing the grounds. "After all, other sports get public assistance," he says.

But even then, he adds, by 1986 the number of football clubs in London could be reduced from the present 13 to perhaps three or four.

It will be interesting to see what happens at Hull now. Spencer, was called in by Chelsea when it was in similarly dire straits. He solved the Blues' problems—financially, at least.

Tally-owe

The Hunt brothers of Dallas seem to be having another spot of bother with their finances. But the local bank manager is being understanding.

A couple of years back, you may recall, the three Texans lost a dollar, or two playing the silver market and, with the help of the Federal Reserve Board, had to put together a quick bank loan of \$1.1bn to tide them

But the annual servicing charges, which amount to several hundred million dollars, are proving too much for the Hunts, who remain fabulously wealthy but have most of their money tied up in oil, coal, ranches and other things that are not convenient for paying off bank debts.

And with silver and oil prices weak, can you understand why Bunker, Herbert and Lamar would prefer more time to pay rather than cashing in some of their assets?

Lawyers and bankers after a weekend buddle down in Dallas are now reported to have found a way to stretch the repayment period. As they say in banking circles, when you owe a dollar, you are a debtor. When you owe a billion, you own the bank.

On the scent

The sudden reluctance of their Alsatian tracker dogs to sniff out the city's criminals puzzled Vancouver police for some time.

Squad cars would arrive at the scene of a crime, the dog handlers would leap out with their charges—and the dogs would snuff, disinterestedly around for 20 minutes or so before giving chase.

Now it has been discovered that the trouble is caused by catalytic converters installed in the newer models of police cars to cut poisonous exhaust emissions. "Acidic gases," say the police, "are seeping into the dog's rear-seat compartment and stunning their olfactory organs."

They are now considering putting the dogs into gas masks to preserve their sense of smell while the National Research Council works on the problem.

Low notes

Card played to the cost of a Kensington street singer: "Fiscally Handicapped."



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THE ARTS

Liverpool Playhouse

Erpingham Camp

by MICHAEL COVENEY

The Erpingham Camp was a 1968 television play by Joe Orton, seen in a stage version the following year at the Royal Court. Set in a chaotic holiday camp, it was Orton's modern equivalent of *The Beach*, with rioting campers ranged in opposition to their nominally authoritarian host, Erpingham, after one of the red coats has slipped a hysterical, pregnant participant in a screaming competition.

The play has been given a rare old going-over by writer Chris Bond and director Alan Dossor. It is 35 minutes before we hear any lines of Orton: the extended induction is taken up with the establishment of a new sub-plot in which a ferocious rock singer, Backhouse (Andrew Schofield), and his tom cat music steadily undermines Erpingham's vision of wholesome entertainment taking over this world and possibly the next.

A lot of this material is an indifferent quality, but the

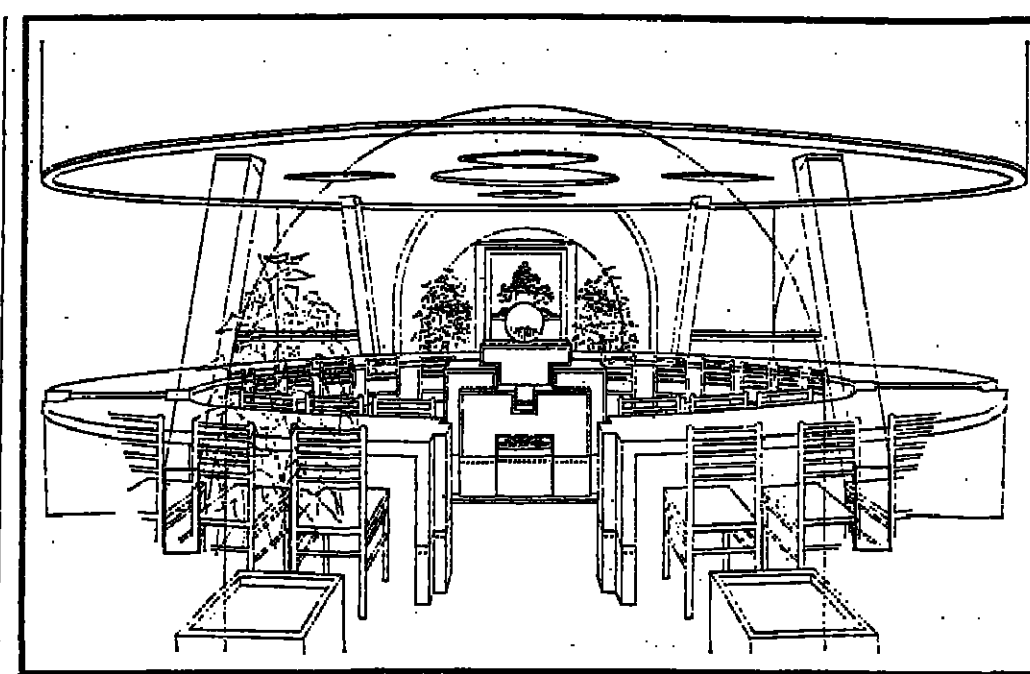
general mood it generates is wonderful. Andy Greenfield's splendid design, with its palm trees, bamboo sticks and painted foliage is redolent of Barry Manilow's awful "Copacabana". Red-coats man the aisles, shaking maracas and tambourines like refugees from *Hi-De-Hi!* while Backhouse flourishes a pair of dentures that belong to his unknown father.

The idea for the teeth may have been pulled from *Loat*; the quest for a lost parent is taken from *What the Butler Saw*. I have no objection to any of this. The Erpingham Camp, despite its incoherence, is a brilliant, is an imperfect text for the stage, and Mr Dossor marshals all this scenic and interpolated resources to deliver a second act of irresistible apocalyptic grandeur. The pat's sermon on the Gaderene Swine is submerged in a company number ("Do the pig, oink oink") and the sequence with all on board diving into the onstage

pyramid. Turning to his religious adviser, Erpingham drily remarks: "I hardly think this is the answer to falling congregations."

Neil Cunningham's superbly suave and supercilious Erpingham is the key factor in the show's ultimate success. As the camp falls under siege, he dons beret and military camouflage and turns up Vera Lynn on the gramophone. In one particularly hilarious and climactic sequence, an old red-coat is compelled to wear the dentures; but there is a surprise dénouement and Erpingham infatigably disappears from view.

This was my third visit to the Playhouse under the new regime, and it is as much a relief as a pleasure to see the company hitting something like true form. There is still too much indulgent mugging, of which the silly programme biographies are a depressing symptom.



Drawing by Jeremy Dixon of his proposals for the new Tate Gallery coffee shop

Architecture

A tryst at the Tate

by COLIN AMERY

The Tate Gallery is the place to go for modern art. The current exhibition of recent acquisitions shows that it is becoming more careful and more catholic than perhaps it has been in recent years. The Tate will soon be the place to go for modern architecture. In this field too the trustees and the director have shown an enlightenment and spirit rare in institutionalised cultural establishments.

The new Clow wing which will house the Turner collection start rising to the designs of James Stirling. He has produced a design that is refreshing and original and it is going to be controversial and stimulating. It is much to the Tate's credit that they have boldly given this important commission to an architect who is more greatly honoured abroad than he is in his own country.

The Tate have gone on from this imaginative decision to yet another. They have asked one of our leading younger architects, Jeremy Dixon (who won a limited competition), to design a new coffee shop. It is to be built in the same rather drear basement area as the present coffee shop, and thus presented the architect with a difficult challenge he has resolved brilliantly.

Who is Jeremy Dixon and why can he be described as one of our leading younger architects? It was 10 years ago that he won, with his wife Fenella and architect Edward Jones, the competition for a new country hall for Northampton. He established then a belief in buildings as part of a monumental tradition with a design for a glass

pyramid set in a landscaped park. Monumental may be a misleading word but Dixon uses it himself. It does not mean that the Northamptonshire scheme was massive and dominant but rather that the formal elements of the design, the metaphorical content as well as the relationship to the landscape, gave the building an historical context as well as a strong presence. As these are hollow words — the competition winning scheme was never built because of economic stringencies and this radical design remains on paper.

Dixon was not deterred and now he is successfully building imaginative private houses and teaching at the Architectural Association. His work has been exhibited abroad and it is possible to see one of his built schemes in London in St Mark's Road, North Kensington.

Here he has designed narrow-fronted traditional London street houses. The street facades are gabled and decorative to associate them with the rich vocabulary of the surrounding Edwardian streets. The use of porches, bay windows, pyramid-topped gate posts and the gables not only relates the houses to the neighbourhood but produces a geometric composition that is close to the Dutch town houses of Haarlem.

Strongly emphatic right angled elements involve the passing pedestrian — you cannot ignore the presence of these houses. In his design for the Tate Gallery coffee shop Jeremy Dixon works from the same principles. He looks first of all at the existing space and the whole spirit of the surrounding building, and relates his ideas to the

nature of the place. The main space is in fact very beneath the main domes of the Tate and Dixon reminds us of this by creating a circular, axially placed ceiling above the centre of the coffee shop.

Four curved tables on a substantial scale reflect the quadrant of the ceiling above. The ceiling itself is reminiscent of the shallow saucer dome in the Breakfast Room at the Sir John Soane Museum in Lincoln's Inn Fields. Following that noble example Jeremy Dixon has his light source from behind the ceiling and reflects the room itself with convex mirrors set into the ceiling. In the centre of the room is a monumental piece of furniture which is also a fountain. From this point the four openings through the Victorian engineers' barrel vaults can be seen on each axis. In the corners of the room are four mirrored alcoves. A great bonus is the additional circular room that the architect has conjured out of a storage space. This will be the trysting place at the Tate for years to come.

The particular skill of the design works on another level. When you are seated with the splendours of the pictures this room will rejuvenate your senses by its cool, purely architectural qualities. The colours will be those of earth and stone, there will be the gentle splash of water and the furniture will have a permanent solidity about it. Looking through the arches pairs of trees in tubs will add definition to the spaces and the plenitude of mirrors will add the restrictions of the original space.

Covent Garden

Bryony Brind

by CLEMENT CRISP

The new programme at the Opera House, which comprises the Shades scene from *La Bayadère* and *The Two Pigeons*, offered impressive new casting, and a horrid accident to Wendy Ellis as the heroine of *Pigeons*, on Saturday night. Miss Ellis had started the ballet delightfully, a bright and very appealing girl who drives Wayne Eagling, the young Painter, into paroxysms of loving exasperation. Rosalyn Whitten had just entered in a blaze of temper and haunted charms as a vivid and alluring gypsy when Miss Ellis slipped and fell. (The cause could have been a stage made slimy by the daffodil shower that earlier greeted Bryony Brind and Nureyev after *Bayadère*). She picked herself up and danced most bravely on, but was soon unobtrusively replaced by Lesley Collier, who was watching the performance.

The interval brought the report that Wendy Ellis had broken a wrist, and Miss Collier completed the ballet in fine style. Despite this unerving cast-change Wayne Eagling, in his debut as the Painter, showed a headstrong verve to his characterisation and his dancing, matched by the swift footwork and lascivious provocations that made Rosalyn Whitten, another debutante, so tempting a gypsy.

Her Romany charms are a raggle-taggle crew, but what a good and enduring ballet this is. Gentler than *Fille*, its detail and sensibilities less extroverted in statement, *Pigeons* is no less rich dance invention, and sure in its perceptions about the joys and decays of first love.

In the opening *Bayadère*, Bryony Brind, partnered by Nureyev, gave a first interpretation which indicated how much we have to expect from this outstanding young dancer. With her long, slender limbs and supple back, Miss Brind offers a beautiful and individual physical instrument to the dance. She has a classical style which is slightly at odds with some of the gentilities of the Royal Ballet manner — at moments she looks more like a Leningrad

artist — and nothing should be allowed to curtail the expansive nature of her movement (she has a tendency to hasten or over-emphasise the ending of a phrase because her musical intelligence tells her that there is not enough time to permit her time its natural fulfilment). Her manner is light, wonderfully clear, and she already disposes of a strong technique.

Her entry as Nikiya, and the subsequent duet, were fabulous. She needs the refinement of Nikiya, a spirit forgiving Solar his audacity — and despite some awkward and tense double-work with Nureyev, the style-atmosphere of the act was well established. Miss Brind's decision to stress the bravura aspect of the succeeding variation can be excused as youthful pride in her very real ability, but this, like the relentless grinning by the Shades in the *allegro finale* to the scene, reduces an incident of romantic imaging as ecstatic and mysterious as the wiles' scene in *Giselle*, to the mindless level of the *Don Quixote pas de deux*.

Yet whatever my carping, Bryony Brind is an exceptional artist. She needs the refinement of Nikiya, a spirit forgiving Solar his audacity — and despite some awkward and tense double-work with Nureyev, the style-atmosphere of the act was well established. Miss Brind's decision to stress the bravura aspect of the succeeding variation can be excused as youthful pride in her very real ability, but this, like the relentless grinning by the Shades in the *allegro finale* to the scene, reduces an incident of romantic imaging as ecstatic and mysterious as the wiles' scene in *Giselle*, to the mindless level of the *Don Quixote pas de deux*.

In the trio of Shades soloists, Ravenna Tucker, dragonfly light and exquisite, and Fiona Chadwick, expansive and exultant, were joined by Deirdre Eiden, with her beautiful arms and graceful manner. These are dancers of admirable distinction, prospective Nikiyas all. As a coda, I must stand corrected about my use of the adjective *renversée* last week to describe the arabesque which brings on the Shades. This is, correctly, an *arabesque allongée*. *Mea culpa*.

Elizabeth Hall

Brandis Quartet

by DOMINIC GILL

Six years ago the leader of the Berlin Philharmonic, Claudio Abbado, was curiously dry: Thomas Brandis, joined with his fellow-Philharmoniker Wolfgang Beutcher and the distinguished violin and viola respectively of Peter Bram and Wilfried Strehle to form a new string quartet. The debut was by all accounts a sensational success, and the following season the ensemble twice filled the 2000-seat Philharmonie in Berlin. German critics announced that the nation had suddenly acquired, almost overnight as it seemed, a third string quartet of international calibre.

The Brandis Quartet debut yesterday afternoon was therefore both a pleasure and a disappointment — a very real pleasure at hearing for the first time an ensemble of such technical distinction, mixed with disappointment at hearing performances which were neither quite so vivid nor so individual as the heralds had suggested. They began with Debussy's quartet, which showed off straight away their most notable feature: a big, lush sound of almost chamber-orchestral richness, carefully and subtly grained, splendidly weighted by the unusual warmth and full-grown sonority of Strehle's

viola. The interpretation itself, though, was curiously dry: never cold, but prosy in its impulse; never faltering, but never quite unified in its lyrical drive. The Brandis discovered Debussy's notes — most of them; in the first movements, tiny, vital details were consistently smudged — without discovering more than a fraction of their eloquence and heart.

Their accounts of Haydn's D major quartet op. 20 no. 4, and their second half of Schubert's "Death and the Maiden", were on the face of the music hugely accomplished, bright, clean and finely tuned. But at the time same time every measure of the performances seemed to me — powerfully subjective response, difficult to substantiate — to speak of schooling rather than instinct, of solid rehearsal rather than the very stuff of the performers' bones. The great climax of Schubert's first act seemed not to spring organically, but somehow to have been manufactured from the score. The set of variations was offered serenely, but without joy. An impressive debut in many ways; but I have heard many recitals far less good which touched me more.

Arts, Cambridge

The Taming of the Shrew

by MICHAEL COVENEY

This fast and extremely enjoyable production by Richard Cottrell is the sort of work the Cambridge Theatre Company does best. The show, recently returned from the Hong Kong Arts Festival, goes on the road again after two weeks in Cambridge to Aberystwyth, Darlington and Harlow. The full text, with the Sly Scenes wittily incorporated from Pope's edition, is given a marvellous internal clarity and bristles with happy ensemble invention.

Saul Radomsky's design is a timbered Warwickshire inn, with a glimpse of bushes outside the front door. The induction establishes Christopher Sly as an awkward regular customer who becomes the butt of the Lord and his hunting party the arrival of a troupe of players. Roger

Hume makes of the boozy tinker a wonderful participant in his own dream, which indeed hath no bottom. He finally nods off with the comedy of his tenarest moment, with Petruchio and Kate embracing in the street. This is well prepared by the lovers sitting aside to enjoy the brisk farce of the Vincencios and Lucentios.

As a comedy of confused identities, the evening works beautifully. However unpalatable audiences since Shaw's famous dismissal have found the play on the page, Mr Cottrell demonstrates its perennial appeal in the theatre. And the final submissive speech, delivered by June Ritchie as a spirited, slightly comic opera-style shrew, is given an unequivocal sarcastic edge. The main point, though, is that Petruchio's brutal tactics of killing his wife with kindness are as much a

"performance" as are his opposite number's histrionics. As with Beatrice and Benedick, the comedy is really about two people engaging each other's affectations by exploiting the worst in their respective characters. This is likely to prove a more solid foundation to a relationship than the insipid, mercenary nature of Bianca's arranged marriage.

Terence Wilton is a brisk, wiry Petruchio, Andrew Hilton a fine Sly, and Hortensio, and Brian Hayes a splendidly rapacious, slightly dim Baptista. The company "feel" of the production shines through the excellent work of Stephen Jeon as Lucentio and Timothy Turnbull as Biondello. And there is a superlative dying fall, with Sly returned to his former status and the tapster suddenly awake to his worm-turking potential as he faces up to the formidable hostess of Brenda Peters.

Apollo

The Housekeeper

by MICHAEL COVENEY

Given the current thriving state of American play-writing, it is a complete and utter mystery to me why Shaftesbury Avenue should turn up this utterly uninteresting play, which takes between a Brooklyn father and son and a prospective female housekeeper. Has nobody told them about Shepard, Weller, Babe, Babe, or Mame? The only conceivable justification must have been a star part for Leo McKern of the rumpoledd demagogue and gravelly voice that sounds as if marinated in port for the past 10 years. There he sits, as the curtain rises, looking for all the world like a bearded whale who has lost his sense of direction and forgotten the smell of the sea. After 39 years of marriage, he is lately widowed and bothered by a son who has come across from Long Island to either put him in a home or hire a help. The very last applicant for the job is on her way. She turns out to be an ex-nun and, more relevantly, Dad's ex-lover.

This leads to a variety of shifting liaisons between the two which possess neither very much interest in themselves nor even a minimal element of excitement about the respective territorial claims.

been transformed into a dirty-mouthed slut (it is alleged) given to dressing up in sexy underwear and willing the old boy on to feats he would now be happy to forget. The son takes an exit and hides behind the stairs to witness a little hanky-panky on the sofa. Mr McKern enlivens this episode by gazing himself on his own walking stick after diving for Flossie's crotch and pursuing her up the stairs to the marital bed with a hall of four-letter words. I suppose a geriatric faction in the audience might interpret this as either an "encouraging call to arms" or a naughty bawdy with the off-Broadway avant garde. I detect an attempt to ennoble both reactions and Frank D. Gilroy's calculation on both counts leaves me cold.

The play suggests several things: that the aged are susceptible to carnal urges; that the discussion of sex between father and son is a cause of mutual embarrassment; that offspring are lining up at the door to catch out their sires and deposit them in institutions before retreating to pick up on lives of respectable, materialistic banality; and that Leo McKern should be giving performances elsewhere of great parts that he heretofore conjures, such as Falstaff and Lear.

Clive Merrison and Connie Booth make up the cast and Tom Conti's soporific production is full of such excruciating business as father and son looked to in a handshake that stiffens into an incipient arm wrestle and in which resides the struggle between the generations. A real lulu.

Howard Brenton to read 'The Romans in Britain' on tour

Howard Brenton, author of *The Romans in Britain*, is to read this play as a narrative on a four-week national tour. He will visit Oxford Playhouse, Newcastle Playhouse, Glasgow Citizens' Theatre, Liverpool Playhouse, Cambridge, Wolverhampton, Birmingham, Warwick, Derby Playhouse, Northampton, Nottingham, Milton Keynes and Leicester Phoenix Theatre.

The tour's purpose is to present the play to audiences can judge it for themselves, and to make clear that it is not banned, proscribed or in any way "illegal" because of the forthcoming action by Mrs Mary Whitehouse against Mr Michael Bogdanov at the Old Bailey on March 15.

Wigmore Hall

Fitzwilliam Quartet

A Saturday-evening recital by the Fitzwilliam Quartet would usually fill the Wigmore Hall. But there is nothing as certain as a hint of enterprise in the programme building to keep an audience away and so it proved this weekend. The hall was barely half full for a Fitzwilliam concert which did not fall back on the conventional in a single particular. Even the Haydn that began the evening was the elegant pair of movements that are all he lived to complete of the D minor quartet Op. 103, gracefully turned by the Fitzwilliam on this occasion.

Thereafter followed Paynter, Verdi and Borodin. John Paynter's... at quart was commissioned by the Fitzwilliam last year to celebrate the composer's 50th birthday. A programme replete with quotations from T. S. Eliot's *Four Quartets* suggested that we

were in for a prickly study in the philosophy of the passing of time, the natural preoccupations of a man entering his second half-century. But... at quart turned out to be a straightforward set of variations on the six-note figure heard at the very start of the work. The elegant variations run continuously for 12 minutes in an unvarying, quick tempo, relying only occasionally on repeated-note figures or ostinato to provide the linking thread. Written in a blameless extended tonality, the string quartet is idiomatically used; but what the work lacks is a single decisive musical idea, something to grab the listener's attention and to keep it.

Both Verdi's E minor and Borodin's first quartets are inexplicably neglected. The lack of interest in the Verdi is especially puzzling, for as the Fitzwilliam demonstrated it is full of strong ideas, tightly

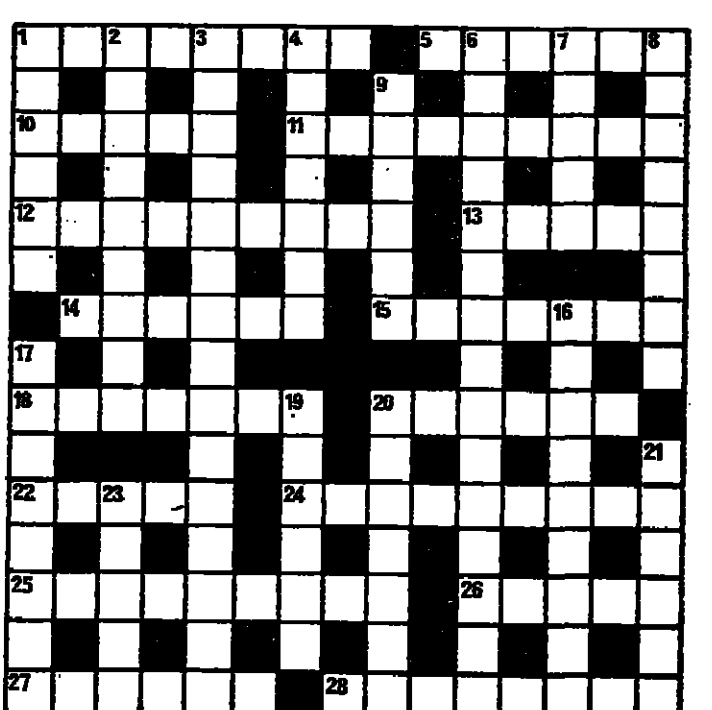
worked. The Quartet responded better to the power of the outer movements and the bounding fugue of the finale especially than to the slow movement (a shade less interestingly infected than it might have been) and the scherzo (lacking some delicacy). Borodin's first has inevitably been eclipsed by the popularity of his second quartet, and certainly there is not the wealth of singable tunes in the earlier work ripe for plunder for the Broadway stage. There is instead a much more intricate construction and greater emotional depth; the slow movement especially is a fine, profound meditation, precisely counterbalanced by the scherzo and trio, all sweetness and light, which follow it. The Fitzwilliam played the work with evident enthusiasm, and one looks forward to their recording of both Borodin quartets with great interest.

ANDREW CLEMENTS

F.T. CROSSWORD PUZZLE No. 4810

ACROSS

- Advanced large number in service (4,4)
- Arranged intervals in health resort one month back (8)
- Sovereign and a quarter of old (5)
- Enraged GI mixes drink (9)
- Will have try at making butter (5,4)
- They make a sight better series of flutters (5)
- Parent on leave joins attorney in Temple (6)
- Useless for instance going back on resentment (7)
- Heavy expert ought to go to America (7)
- Support the Spanish drive (6)
- Four trapped by a cover might be furious (5)
- Not? (9)
- It is a church to declare (9)
- Relative sound of French resort (5)
- Sends over the moon in a sleet storm (6)
- Doesn't move cosset on deposit (5,3)
- Chap leading American republic meets Trojan woman (6)
- Clown attached to the French welcome to take time off (2,2,5)
- Easily earned profit from second-hand string of year's (5,3,4)



- Indicate alternative to a woman abroad (7)
- Ironed out professionally when hard up (7,3,5)
- Fret with hothead in eating place (5)
- Getting into habit of making sauce (8)
- Officer gets over failure on falling in (8)
- Taking part with off-beat lines (6)
- Here and now (7)
- Notice a daughter on green (6)
- Large-scale fiddle is a bloomer (5)

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

ALBERT, 5, 15, 27, 39, 41, 43, 45, 47, 49, 51, 53, 55, 57, 59, 61, 63, 65, 67, 69, 71, 73, 75, 77, 79, 81, 83, 85, 87, 89, 91, 93, 95, 97, 99, 101, 103, 105, 107, 109, 111, 113, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637,

EL SALVADOR

The Catch-22 for Mr Reagan

By Anatole Kaletsky in Washington and Hugh O'Shaughnessy in London

HISTORY SOMETIMES repeats itself, but not often. The word "Vietnam" is on everybody's lips in Washington at the moment, as the guerrilla war in El Salvador intensifies towards another bloody climax ahead of the March 28 elections.

The old slogans of the "domino theory" have been disinterred for what the Reagan Administration insists is "the decisive battle for Central America." And Administration spokesmen have turned again to the concept of "incrementalism," the process of escalating military involvement by a series of almost imperceptible small steps which drew the U.S. into Vietnam, to describe U.S. strategy in El Salvador.

But it is becoming clear that, despite the much-vaunted right-wing backlash which brought President Reagan to power, Vietnam has created a lasting dread of any similar adventure among the American people.

Last week a Newsweek opinion poll showed 89 per cent opposition to direct military intervention in El Salvador. And it is impossible to imagine Congress approving of U.S. troop deployment. The War Powers Act, passed after the Vietnam war had ended, makes it exceedingly hard for any U.S. government to send in combat troops without such approval.

Furthermore, the Reagan Administration's attempts to raise the alarm about Marxist-Leninist insurgency in Central America are backfiring. El Salvador may be closer to California than California is to Washington, as one Republican congressman from that state pointed out recently in justifying his support for stepping up aid for the Duarte Government. But the Catch-22 for President Reagan and his supporters on this issue is that every appeal for more assistance for the beleaguered Salvadoran leader only emphasises the weakness of his position and seems to confirm fears either that direct U.S. military involvement will eventually be required or that the war there will simply become a "bottomless pit" for American money, armaments and prestige.

Meanwhile, Washington finds itself more and more isolated from its allies in Europe who, have, almost to a man, made it plain that they consider social conditions in Central America

and not any real or imagined Soviet mischief-making, to be the prime cause of unrest and insurgency.

In Europe, only Britain has so far agreed to a U.S. request to send observers to the March poll. The U.S. line on El Salvador has been countered with varying degrees of violence by the right-of-centre Governments in Sweden and Belgium at one end of the political spectrum and the Mitterrand administration at the other.

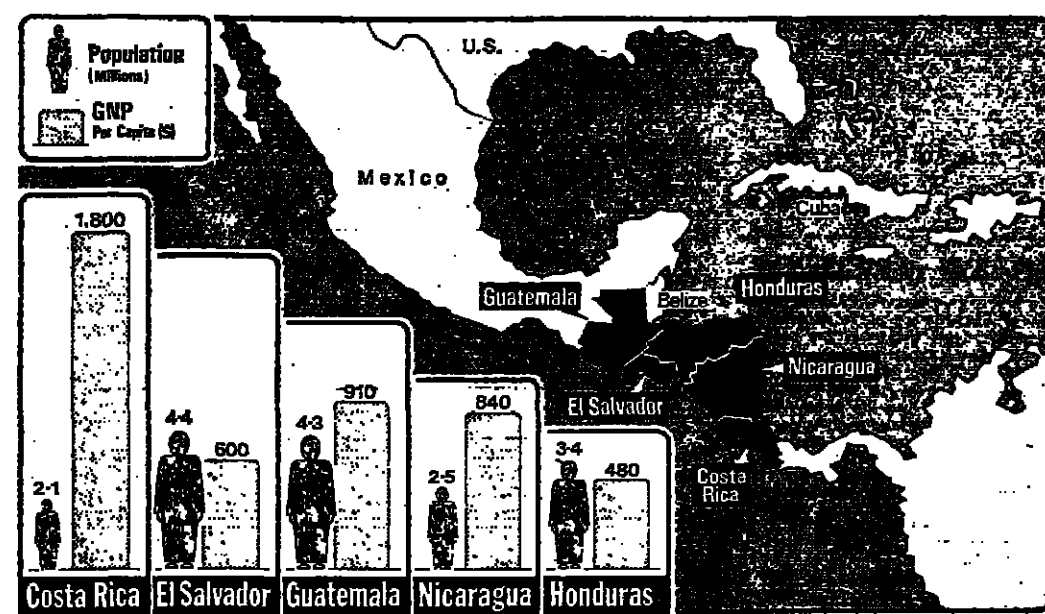
A "military solution" may thus appear to be ruled out. But President Reagan, in his major speech on Latin American policy last week, made no bones about how he views "the true nature of the conflict in El Salvador."

He said that "guerrillas, armed and supported by and through Cuba, are attempting to impose a Marxist-Leninist dictatorship on the people of El Salvador as part of a larger imperialist plan." The U.S. would "do whatever is prudent and necessary to ensure the peace and security of the Caribbean area."

The addition of the word "prudent" to Mr Alexander Haig's earlier blunt warning that "whatever is necessary" would be done to stop the guerrillas in El Salvador may indicate growing sensitivity to domestic and international feeling about U.S. policy.

But even without external pressure, there is no Administration consensus of the sort of intervention that doing "whatever is necessary" might imply. For example, Mr Caspar Weinberger, the Defence Secretary, is believed to be worried that the present furor over El Salvador may undermine the nation's enthusiasm for the whole Reagan rearmament programme and is distracting attention from what he regards as the infinitely more important issue of Poland and U.S.-Soviet relations.

So the centrepiece of the Administration's strategy has become the March 28 election, according to a senior official there, is that the constituent assembly which these elections create will lead to a Government which will satisfy three essential conditions: that it is "reform-minded," that it has "some democratic legitimacy" and that it "will not create horror stories about violence in



COSTA RICA: Functioning parliamentary democracy; President-elect Luis Alberto Monge, cautious social democrat; current account deficit (1981) \$4.4bn.
EL SALVADOR: Military civilian junta; President Jose Napoleon Duarte, Christian Democrat; current account deficit (1981) \$25m.
GUATEMALA: Democratic forms but effective military rule; President General Romeo Lucas Garcia; current account deficit (1981) \$25m.
NICARAGUA: Revolutionary government with Marxist and Christian elements; current account deficit (1981) \$430m.
HONDURAS: Parliamentary rule with military influence; President Roberto Zuazo Cordoba; current account deficit (1981) \$300m.

tomorrow's Washington Post."

If President Jose Napoleon Duarte's Christian Democrats win convincingly the first two of these objectives at least may be met. The Organisation of American States (including its democratic members, such as Costa Rica, Venezuela and Peru) has strongly backed the elections. The bishops of El Salvador gave their qualified endorsement last week (even though Catholic leaders in the U.S. have condemned U.S. policy in El Salvador and pointed out that the local bishops' support has been grudging and may have resulted from pressure).

On the second question—reform—the Christian Democrats are still committed to land redistribution though they have achieved pitifully little of the land reform promised in October 1979 when liberal army officers, backed both by the Christian Democrats and by the Social Democrats (who have now joined the guerrilla movement) overthrew the military

oligarchy of General Carlos Romero. Indeed State Department officials claim that there is very little difference on substantive issues between the Christian Democrats and the Social Democrats, who left the original coalition mainly because they saw the old rightist military re-emerging to dominate the Government.

But, there are few illusions even in Washington, that the election will accomplish the third objective, the re-establishment of some semblance of order in the country. At best the legitimisation of the Duarte Government could increase bargaining power with the military who are supposed to serve it, but in fact act without reference to Duarte or against his orders. If this allowed reforms to proceed more rapidly and violence to be curbed, it could further dissipate support for the guerrillas and conceivably lead to a split between the extremists and the moderates in the FMLN/FDR insurgent coalition.

But, even if the Christian Democrats do well, there is no guarantee that they will be able to gain control over the armed forces and chart the country's political progress. More ominous is the possibility that the two extreme right-wingers which are the Christian Democrats' only serious opponents in the elections will succeed in undermining Sr Duarte's credibility or even oust him altogether.

If Colonel Roberto D'Aubison, who claims to see little difference between Christian Democrats and Communists, should emerge after the elections as the most powerful figure in El Salvador, the State Department admits it would be faced with an acute dilemma.

Unless he could galvanise the military into achieving a rapid, if bloody, victory over the guerrillas, congressional and public pressure to abandon El Salvador to the insurgents would probably be almost irresistible.

It is perhaps not surprising that for now U.S. policymakers

try to avoid looking beyond the March 28 elections. Their public statements so far have boxed them into a corner. While formally "ruling nothing in or out" they have created the impression that negotiations with the insurgents are impossible and hence that a military solution may be inevitable.

The political realities appear to indicate that in fact, a military solution would be impossible, making negotiations of some kind almost inevitable.

In advance of this, energetic efforts are being made behind the scenes to prepare the way for eventual talks. The FDR or the civilian arm of the FMLN guerrillas, headed by Sr Guillermo Manuel Ungo and Sr Hector Oqueli have been presenting their ideas for "negotiations without preconditions."

A week ago President Jose Lopez Portillo of Mexico urged the U.S. to avoid "the gigantic historical error" of intervening in Central America and to seek instead a "compromise solution." This would inevitably involve its policy on Nicaragua as well as El Salvador, since acknowledgement that the Salvadorean guerrillas had some legitimacy would remove the main plank of U.S. attacks against Nicaragua.

The Carter foreign policy of promoting human rights and social reforms in Latin America, even at the expense of undermining "friendly" right-wing dictatorships, which led to left-wing victory in Nicaragua and the collapse of the Romero dictatorship in El Salvador in 1979, still has strong support in Congress and in parts of the State Department.

Against his instincts and the judgment of many of his advisers, Mr Reagan may yet find his own foreign policy moving the same way.

In the shadows meanwhile is the spectre of war in neighbouring Guatemala which some State Department officials forecast will be even bloodier than that in El Salvador. There a newly unified group of left-wing guerrilla organisations are presenting a serious challenge to the military government, whose leader, General Romeo Lucas, genuinely looks on President Reagan as a dangerous liberal.

Lombard How to drive to Glasgow

By Samuel Brittan

SHOULD TOTAL spending, as measured by Money GDP be the final target for expressing the goals of monetary and fiscal policy? The suggestion that it should has now been condemned by Professor Wynne Godley of Cambridge and by the NIESER Review as well as by the monetarists from the City University in their Annual Monetary Review in Bank Comment and Moore's Economic Comment and in a new IEA Occasional Paper, Could Do Better.

Roger Bootle of Capel-Cure Myers conveniently, if not quite consistently, encapsulates criticism from both schools of thought in today's Letters to the Editor column. Although Chancellors often cite criticism from opposing camps as proof that they are right, I ought at least to give a very summarised reply.

A Money GDP target is not a piece of black magic, panacea or incantation. Nor is it meant to replace other economic indicators or other kinds of economic policy. It is based on a particular view of the economy but a view that lies behind the Government's Medium Term Financial Strategy or any improved financial strategy that might replace it.

The basic view is that increases of monetary demand have their ultimate effects on prices, but for a transitional period will affect both output and prices in proportions which the Government can neither control nor precisely forecast. By expressing the money GDP objective as a fairly long moving average, one is ensuring against any inflationary explosion, without hitting output on the head simply because it is bound to rise in irregular spurts.

An "old Keynesian" who still believes that the Government can determine output in the longer term by injecting demand is absolutely right to reject a money GDP target. But then he would have to argue that if monetary demand had grown even faster in the 1970s than by the fourfold increase which did take place the result would have been higher output and not just more inflation. The criticisms from the monetarist camp put me in mind of Oscar Wilde's "God

protect me from my friends. I can take care of my enemies." The monetarists nearly all want to control the money supply as a means to controlling local spending in money terms. But as soon as someone tries to emphasise the aim rather than the means he is accused of believing that one can dispense with means, not knowing about the lagged effects of excessive monetary growth and 5m other crimes.

Let me adapt an analogy from an article on Control Theory in the new London Business School Economic Outlook. Suppose that you are intended to drive from London to Glasgow. The "Old Keynesian" critics say that Glasgow is not a sensible destination. The pure monetarists accuse one of ignoring the route.

The City University economists emphasise the Sterling M3 highway. Other monetarists emphasise the narrower M1. A third group stresses putting the right amount of PSBR petrol into the tank.

An emphasis on destination enables a driver to switch routes in the light of obstacles actually met or anticipated, without appearing to do a U-turn or abandoning the destination.

New information might indicate a change of route, eg from M1 to Sterling M3 or even a short period on the very slippery exchange rate highway. It may also indicate a change of monetary speed.

Until some coherence is introduced, the person who emphasises "Glasgow" seems to be adding to the confusion already engendered by those who are heatedly arguing about which M route to take. But the only hope of engendering clarity is by insisting on Glasgow all the same. Nor is the matter merely presentation or confined to the expectations of passengers. Unless the drivers realise where they are going they will be bad at devising routes. This is especially so for "permanent official" drivers, who may not believe in the destination in the first place, and who may be all too inclined to stick regardless to a particular route because of what they regard as a political directive, and thus escape responsibility if they end up in the Irish Sea.

Letters to the Editor

The purposes—and failures—of monetary targets

From Mr R. Bootle.
 Sir—In his article "Why mumbo-jumbo is winning" (February 18), Samuel Brittan reiterated his by now well-known view on the merits of money GDP as an economic indicator or target, but he gave the argument against it short shrift, and no doubt left those unversed in the technicalities of monetary targets in a state of some confusion. Yet Mr Brittan's enthusiasm for the concept, and the importance of the issues, deserve a reply.

There are two fundamental purposes of monetary targets. The first is to act as an intermediate objective to guide (and constrain) official policy (and the aim of allowing monetary demand, the ultimate objective, to expand at an appropriate pace. The second is to proclaim a commitment to the public that government policy will be directed towards expanding demand at that rate, in the hope that this will influence expectations.

By blurring this distinction Mr Brittan may have confused the issue. Money GDP cannot act as a target in the first sense. The aim of a monetary target, or indeed any sort of financial policy, is to influence money GDP in the future. Money GDP cannot itself take on this role, not because, as Mr Brittan argues, statistics on it appear with a delay of a few quarters, nor because, as he admits, it fluctuates a good deal from quarter to quarter, but rather because the only feasible guides to policy now are those current variables which have an influence on the future. Even if money GDP statistics were available with as short a lag as the money supply figures, this would do nothing to compensate for the fact that the current value of money GDP does

not, except in a statistical sense, have an influence on money GDP in the future.

Mr Brittan might well acknowledge this since he argues that a money GDP target should not replace the various measures of money supply but supplement them. This addition is important, he argues, because without a specified money GDP objective operating with a family of monetary variables has "so many escape clauses that almost anything that happened would be permissible within the so-called strategy." By contrast, given a specified money GDP target, operating with the same family of variables would provide "flexibility." But the escape clauses and the flexibility seem to me to be the same thing. If we really do not know what particular combinations of the exchange rate, interest rates, and monetary growth will keep money GDP growing at a particular rate, we do not know it whether or not we publish money GDP targets.

This brings us to the second function, for which money GDP is a genuine candidate. Although the Government has had some success in reducing inflation this can hardly be due to the success of monetary targets. They have been a failure partly because they have been wildly overshoot, but more importantly because wage bargainers have simply ignored them.

How could money GDP do any better? Bearing in mind the appalling record on EM3 control, it is perhaps difficult to see how money GDP could do any worse on the score on controllability, but in principle it is less controllable than EM3, being further removed from policy which the authorities do have control. Moreover, in order to influence it, the authorities have to con-

trol, if not EM3, then variables similar to it.

When it comes to impinging on the thoughts of wage bargainers, I cannot see why money GDP would be more effective than the money supply. Without a breakdown between price and output changes, a figure for monetary demand or money GDP is virtually useless. If you tell the manager of a company that in a year's time money GDP will be rising by 10 per cent, it makes an enormous difference whether this represents a 10 per cent increase in prices or a 10 per cent increase in output. If the former, his company's costs will be increasing by about 10 per cent; if the latter, not at all. In the former case, the company might go out of business if it did not increase its prices by about 10 per cent; in the latter, it might go out of business if it did.

This is why the Treasury objection (which Mr Brittan dismisses), that money GDP adds together apples and pears is correct, as is the associated objection that following a money GDP target could lead a government to knock an incipient economic recovery on the head. Mr Brittan's reply to this is to take a two-year moving average of Money GDP which, he argues, would not be much affected by a short-term spurt in output. The trouble is that a two-year moving average would not be much affected by a short-term spurt in anything—including prices. That is the nature of moving averages.

I sympathise with Mr Brittan's disillusion with monetarist "mumbo-jumbo" but I cannot see how adopting money GDP as a formal target would provide a way out.

Roger Bootle,
 Capel-Cure Myers,
 Bath House,
 Holborn Viaduct, EC1.

Meeting the social need

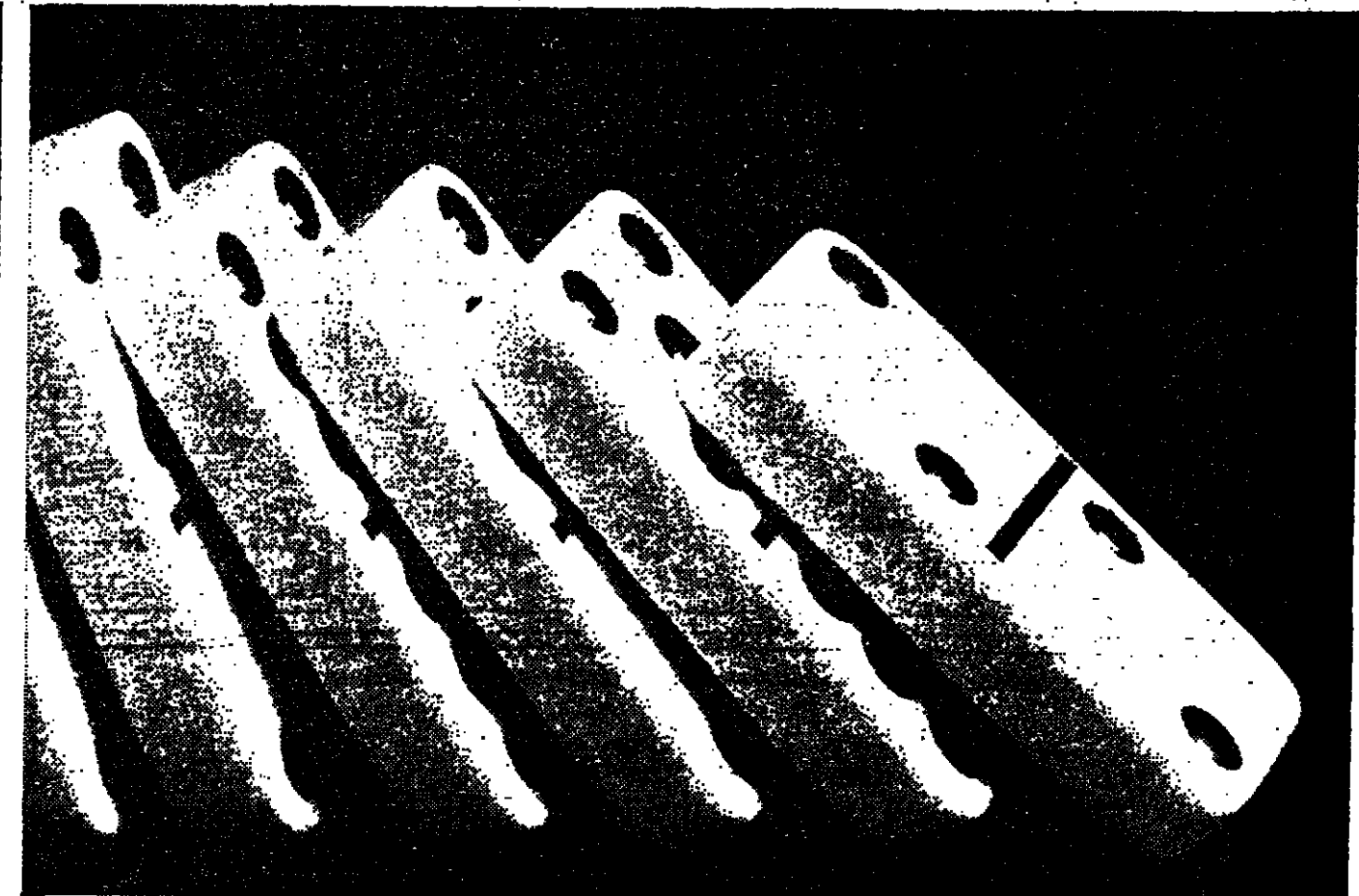
From Mr A. Glyn
 Sir—Neither of your correspondents, Mr O'Brien (February 17) and Mr Hall (February 19) make any attempt to dispute the contention of my article that our present economic system offers no prospect of restoring full employment in the foreseeable future.

Of course, as Mr Hall says, those currently employed expect a decent standard of living. It is not the City which will provide them with the necessary consumer goods, but their own efforts. The gross domestic product this year will be around £275bn. Taking into account the numbers of unregistered unemployed, full employment would involve increasing the number of those at work by about 20 per cent. Productivity would rise as well as capacity was better utilised, so an increase in output of 25 per cent is entirely possible. This would represent an extra £70bn or so of production, representing an additional £25 per week for every person, from baby to old-age pensioner, in the country. This is a measure of the devastating economic waste involved in mass unemployment. Goods are not produced by money of course; but in the present economic system they are produced for money; they give the City, as guardian of private profit, its crucial role.

Unlike the position in 1945 the present situation of economic crisis means that Mr Hall's criterion of what people "are willing to pay for" (he should have said "able to pay for") is incompatible with full employment. Production must be planned according to the criterion of social need.

Simply nationalising the major companies in the economy does not guarantee a successful expansion as both your correspondents point out. Nationalisation must be of a completely different type to that operated in the UK since 1945. Those who do the work must be fully involved in ensuring that what happens in their workplaces fits in with democratically decided priorities. The experience of the Soviet Union and Eastern Europe shows clearly the inefficiencies of bureaucratic dictatorial methods. The alternative is not to passively accept the dictatorship of the market but to forge genuinely democratic forms of planning.

Andrew Glyn,
 Corpus Christi College,
 Oxford.



WILL BRITAIN FALL FOR THE LINE THAT INSTABILITY IN SOUTH AFRICA WOULDN'T AFFECT THE WEST?

South Africa is fully committed to a policy of stability, private enterprise and prosperity for all.

Naturally, this doesn't suit the plans of many Marxists.

They know that Britain and the West are heavily dependent on South Africa for important minerals like chrome, manganese, vanadium and platinum. They know these

materials are essential for making computers, machine tools, jet engines, gearboxes, TVs, drilling bits and defensive armaments. And they know there are no major alternative sources outside the communist bloc.

South Africa's enemies are confident that by creating instability in the Republic, they can cause disruption in the West.

Further information can be obtained from The Director of Information, South African Embassy, South Africa House, London WC2N 5DP.

The new issue market

From Mr R. Buckland.
 Sir—I continue to be wryly amused at commentators upon the London new issues markets and especially upon their reluctance to employ the tender method of issue for equities of established companies.

There is, of course, ample evidence to show that offers of company shares by tender involve substantially lower opening prices than alternative fixed price methods, without apparent increase in underwriting risk. It has been found that over-subscribed

issues are consistently and accurately predicted by yourselves in plenty of time for steps to swell funds out of one bank into another. The reluctance of City institutions to innovate in tender methods cannot be attributed to any lack of success in their past use. The Lex comment (February 22) that the tender system "may have serious limitations with a very large equity issue" dies in the face of such evidence as one has for both London and Continental markets and it ignores the possible attractions of variants such as multiple-bid tenders, which are eschewed by the

City in favour of the single shot, non-negotiable offer.

Far from being innovative, the City has shown itself here to have all the marketing sophistication of a mock auction organiser—and presumably the same lofty opinion of their clients' intelligence. Might one, in passing, have the temerity to ask Messrs Rothschild to justify the "underwriting" commission for Amersham International?

Roger Buckland,
 The University of Aston Management Centre,
 158, Corporation Street,
 Birmingham.

U.S. BONDS

Mid-week reverse shows underlying scepticism

A NOTE of anxiety crept into the bullish U.S. credit markets last week, and eventually came to dominate the mood. Whether this will put a stop to the rally is not clear, but it shows how close to the surface scepticism still lies.

The markets began the week in good shape, extending the strong rally of the week before. The Fed Funds rate fell nearly 3 percentage points from the previous week's close to 12.50 per cent on Wednesday, and this helped the whole maturity spectrum. Encouraged by what they saw, the major banks cut their prime rate from 17 per cent to 16½ per cent while bonds rose to levels about 5 per cent above their recent lows.

Yet in the second half of the week, the market went into reverse. The Fed funds rate bounced back up again and closed sharply higher on Friday at 14½ per cent. Bonds were also on more than a point from their highs of the week. The latest inflation figures, which showed prices rising by only 0.3 per cent a month, failed to provide any cheer.

The change in mood stemmed partly from the Federal Reserve's apparent reluctance to add reserves to the system at a time when Wall Street money market analysts had estimated they would be in short supply. Some people read this as a sign of credit tightening—wrongly, as it turned out.

On Friday evening the Fed took the highly unusual step of announcing that reserves would be over-plentiful this week for various technical reasons to do with treasury deposits. This was apparently why the Fed decided not to supply the market last week.

This revelation, cryptic though it is, strongly implies that the Fed funds rate will fall again early this week, which would be bullish for the market in general.

Yet last week's weakness was also due to renewed worries about the money supply, which turned out to be justified. M1 rose by \$1.2bn—not an enormous figure but a setback to those who were looking for more drops like that of the week before.

M1's growth over the latest quarter is now 11.2 per cent on an annual basis, exactly twice the Fed's maximum target. But the Fed's restrained handling of the recent alarming behaviour of M1 has taken much of the sting out of the money supply crisis. If the market has any big worries, they have shifted back to the threat posed by the Federal budget deficit, which looms larger than ever.

The decline in interest rates poses something of a challenge for U.S. corporate treasurers. Is this one of those rare "wind-downs" where they should reach in quickly for some well-priced money before rates come down further? Or can they afford to wait?

Judging by the comparatively small pick-up in the pace of borrowing last week (in contrast to the Euromarkets), treasurers do not appear to be in any great hurry. But investment bankers report a surge in requests for advice, suggesting that the volume of new issues could accelerate in the weeks ahead.

In a rare "commercial" for the bond market, Mr Paul Volcker, the Fed chairman, said last week: "Given reasonable confidence in the success of an anti-inflation programme, today's bond market would appear to offer extraordinary investment opportunities." That is about the closest thing to an interest rate prediction Mr Volcker has ever made.

The Treasury's current needs—for once—are relatively small, giving the market a bit of a breathing space. Its cash balance is unexpectedly high for this time of year, and no major issues are planned except for the regular auctions of treasury bills and the like.

David Lascelles

U.S. INTEREST RATES (%)	
	Week to Week
Fed funds wkly. av.	Feb 28 Feb 19
3-month T-bills	12.50 12.50
3-month CD	13.50 13.50
30-year bonds	13.70 14.00
AAA utility	16.00 16.25
AA Industrial	15.25 15.75
Source: Salomon Brothers (estimates).	
In the week to February 17 M1 rose \$1.2bn to a seasonally adjusted \$447.7bn.	

Boliden raises dividend despite profit downturn

BY WILLIAM DUFFLORCE IN GOTHENBURG

BOLIDEN, the Swedish metals and chemicals group, reports a fall in pre-tax profit from SKr 429.9m in 1980 to SKr 278.2m (\$48.5m) last year. The board nevertheless proposes to raise the dividend by SKr 1 to SKr 15 a share for a total payment of SKr 69.4m.

Group sales advanced slightly more than 4 per cent to SKr 5.77bn (\$1bn). Sales of Supra, the Swedish fertiliser company, which was sold to Norsk Hydro during the year, are included for the first nine months.

Adjusted net income dropped from SKr 42 to SKr 38 a share, of which SKr 7 came from the sale of Boliden's interest in Supra.

After extraordinary items, the pre-tax profit is SKr 303m against SKr 340m. This corresponds to a return on capital employed of 14 per cent, which is 2 per cent lower than in 1980.

At the pre-tax level, Boliden shows a profit of no less than SKr 330m from futures trading

in metals. Earnings by Boliden Minerals, a mining subsidiary, tumbled from SKr 237m to SKr 35m while the metal subsidiary slumped from a SKr 20m profit into a SKr 40m loss.

The result of the mining operations was badly affected by a production shortfall of more than 2m tons of ore at the Aitik mine, where trouble was experienced with new plant intended to expand capacity from 8m to 11m tons of ore a year.

Group copper output rose by 30 per cent during the year but lead output was halted for several months by an explosion at one of the works. The loss on metals production was mainly due to low prices.

The chemical business was hampered by weak demand on the Swedish market but the devaluation of the krona in September opened the way for increased exports.

Chemicals improved earnings from SKr 13m to SKr 40m. Mr John Dahlfors, the managing director, says Boliden

reinforced its financial standing during 1981 by the sale of Supra and an increase in the market value of its investment portfolio to SKr 750m.

The high interest rates in the U.S. add to the uncertainty over Boliden's prospects for 1982. Mr Dahlfors estimates that earnings can be kept at the 1981 level provided business conditions improve in the second half and metal prices increase.

ASTRA, the leading Swedish pharmaceutical group, has reported final group profits before extraordinary items of SKr 240m (\$41.6m) for 1981, up 32.5 per cent from the previous year's SKr 181m. Sales in 1981 were SKr 2,255m (\$390m), up from SKr 1,995m in 1980, our Financial Staff writes.

The company reported during the course of last year rapid sales growth for its drug products in Britain, Australia and Mexico. Last May it concluded a joint venture with Merck for development and marketing in the U.S.

Citroen loss as bad as 1980

By Terry Dodsworth in Paris

AUTOMOBILES CITROEN, one of the main subsidiaries of France's Peugeot motor group, is expecting losses for the 1981 financial year at least equal to the FFR 443m (\$73.8m) deficit of 1980.

In what has turned out to be an extremely difficult year for the French motor industry, Citroen raised its turnover by only 6.3 per cent to FFR 19.1bn. This relative decline, after taking inflation into account, was reflected in a further drop in vehicle production from 622,000 units in 1980 to 578,500 in 1981, output had reached 604,000 vehicles.

Citroen's losses, mainly caused by problems in Argentina, was an important element in the FFR 1.3bn deficit run up by the whole of the Peugeot group for the 1981 year.

Investments last year were maintained at around the same level of FFR 2bn achieved in 1980, the company says, mainly at its new engine plant in Lorraine. Most of the expenditure on this factory has now been made.

Bahrain issue 400 times oversubscribed

BY MARY FRINGS IN BAHRAIN

A PUBLIC SHARE issue by Bahrain International Bank (BIB) has been more than 400 times oversubscribed, with would-be investors prepared to put up U.S.\$11.8bn for the 25m \$1 shares on offer.

Although it had been clear for some weeks that the issue had attracted enormous interest, much of it from Kuwait, the final total of funds available has exceeded even the highest previous estimates.

Each Bahraini subscriber will be allotted 88 shares for the maximum 30,000 applied for, while residents of other Gulf states will be allotted 66 shares apiece. The difference arises from the fact that 20 per cent of the issue was specifically reserved for Bahrainis.

BIB, which is financed mainly from Kuwait, will be incorporated in Bahrain as an Exempt Company under regulations which allow a company freedom from tax liability and from the requirement of a 51 per cent Bahraini-owned majority, provided that it does

not compete with the local market. So great has been the interest in the offshore investment companies proposed under this formula, however, that the Bahrain Monetary Agency was obliged last month to declare a 12-month moratorium on the formation of new offshore banking units and investment companies. Four share issues for offshore banks, including that for BIB, had by then been approved by the BMA.

The share allotment was worked out using a factor of .00245 for subscriptions from Bahrain and .00172 for others, plus 15 shares across the board. A total of 444,314 names were registered with the auditors handling the issue, and 419,576 subscriptions were received.

Over \$800m was deposited with the Bahrain Monetary Agency as the required 5 per cent cash margin on subscriptions, but it is estimated that investors had to find only 1 per cent from their own pockets, with the remainder financed by offshore banks.

INTERNATIONAL APPOINTMENTS

Libertarian Bureau of Maritime Affairs, has been elected chairman of the LEGAL COMMITTEE OF THE INTERGOVERN-

mentary Maritime Organisation (IMO). Mr Bernard Butcher, formerly a director of Bank of American International in London, has joined CROCKER INTERNATIONAL BANK in San Francisco as senior vice president in charge of the loan syndication group in the bank's merchant banking division. Mr Butcher will supervise syndication units in San Francisco, London and Hong Kong. Mr George E. Williamson, formerly senior associate in the corporate finance department of Morgan Stanley and Company, Inc. in New York, will join Crocker as a vice president in the merchant banking division in San Francisco. He will work in the mergers and acquisitions field.

Mr David Morris, at present a local director of Barclays Bank's Manchester district, has been appointed a Caribbean director at BARCLAYS BANK INTERNATIONAL'S Caribbean head office in Barbados, from May 10.

Mr Fritz Josi, chief executive of Bank von Ernst in Bern, has been appointed to the board of HILL SAMUEL AND CO. (JERSEY).

Mr Keith Payne, vice chairman and deputy chief executive of Charles Barker Lyons, has

joined the board of CHARLES BARKER AUSTRALIA PTY. Mr Michael J. Blake, senior vice president-treasurer, Mr Bruce L. Sokoloff, senior vice president-administration, and Mr Herbert Wender, senior vice president and group controller. Mr Blake was elected vice president-treasurer, with responsibilities for corporate affairs worldwide in 1978.

ASARCO INC., New York, plans to elect Mr Ralph L. Hennebach chairman and chief executive officer and Mr Richard de J. Osborne president, from April 23. The current chairman and chief executive officer Mr Charles F. Barber will retire at age 65. Mr Osborne is currently senior vice president and chief financial officer, and Mr Hennebach is currently president-

guardianship section of MELLON BANK'S trust and investment department. In this new role, Mr Thompson will have supervisory responsibility for the administration of all decedent and guardianship estate accounts. In addition, he will serve as chairman of the Trust Administrative Committee, which reviews all account administrative policy and establishes account compensation.

Mr Harry A. Thompson II, has been appointed vice president in charge of the estates and

Mr E. Kears Pollock has been named director of glass research and development for PPG INDUSTRIES, Pittsburgh. He has been a patent counsel since 1971. In his new post, Mr Pollock is responsible for glass research operations at Harmanville and Creighton, Pa. and Cumberland, Md. The laboratories perform basic and applied research and development related to float and special composition glasses as well as automotive, architectural, aircraft and specialty glass products.

Ms Christine Dowton has been named senior consultant to the president of the FEDERAL RESERVE BANK OF NEW YORK, as a full-time consultant. Ms Dowton will concentrate on long-term projects, the bank said. She will primarily provide advice on matters concerning developments in international domestic financial markets and the implications for policy. Ms Dowton, 39, previously held positions with private United States and British banking and financial institutions, as well as the Bank of England.

Mr Eilmore C. Patterson, retired chairman and chief executive officer of P. Morgan & Co. Inc. and its wholly-owned subsidiary, Morgan

Guaranty Trust Company of New York, has been elected a director of COMMERCIAL UNION CORPORATION, Boston and of CU Leasing Corporation. He has also been appointed to CU's committee of financial advisors. Commercial Union Corporation is the holding company of the Commercial Union Insurance Companies and CU Leasing Corporation. Commercial Union Corporation is the U.S. operation of the London-based Commercial Union Assurance Company.

AMERICAN INTERNATIONAL GROUP has incorporated A.I.G. Political Risk, as a member of the group. The new company has offices in New York, and underwrites political risk for UK and European companies from its London office. Mr R. E. Swenson has been appointed president, based in New York and Mr M. F. Wright is appointed vice president, based in London. Mr William G. Pratt, vice-president of personnel and chief EEO and labour relations officer with the Federal Reserve Bank of Atlanta, has been elected senior vice-president and head of AMERICAN SECURITY BANK'S human resources division. He will have full personnel responsibilities including recruitment and training.

NEW ISSUE



HONDA MOTOR CO., LTD.

(Honda Giken Kogyo Kabushiki Kaisha)

U.S. \$80,000,000

5½ per cent. Convertible Bonds 1997

Nomura International Limited
Kuwait Investment Company (S.A.K.)
Amro International Limited
Crédit Lyonnais
IBJ International Limited
Mitsubishi Bank (Europe) S.A.
J. Henry Schroder Wagg & Co. Limited

Merrill Lynch International & Co.
The National Commercial Bank (Saudi Arabia)
Banque Nationale de Paris
Deutsche Bank Aktiengesellschaft
Kleinwort, Benson Limited
The Nikko Securities Co., (Europe) Ltd.
Société Générale

Union Bank of Switzerland (Securities) Limited

Alahli Bank of Kuwait (K.S.C.)	Algemeine Bank Nederland N.V.	Al-Mal Group	Associated Japanese Bank (International) Limited
Banca Commerciale Italiana	Banca del Gottardo	Banca Nazionale del Lavoro	Bank of America International
Bank Mees & Hope NV	Banque Générale du Luxembourg S.A.	Banque de l'Indochine et de Soez	
Banque de Neufville, Schlumberger, Mallet	Banque de Paris et des Pays-Bas	Banque Worms	Barings Brothers & Co. Limited
Caisse des Dépôts et Consignations	Cazenove & Co. (Overseas)	Christiana Bank og Kreditkasse	Citicorp International Group
Commerzbank Aktiengesellschaft	Compagnie de Banque et d'Investissements, CBI	County Bank	Credit du Nord
Creditanstalt-Bankverein	Daiva Europe Limited	Deutsche Girozentrale	Deutsche Girozentrale
Dillon, Read Overseas Corporation	Effectenbank-Warburg	Europamobiliare	European Banking Company
Robert Fleming & Co. Limited	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft		
Goldman Sachs International Corp.	Gulf Finance Company Limited	Hambros Bank Limited	Jardine Fleming (Securities) Ltd.
Kidder, Peabody International	Kreditbank N.V.		Kuwait Financial Centre, S.A.K.
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)			Kuwait International Finance Company SAK (KIFCO)
Kuwait International Investment Co. S.A.K.	LTCB International Limited	Mitsubishi Trust & Banking Corporation (Europe) S.A.	
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited	Morgan Guaranty Ltd.	New Japan Securities Europe Limited
Nippon Credit International (HK) Ltd.	Nippon Kangyo Bank (Europe) Limited		Nomura International (Hong Kong) Ltd.
Norddeutsche Landesbank	Nordic Bank Limited	Okasan International (Europe) Ltd.	Orion Royal Bank Limited
Österreichische Länderbank	Phillips & Drew	Pierson, Hidding & Pierson N.V.	Rowe & Pitman
Sauva Bank (Credentwriters) Limited	Sauvo International Ltd.		Skandinaviska Enskilda Banken
Smith Barney, Harris Upham & Co. Incorporated	Société Générale de Banque S.A.		Société Générale de Banque
Sparkassenbank	Sumitomo Finance International	Svenska Handelsbanken	Swiss Bank Corporation International Limited
The Tokyo-Mitsubishi Bank (Luxembourg) S.A.	Tokai Bank Nederland N.V.		Tokai Kyowa Morgan Grenfell Limited
Vereins- und Westbank Aktiengesellschaft	Vickers da Costa International Ltd.		Wako International (Europe) Limited
S. G. Warburg & Co. Ltd.	Wood Gundy Limited	Yamaichi International (Europe) Limited	Yokohama Asia Limited

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Change on day	Yield
Anheuser-Busch 1981	100	102 1/2	103 1/4	+0.04	15.71
APF Inc. 1981	100	104 1/2	105 1/4	+0.04	15.74
Armco 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of America 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of New York 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of Montreal 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of Toronto 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the South 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the West 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the East 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the Middle 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the North 1981	100	104 1/2	105 1/4	+0.04	15.74
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Bank of the South 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the West 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the East 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the Middle 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the North 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the South 1981	100	104 1/2	105 1/4	+0.04	15.74
Bank of the West 1981	100	104 1/2	105 1/4	+0.04	15.74

Pakistan gets what it wants

Foreign investors 'buy the currency'

Charles Batchelor

Borrowers	Amount m.	Maturity	Av life years	Coupon %	Price	Lead manager	Offer yield %
D-MARKS							
Nippon Sheet Glass†	30	1987	5	7	100	Deutsche Bank	7.123
Murata†	50	1990	8	•	100	Bay. Vereinsbank	•
Spanish Telephones	192	1992	10	10½	•	Dresdner Bank	•
Nafesa	150	1990	8	11	•	Dresdner Bank	•
Electricité de France**†	100	1992	10	9½	100	Bay. Hypotheken	9.875
SWISS FRANCES							
Toyo Kanetsu**†	20	1987	—	5½	100	SBC	5.875
Casio Computer**§	80	1987	—	6	100	UBS	6.080
Quebec†	100	1992	—	7½	100	UBS	7.375
Amada**§	50	1987	—	•	100	UBS	•
Co-Op Denmark†	25	1992	—	8½	100	Bank Hofmann, Banque Scandinave en Suisse	8.375
Sabatchewan**†	150	1988	—	7½	99½	CS	7.455
Mexico**†	100	1987	—	8½	100	UBS	8.500
Hiram Walker**†	100	1988	—	7½	100	CS	7.500
SCN	100	1992	—	•	•	CS	•
STERLING							
Tron-Canada Pipelines†	25	2007	25	16½	98.534	Hambros Bank	16.740
FLP's							
Council of Europe†	25	1990	8	14½	100½	Societe Generale, Banque Bruxelles Lambert	14.090
YEN							
Usuminas**†	10bn	1992	8½	9	100	Bank of Tokyo	9.000
World Bank	20bn	1992	10	•	•	Daiba Europe	•
KUWAITI DINARS							
Dart and Kraft†	7	1989	7	11½	99	KIIC	11.969

Banco Hispano Americano, S.A.	Banco Totta & Açores <i>Cayman Islands Branch</i>	Banco Urquijo Hispano Americano S.Ltd.
Bank of New South Wales	Bank of Scotland	Banko Arabe et Internationale d'Investissement (BAI)
<i>Grand Cayman Branch</i>		
Banque Continentale du Luxembourg S.A.		Banque Européenne de Crédit (BEC)
Banque Française du Commerce Extérieur		Banque de l'Union Européenne <i>Cayman Islands Branch</i>
Christiansa Bank Luxembourg S.A.	Commerzbank <i>Aldershot Branch</i>	Crédit Agricole
Credit Suisse First Boston	Daiwa Bank Trust Company	Crédit Lyonnais
The Hokkaido Takushoku Bank, Ltd. (Taku-Gin)		Den norske Creditbank (Luxembourg) S.A.
International Westminster Bank PLC		The Industrial Bank of Japan Trust Company
Kansallis International Bank S.A.	Kleinwort, Benson <i>Limited</i>	Instituto Bancario San Paolo di Torino <i>New York Agency</i>
The Mitsubishi Bank, <i>Limited</i>	Nederlandse Credietbank (Overseas) NV	Midland Bank <i>Limited</i>
PSP & Company (U.K.) <i>Limited</i>	The Saurva Bank, <i>Limited</i>	The Nippon Credit Bank, Ltd.
Skandinaviska Enskilda Banken (Luxembourg) S.A.		Singer & Friedlander <i>Limited</i>
Société Séquanaise de Banque		Slavenburg Overseas Banking Corporation
Union Bank of Finland International S.A.		The Sumitomo Trust and Banking Co., Ltd., <i>New York Branch</i>
Westdeutsche Landesbank Girozentrale		Vereins- und Westbank Internationale <i>Société Anonyme</i>
		Williams & Glyn's Bank <i>Limited</i>
	Agent Bank	
	Credit Suisse First Boston Limited	

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FT Monthly Survey of Business Opinion

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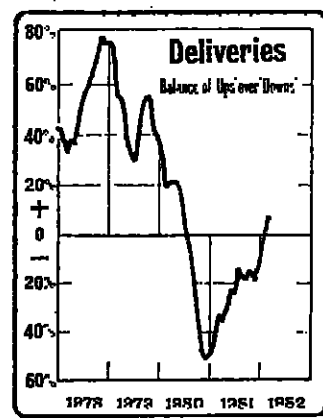
GENERAL OUTLOOK

Marked recovery in confidence

INDUSTRY'S optimism about the future is rising, buoyed by the clear feeling, and not a little hope, that the economy is over the worst and will improve consistently during 1982.

General confidence is well up on the gloomy levels of last year and 1980, with nearly half of the companies surveyed saying they are now more optimistic than they were four months ago, compared with less than a third towards the year-end.

The main reason for greater confidence among engineering companies is improvements in orders, although the coal miners' vote on pay was also cited because it might lead to greater capital spending by the Coal Board. None of the com-



panies in the engineering sector is less optimistic than

four months ago.

In the chemical and oil sector, confidence was improved by more favourable exchange rates, better productivity and the belief that the economy was going to pick up. Of the companies which were less optimistic, uncertainty over the situation in the U.S. was mentioned, as were fears about the extent to which the U.S. problems might affect Britain and Europe this year.

Greater optimism in shipping and transport was due to the elimination of loss-makers, although there was some concern at the rate at which new bulk carrier tonnage was being delivered without any corresponding expansion in world trade.

GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
More optimistic	46	34	30	28	54	61	87	
Neutral	32	44	48	54	46	13	1	
Less optimistic	22	22	22	19	0	26	12	

EXPORT PROSPECTS (Weighted by exports)

Over the next 12 months exports will be:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Higher	77	72	63	62	91	100	34	
Same	11	14	24	23	4	0	22	
Lower	12	11	12	13	5	0	44	
No answer	0	2	2	2	0	0	0	

NEW ORDERS

The trend of new orders in the last four months was:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Up	33	26	16	15	45	53	52	
Same	30	37	38	41	50	21	34	
Down	17	20	27	24	5	9	0	
No answer	20	17	19	20	0	17	12	

PRODUCTION/SALES TURNOVER

Those expecting production/sales turnover in the next 12 months:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Rise over 20%	3	1	1	1	0	17	0	
Rise 15-19%	3	2	2	2	5	0	0	
Rise 10-14%	7	8	5	7	1	0	0	
Rise 5-9%	21	20	20	22	12	39	0	
Rise 2.5-4%	23	20	18	20	41	17	0	
Remain the same	37	40	44	31	35	9	88	
Fall 2.5-4%	5	5	8	8	5	17	0	
Fall 5-9%	2	2	2	5	2	0	3	
No answer	0	1	1	4	0	0	0	

STOCKS

Raw materials and components over the next 12 months will:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Increase	26	31	23	25	5	18	0	
Remain the same	53	44	54	51	62	45	97	
Decrease	19	21	20	21	28	17	3	
No answer	2	4	3	3	5	0	0	

Manufactured goods over the next 12 months will:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Increase	18	18	14	17	0	35	0	
Remain the same	48	44	50	50	56	35	19	
Decrease	18	21	21	19	23	30	0	
No answer	3	5	4	7	0	0	0	
Not applicable	13	12	10	8	21	0	81	

FACTORS CURRENTLY AFFECTING PRODUCTION

Are any of the following factors limiting your output at present?	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Home orders	86	89	92	94	95	83	44	
Export orders	50	55	55	63	63	65	26	
Executive staff	2	2	1	2	10	0	0	
Skilled factory staff	3	2	4	3	2	0	0	
Components	2	3	1	1	2	0	0	
Raw materials	0	0	1	1	2	0	0	
Production capacity (plant)	7	4	3	3	0	17	8	
Finance	1	0	0	1	5	0	0	
Labour disputes	4	2	2	1	2	17	8	
Others	21	21	20	14	17	26	70	
No factors	8	8	5	5	0	0	3	

LABOUR REQUIREMENTS (Weighted by employment)

Those expecting their labour force over the next 12 months to:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Increase	13	12	8	8	5	4	36	
Stay about the same	45	44	47	44	31	45	36	
Decrease	42	43	45	48	64	51	64	

CAPITAL INVESTMENT (Weighted by capital expenditure)

Those expecting capital expenditure over the next 12 months to:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Increase in volume	34	25	23	23	40	40	61	
Increase in value but not in volume	11	9	12	12	3	0	33	
Stay about the same	23	20	22	19	37	7	0	
Decrease	31	42	40	43	20	53	7	
No answer	2	3	3	3	0	0	0	

COSTS

Wages rise by:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
0-4%	2	2	4	4	4	0	0	
5-9%	80	80	75	67	91	79	57	
10-14%	16	14	13	17	5	21	43	
Remain the same	0	0	2	2	0	0	0	
No answer	2	4	7	10	0	0	0	

Unit costs rise by:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
0-4%	2	2	3	3	21	0	0	
5-9%	40	40	39	33	40	35	1	
10-14%	36	32	36	30	29	48	95	
15-19%	0	4	4	7	0	0	0	
Remain the same	3	4	3	3	0	0	0	
Decrease	2	2	2	2	0	0	0	
No answer	17	17	14	23	10	17	3	

PROFIT MARGINS

Those expecting profit margins over the next 12 months to:	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Improve	46	42	49	48	71	70	87	
Remain the same	42	47	43	39	17	21	0	
Worsen	12	11	8	13	12	9	13	

Marshall director to chair brokers' body

THE FOREIGN EXCHANGE AND CURRENCY DEPOSIT BROKERS' ASSOCIATION has appointed Mr M. A. Knowles, a director of M. W. Marshall and Company as chairman, Mr K. C. Lacy, a director of Asley and Pearce as deputy chairman, and Mr J. L. Little, a director of Charles Fulton and Co. as honorary secretary and treasurer.

Mr Richard Birch Reynardson has joined GODDARD KAY ROGERS AND ASSOCIATES, executive search consultants, as a director.

Mr Donald W. Ford becomes director and chief executive of the TWIL GROUP from March 1. Mr Ford's appointment follows the death of Mr James Fouldes. Ford has been director of BSC's Southampton Works since 1977.

Mr John Pool, a senior partner of surveyors and auctioneers, Lalonde, Brothers and Partners, has been appointed to the board of BROOKS SERVICE GROUP, Bristol.

COMFORT HOTELS INTERNATIONAL has appointed Mr Colin Pelling as marketing services director.

Mr D. J. Roberts has resigned as a director of DAILY MAIL AND GENERAL TRUST.

Lord Justice Brightman, has been appointed a Lord of Appeal in Ordinary in succession to Lord Wilberforce who is retiring next month. Lord Justice Brightman is to be a Lord Justice of Appeal in succession to Lord Brightman and Judge Mervyn Davies is to be a Judge of the High Court assigned to the Chancery division.

A Liverpool solicitor, Mr Graham Barrie Marsh, has been appointed to the board of RADIO CITY (SOUND OF MERSEYSIDE).

THE PROPERTY AND REVERSIONARY INVESTMENT CORPORATION has appointed Sir Jack Hughes to its board. Sir Jack Hughes is a consultant with Jones Lang Wootton and chairman of Bracknell New Town Development Corporation.

Mr Peter Winberg has been appointed head of international shipping department at SCANDINAVIAN BANK GROUP. Mr Winberg was managing director of Zenit Shipping AB, a subsidiary of Svenska Varv AB, Gothenburg and also worked with the Salén Shipping Group.

Mr R. J. Wilkinson has been appointed a director of foreign exchange and currency deposit brokers GUY BUTLER (INTERNATIONAL).

CENTURYAN SECURITY has

appointed Mr Douglas Edward Warren as group director for the southern region.

BRITISH RAIL, London Midland Region has appointed Mr Hugh Jenkins as chief personnel officer. He succeeds Mr Sydney Appleby, who is now the Region's chief officer organisation planning.

Mr Jeremy Ruse-Davies, has been appointed chief executive and managing director of OFFICE PLANNING CONSULTANTS. He was previously design director.

Mr Tom Rooks has been appointed a technical director of YOUNG AUSTEN & YOUNG building services engineers. He has been with the company for 24 years. The company is a member of the UK building division of the Trafalgar House Group.

Mr George Glenross has been appointed to the board of LEE BEESLEY electrical contractors. He is contracts director for the northern division.

Mr Michael Fleming has been appointed sales and marketing director of NEWWEY & EYRE ELECTRONIC DISTRIBUTORS.

JENKS AND CATTELL has appointed Mr David Cheng a non-executive director.

Mr R. E. Haslehurst has been appointed managing director of BUXTONS AND NME. He will replace Mr G. G. Smith who will remain on the board.

Mr John Miller has been appointed a non-executive director of SPEAR AND JACKSON INTERNATIONAL.

BURNETT AND HALLAM-SHIRE HOLDINGS has appointed Mr Richard Mansell-Jones to the board as a non-executive director. Mr Mansell-Jones is a director of Brown, Shipley and Company.

Mr Woodrow Wyatt has been appointed chairman of the HORSEPOWER TOTALISATOR.

NORTH AMERICAN DRILLING CO. has appointed Mr Barry Stewart, of Martin Currie and Co., investment managers to the board.

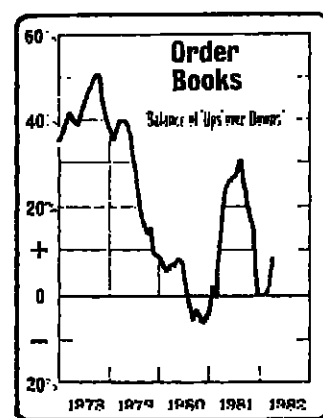
Mr Roger Hutchins has resigned as managing director of EGA HOLDINGS and from the boards of its subsidiaries. He has left the board of MK Electric Group.

Mr Brian Canallrys Knight has resigned his position as managing director of KLUWER (PUBLISHERS, PRINTERS & BOOKSELLERS) and chairman of KLUWER PUBLISHING from March 1.

ORDERS AND OUTPUT

Split views on exchange rate

ALL THREE sectors indicate increasing order books compared with October, when they were last questioned. There were signs of customers starting to reorder from the engineering sector having reduced their stocks to very low levels. Exports of sophisticated equipment to Opec countries are also improving, except for plastics and brewing chemicals, where demand remains poor. One shipping company described freight rates as "appalling" and another felt that if the situation deteriorated further the Government might have to subsidise shipping costs.



although this appears to be wishful thinking.

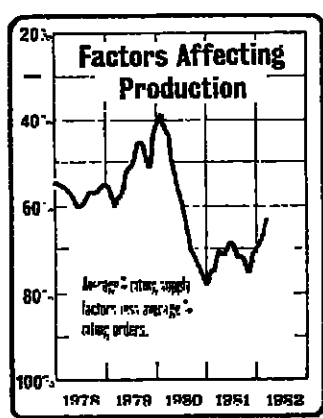
Both engineering an chemical and oil sectors are more optimistic about increasing their exports in the next year. The exchange rate remained the main factor affecting exports, though some think lower exchange rates have helped and others say the uncertainty over the rate is making life more difficult than ever. One company said it did not know at what price to accept a U.S. order because of the fluctuating sterling-dollar rates. Other difficulties were finance facilities and the spreading recession in West Germany and the U.S.

CAPACITY AND STOCKS

Destocking almost over

AFTER A long period of destocking, most companies in all three sectors felt the current level of stocks was about right. The chemical and oil sector was less inclined to expect increases in raw material stocks but still expected an increase in stocks of manufactured goods in the next 12 months. Both engineering and chemicals indicated that improved stock control systems were being introduced.

Shortages of home or export orders or consumer demand are still the major, if slightly less prominent, factors affecting production—and one chemical company was actually waiting for a plant to come on stream, which led to its output being affected by a shortage of capacity.



For the third consecutive month the extent to which pro-

duction is affected by demand rather than supply factors has moved in the supply direction. In spite of the increasing pool of available labour, there are more complaints about its quality and suitability for skilled vacancies. One engineering company said past failures to train and give incentives to the right calibre of managers meant it was now short of people to manage high-technology operations overseas, and there is a persistent shortage of suitable high-grade scientific and engineering graduates.

No specific shortages of supplies were reported in any sectors although delayed deliveries are still an occasional problem.

CAPACITY WORKING

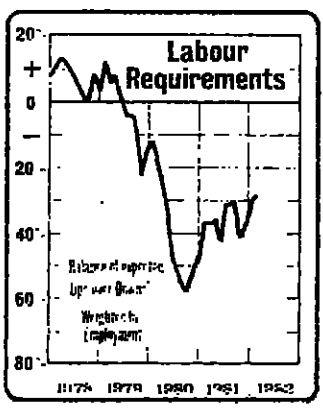
Are you working at your planned output level for this time of year?	4 monthly moving total				February 1982			
	Nov. %	Oct. %	Sept. %	Aug. %	Eng's (Non-elect.) %	Chem. & Oils %	Shipping & Transport %	
Above target capacity	1	1	1	3	0	0	0	
On target	60	56	52	44	40	83	73	
Below target capacity	38	41	47	52	60	17	27	
No answer	1	1	0	1	0	0	0	

INVESTMENT AND LABOUR

Few signs of new jobs

THE INDEX for labour requirements is at its highest for two years, although still very low and in most cases the main redundancies and labour-hedding appear to be over. There is still some over-manning, however, and substantial increases in output could probably be achieved with no or very little increase in workforces.

Both engineering and shipping and transport sectors expect their capital expenditure over the next 12 months to increase. This is a complete reversal in shipping and transport, where last October every company expected capital spending to fall. There are now indications of substantial purchases of heli-

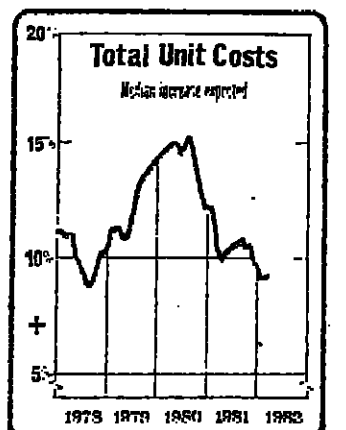


copters and ships. More companies now feel their liquidity levels are about right and if there were to be a sudden recovery surge there are signs that liquidity might be strained. As the move out of the recession is expected to be both slow and modest this year, present liquidity levels in all three sectors are unlikely to pose problems. Chemical and oil concerns are now less inclined to say they will need bank borrowing as a source of finance for capital expenditure. Fewer companies are now referring to stock reductions as a means for financing capital spending, confirming the signs that destocking is over.

COSTS AND PROFIT MARGINS

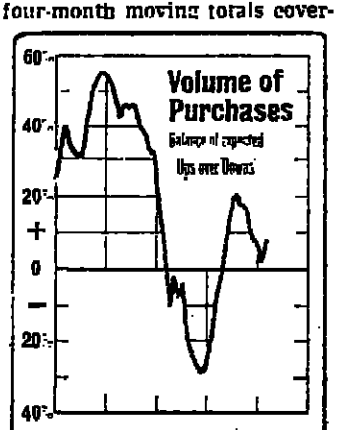
Growing fears about wages

THERE IS greater feeling than in October that wages are going to rise significantly faster and in consequence, unit costs are more widely expected to go up.



About a third of the companies surveyed said they would try to resist strongly requests for a shorter working week and about the same proportion felt that correct wage differentials had already been re-established. Most of those companies which wanted to increase differentials felt skilled workers were the most deserving category. All three sectors are more hopeful of increasing their profit margins in the next year and all cited improved efficiency as one cause. On the negative side, some engineering companies complained of increased competition in a smaller market and excess of capacity over demand. In shipping and transport, there was particular hope for more business in the depressed aircraft sector.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based on interviews with senior executives. Three sectors and some 30



ing some 120 companies in the 11 industrial sectors (mechanical engineering is surveyed every second month). Complete tables can be pur-

Crackle on the air at RCA

IF A SINGLE company was chosen to illustrate the pressure of fashion upon U.S. big business in the 1960s and 1970s, the dangers of failing to sense the sense in those fashions, the company to choose would be RCA.

RCA made spectacular mistakes. In the super-confident 1960s the company went into mainframe computers and announced it would beat IBM. It lost.

In the early 1970s, the craze was conglomerate, so RCA diversified. Some of the companies it bought, such as Hertz, the car-hire concern, in 1967, were good ones, many were not.

By the late 1970s, the cash cow was business's favourite pet. Everyone had to have a cash-producing offshoot. RCA's cash cow was CIT, the finance company bought in 1979 for almost \$1.4bn.

None of these things would have been so bad if RCA had not meanwhile neglected its main businesses in consumer electronics. RCA was left standing by the Japanese on the most important consumer electronic product of the 1970s, the video tape recorder. Today, RCA distributes Matsushita and Hitachi VTRs in the U.S.

RCA also failed to modernise the production lines of such bread and butter products as colour television. Even today, the company admits that its facilities are 20 per cent less efficient than its Japanese competitors, because of under investment.

Finally, RCA engaged in some of the most spectacularly disruptive management politics of the period. Apart from the revolving door through which four chief executives have been ushered in six years, the corporate world was amazed by events like the hiring and then sacking within six months of Mr Maurice Valente as RCA president in 1980.

Mr Thornton Bradshaw, the new head of RCA, is not a man to be trusted. A fragile but sharp 64-year-old, he chews on his pipe and reviews the most calamitous aspects of the history of RCA with the air of a retired prime minister.

General David Sarnoff, he says, was a genius. His son was "not what RCA needed at the time." Mr Anthony Conrad, next in line, went after a tax scandal, by which time RCA's board was "dipping into its reserves" for a candidate. The regime of Mr Edgar Griffiths, which Mr Bradshaw praises for some things, but which he refers to coldly as "the previous administration," also ended in explosion. Perhaps in part because Mr Griffiths, a dour, numbers-oriented, lifetime career man at RCA, resented the amount of second-guessing on the executive floor at RCA. These internal divisions, says Mr Bradshaw, were chiefly the product of "a natural division of opinion" about what RCA

time, he says, one group which believed consumer electronics was a mature industry in which RCA could never recover its early eminence, and which thus argued for diversification. The other school, of which Mr Bradshaw claims always to have been a member, aimed at a "return to roots."

The CIT deal was the diversification which brought RCA most trouble—in its timing if not in its inherent wisdom. The cash strategy failed because the interest rates, themselves needed, all the capital they could generate, and because the purchase cost of CIT put strains on RCA's balance sheet.



RCA, founded by General David Sarnoff in 1919 and the pioneer of the broadcasting industry, has since 1966 lost itself in a maze of diversification and internal strife. Eight months ago, Mr Thornton Bradshaw (left), former president of Atlantic Richfield, the oil company, and an RCA director for nine years, became the \$8bn turnover company's fourth chief executive in six years.

should be. There was for a long "RCA is overdiversified and overexpanded," says Mr Bradshaw. "These are the key words and this is what we are trying to correct. And we can correct them both with the same set of policies."

The main evil of overexpansion has been to increase RCA's long-term debt from just over \$700m to more than \$1bn. The company's interest costs (excluding Hertz and CIT) rose from \$108m in 1978 to \$268m in 1980 and \$276m in the first nine months of 1981. In addition half the CIT purchase price was raised by an issue of preferred stock, which burdened RCA with \$74m in dividends in 1980. In 1981 these dividends were enough to wipe out what was left of RCA's profits after Mr Bradshaw had taken a write-off, mainly to cover the cost of television programme failures created at NBC.

Mr Bradshaw's strategy is simple in outline: sell Hertz or CIT, according to which commands the better market—Hertz at \$750m or CIT at over \$1.2bn? "Under present economic circumstances, Hertz is an easier deal to discuss," says Mr Bradshaw, who is confident he will find a buyer this year.

If Hertz goes, that will shift RCA's debt to total capital ratio

from 40 per cent to 26 per cent, ranked a miserable thing in the network ratings for years, and the profitability of which has slumped.

In the electronics businesses, Mr Bradshaw is building mainly on work started by Mr Griffiths. He is challenged by the way in which RCA has developed in the video disc field, and he has to frame strategic concepts.

RCA has, in a sense, staked its future on the video disc. The disc players have run up against booming sales of video tape recorders, but RCA has been encouraged by the strength of demand for the discs themselves. It is not, however, that the company could not cancel the project—which has cost \$200m so far—and survive, but that the blow to its prestige and self-esteem would be enormous and lasting.

Mr Bradshaw erects his strategic frame on four main feet:

● **Innovation:** Although RCA Laboratories in 1980 was the second largest register of patents—after General Electric—Mr Bradshaw says that spending on research has been neglected by all previous administrations. But in the television set area, he believes that RCA in particular and the U.S. in general are still "quite sub-

stantially in the lead" over Japan. Among the products in the pipeline is a 50 inch tubeless TV which hangs on the wall like a picture.

● **Manufacturing:** This is the area where the Japanese built up a big lead in terms of cost and quality in the 1970s. Now the quality gap, he claims, is closed and the remaining 20 per cent cost gap will be closed by added investment.

● **Distribution and Marketing:** RCA's resources here, he says, are "remarkable."

● **Service:** RCA has 13,000 employees in its service division, which helps with marketing and which is highly profitable in its own right.

As for future product development, Mr Bradshaw's initial thoughts lie in diversifying from NBC's broadcasting base into the wider and more rapidly growing programming and software industry for cable television and other video forms, to the extent that legal restrictions permit. NBC has lagged behind its competitors in this respect. He sees the growing diversity of uses for the picture tube (RCA recently started making tubes for computer display screens) as the company's base for future incursions into the high technology home video area.

There is also strong emphasis upon improving performance in the solid state division, not only because it is an important parts supplier but because as an innovator in custom-made integrated circuits it holds the key to RCA's technological progress in certain products.

The VTR boat, says Mr Bradshaw, has been missed, but the world of personal computer and interactive video systems is still young enough to create opportunities for a more alert RCA.

As a one-term chairman, Bradshaw's biggest contribution to RCA will probably be, apart from quelling civil war, the selection of a successor. The model of a team man, himself, he is trying not to rush this decision and is also determined, he says, to check thoroughly all internal candidates before going outside.

He does, however, have a very clear idea of what the next chairman of RCA should look like: "He must be that fairly rare combination of an engineer, a broad person who understands the social responsibility of a large and visible corporation and a risk taker."

All three of Mr Bradshaw's predecessors had at least one of these qualities, but none was an engineer. Mr Bradshaw himself is not.

Perhaps it is just coincidence that two other very large but changing corporations, GE and Du Pont, have also picked engineers to lead them in the 1980s. Or perhaps this time, RCA is going to be in early on an emerging fashion.

Ian Hargreaves

New Issue

These Debentures have been sold, this announcement appears as a matter of record only.

February 1982

Can. \$40,000,000

Consolidated-Bathurst Inc.

17¼% Series J Debentures due 1987

Orion Royal Bank Limited

Amro International Limited

Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg S.A.

Banque de Paris et des Pays-Bas

Dresdner Bank Aktiengesellschaft

Kreditbank International Group

Nesbitt, Thomson Limited

Salomon Brothers International

Société Générale de Banque S.A.

Union Bank of Switzerland (Securities) Limited

S. G. Warburg & Co. Ltd.

Algemeene Bank Nederland N.V.
Bache Halsey Stuart Shields Incorporated
Julius Baer International Limited
Banca del Comercio
Bank Guzman, Kurz, Bungenier
(Overseas) Limited
Bank Hensler & Cie AG
Bank Len International Ltd.
Bank Mees & Hope NV
Bank Morgan Labouchere N.V.
Banque Belge pour l'Industrie S.A.
Banque Internationale à Luxembourg S.A.
Banque Worms
H. Albert & Bary & Co. N.V.
Bayerische Vereinsbank Aktiengesellschaft
Berliner Handels- und Frankfurter Bank
B.S.I. Underwriters Limited
Burns Fry Ltd.
Cazenove & Co.
Christiana Bank og Kreditkasse
CIBC Limited

Compagnie de Banque et d'Investissements, CBI
Continental Illinois Limited
County Bank Limited
Crédit Commercial de France
(Overseas) Limited
Crédit Lyonnais
Crédit Suisse First Boston Limited
DG BANK Deutsche Genossenschaftsbank
Dominion Securities Ames Limited
Financière Dewar S.A.
Genossenschaftliche Zentralbank
AG Vienna
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Greenshields Incorporated
Handelsbank N.W. (Overseas) Limited
Kleiner, Peabody International Limited
Kleinwort, Benson Limited
F. van Lanschot Bankiers N.V.
Manufacturers Hanover Limited

McLeod Young Weir International Limited
Merrill Lynch International & Co.
Samuel Montagu & Co. Limited
Morgan Guaranty Ltd
Nederlandsche Middenstandsbank N.V.
Nederlandsche Credietbank NV
Norddeutsche Landesbank Girozentrale
Orion Royal Pacific Limited
Österreichische Länderbank
Peterbroeck, Van Campenhout & Cie S.C.S.
Pierson, Holding & Pierson N.V.
J. Henry Schroder Wagg & Co. Limited
N.V. Slavenburg's Bank
Société Générale
Swiss Bank Corporation International Limited
Veritas und Westbank AG
Westdeutsche Landesbank Girozentrale
Wood Gundy Limited

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

Hiram Walker Holdings N.V.

(Incorporated with limited liability in the Netherlands Antilles)

U.S. \$75,000,000

16 per cent. Guaranteed Debentures 1989

unconditionally and irrevocably guaranteed by

Walker-Home Oil Ltd.

(Incorporated with limited liability in the Province of Ontario, Canada)

Issue Price of 100 per cent.

The following have agreed to subscribe or procure subscribers for the Debentures:-

S. G. Warburg & Co. Ltd.

Commerzbank Aktiengesellschaft

Credit Suisse First Boston Limited

Dominion Securities Ames Limited

Morgan Guaranty Ltd

Orion Royal Bank Limited

Salomon Brothers International

Swiss Bank Corporation International Limited

The 75,000 Debentures of U.S. \$1,000 each have been admitted to the Official List of The Stock Exchange, subject only to the issue of the Debentures. Interest on the Debentures is payable annually on 1st March, the first such payment being due on 1st March, 1983. Particulars of the Debentures are available from Extel Statistical Services Limited and may be obtained during normal business hours up to and including 15th March, 1982 from:-

Rowe & Pitman,
City-Gate House,
39-45 Finsbury Square,
London EC2A 1JA.

1st March, 1982.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any Warrants.

A member of the Henderson Administration management group

GREENFRIAR

INVESTMENT COMPANY plc

(An investment company within the meaning of Part III of the Companies Act 1980, registered in England No. 180670)

Issue to Shareholders of Warrants to subscribe for 800,000 Ordinary Shares of 25p each.

The Council of The Stock Exchange has admitted the above-mentioned Warrants to the Official List.

Particulars relating to the Warrants are available in the Statistical Service of Extel Statistical Services Limited and copies of such particulars may be obtained during normal business hours on any weekday up to and including 15th March, 1982 from:

Cazenove & Co.,
12 Tokenhouse Yard, London EC2E 7AN.

1st March 1982

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1982

5% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1982

3% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1986

Pursuant to Section 3(0)(c) of the Companies Act 1980, notice is hereby given as follows:

1. The Company has made a free distribution of shares of its Common Stock to shareholders of record as of February 23, 1982 in Japan at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company have been adjusted effective as of March 1, 1982, Japan time, from Yen 1,075.40 per share of Common Stock to Yen 830.40 per share of Common Stock for the 6% Convertible Debentures Due August 31, 1982, from Yen 1,034.80 per share of Common Stock to Yen 799.80 per share of Common Stock for the 5% Convertible Debentures Due August 31, 1982, and from Yen 1,012.00 per share of Common Stock to Yen 777.20 per share of Common Stock for the 3% Convertible Debentures Due August 31, 1986.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo Trust Company as Trustee

Dated: March 1, 1982

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

7.5% CONVERTIBLE BONDS DUE 1990

Pursuant to Condition 5(C)(ii) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

1. The Company has made a free distribution of shares of its Common Stock to shareholders of record as of February 23, 1982 in Japan at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company have been adjusted effective as of March 1, 1982, Japan time, from Yen 1,160 per share of Common Stock to Yen 1,154.5 per share of Common Stock.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo Trust Company as Trustee

Dated: March 1, 1982

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% Currency Linked/ CONVERTIBLE BONDS DUE 1991

Pursuant to Condition 5(C)(ii) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

1. The Company has made a free distribution of shares of its Common Stock to shareholders of record as of February 23, 1982 in Japan at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company have been adjusted effective as of March 1, 1982, Japan time, from Yen 1,184 per share of Common Stock to Yen 1,075.40 per share of Common Stock.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo Trust Company as Trustee

Dated: March 1, 1982

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It is not an offer of, or an invitation to subscribe for, or otherwise acquire, any securities of Fleet Holdings P.L.C.

FLEET HOLDINGS P.L.C.

(Incorporated under the Companies Act 1948 to 1980: registered in England No. 1587318)

Authorised Issued and fully paid

222,000,000 Ordinary shares of 20p each £12,044,162

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Fleet Holdings P.L.C. to be admitted to the Official List. It is expected that dealings will commence on 4th March, 1982.

Particulars relating to Fleet Holdings P.L.C. are available in the statistical service of Extel Statistical Services Limited and may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 15th March, 1982 from:

Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3BD.
L. Messel & Co., Winchester House, 100 Old Broad Street, London EC2P 2HX.

1st March, 1982.

March 1, 1982

Oesterreichische Kontrollbank Aktiengesellschaft

US\$100,000,000

Guaranteed Floating Rate Deposit Notes 1987

Guaranteed by the Republic of Austria

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the Initial Interest Period commencing on February 26, 1982 the Notes will carry an interest rate of 14½% per annum. On May 28, 1982 interest of US\$18,484.38 will be due per US\$500,000 Note and US\$369.69 per US\$10,000 Note against Coupon No. 1.

Agent Bank
ORION ROYAL BANK LIMITED

THE MANCHESTER SHIP CANAL COMPANY

Chairman D.K. Redford CBE

1981 RESULTS

	1981 £'000	1980 £'000
Loss before exceptional items	(2,182)	(1,333)
Exceptional items:		
Profit on sale of investments	2,220	228
Accelerated depreciation, etc.	(65)	(1,331)
Voluntary severance	(2,398)	(781)
Taxation credit	6	443
Loss after taxation	(2,419)	(2,774)
Set aside for redeeming loan capital	(57)	(54)
Dividends	—	(422)
(Loss) per ordinary share of £1	(64.4p)	(77.5p)

Points from the Chairman's statement to shareholders:

- * Expenditure down by £1M but operating revenue down £15M
- * Reduction in traffic mostly in upper reaches including Manchester Docks
- * Number of jobs cut by over a quarter (nearly 800) during the year
- * Voluntary severance payments now total over £5M since mid-1980 excluding dock workers dealt with through national fund
- * Work now begun on preparing enterprise zone land in Salford for development
- * Cannot yet hold out prospect of return to profit this year

A copy of the report and accounts may be obtained from the Secretary of the Company at Ship Canal House, King Street, Manchester M2 4WX.

OMRON TATEISI ELECTRONICS CO.

Notice is hereby given that at a Meeting of the Board of Directors of the above company held on 29th January 1982, it was resolved to make a free distribution to shareholders of common shares of Yen 50 each, by the capitalisation from reserves effective 1st April 1982. The new shares will be allotted to shareholders appearing on the Share Register at the close of business on 31st March 1982 in the ratio of 0.15 a new share to every share held, and will rank equal to outstanding shares.

Holders of Bearer Depositary Receipts (B.D.R.s) are advised that in order to obtain their entitlement, Coupon No. 34 should be lodged with one of the under noted Banks as from the 14th June 1982, where special listing forms are available:-

Hill Samuel & Co. Limited,
45 Beech Street,
London EC2P 2LX.
Kreditbank S.A.
Luxembourg, 43 Boulevard Royal,
Luxembourg.
Bank of Tokyo Limited,
Immermannstrasse 43,
4000 Düsseldorf.
Bank of Tokyo Limited,
Sutherland House, 4 Chater Road, Hong Kong.
Bank of Tokyo Limited,
48 Rue Sainte-Anne,
Bank of Tokyo Limited,
Avenue des Arts, 47/49,
1040 Brussels, Belgium.

Attention is drawn to the fact that as one Depositary share is equivalent to 5 Common Shares of the Company, new B.D.R.s can be issued only in multiples of 5 Common Shares. Any lesser number will be sold and the proceeds distributed to the persons entitled thereto.

Any further information required may be obtained on application to any of the above mentioned Banks or to Bank of Tokyo Trust Company,
100 Broadway, New York.
Hill Samuel & Co. Limited,
45 Beech Street,
London EC2P 2LX.

MANNIN DIAMOND INVESTMENTS LIMITED

44, Arcliffe 104, Office, 8563

Tel: 0424 82202

Telex: 639632 MANNIN G

GROWTHGROWTHGROWTH
That's BTR

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Five to Fifteen Years

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Over Fifteen Years

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Undated

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INT. BANK AND O'SEAS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

GOVT. STERLING ISSUES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

CORPORATION LOANS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

COMMONWEALTH AND AFRICAN LOANS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

CANADIANS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

REDAUNDANCY

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INTERNATIONAL INVESTMENT

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

BUYING A HOUSE

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

EXPATRIATES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

PLANNING FOR A LIFETIME

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INDEX-LINKED INVESTMENTS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Copy date: 2nd April 1982

For further information and advertising rates please contact:

Guy Mainwaring-Burton

Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY

Tel: 01-248 8000 Ext. 3606 Telex: 885033 FINTIM G

The size, contents and publication dates of surveys in the Financial Times

LOANS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Public and Financial

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Building Societies

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

FOREIGN BONDS & RAILS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

AMERICANS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Hire Purchase, etc.

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

BEERS, WINES AND SPIRITS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

BUILDING INDUSTRY, TIMBER AND ROADS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

ELECTRICALS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

FOOD, GROCERIES, ETC.

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

BANKS AND HIRE PURCHASE

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

Chemicals, Plastics—Cont.

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

ENGINEERING MACHINE TOOLS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

DRAPERY AND STORES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

HOTELS AND CATERERS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INDUSTRIALS (Misc.)

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

ENGINEERING MACHINE TOOLS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

DRAPERY AND STORES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

HOTELS AND CATERERS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INDUSTRIALS (Misc.)

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

ENGINEERING MACHINE TOOLS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

DRAPERY AND STORES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

HOTELS AND CATERERS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INDUSTRIALS (Misc.)

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

ENGINEERING MACHINE TOOLS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

DRAPERY AND STORES

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

HOTELS AND CATERERS

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

INDUSTRIALS (Misc.)

Interest	Stock	Price	Yield	Div.
150	150	150	150	150
150	150	150	150	150
150	150	150	150	150

FT UNIT TRUST INFORMATION SERVICE

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<p>Equity Trust Management 10000 London EC2N 1MA 580 2600</p> <p>Equity Trust 10000 10000 10000 10000</p> <p>Equity Trust 10000 10000 10000 10000</p>	<p>Equity Trust Management 10000 10000 10000 10000</p> <p>Equity Trust 10000 10000 10000 10000</p> <p>Equity Trust 10000 10000 10000 10000</p>	<p>Equity Trust Management 10000 10000 10000 10000</p> <p>Equity Trust 10000 10000 10000 10000</p> <p>Equity Trust 10000 10000 10000 10000</p>
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EC3P080		01-26-4588		Save & Prosper Group		01-25-4899	
1	62	49	-0.2	4	61	49	-0.2
2	62	49	-0.2	5	61	49	-0.2
3	62	49	-0.2	6	61	49	-0.2
4	62	49	-0.2	7	61	49	-0.2
5	62	49	-0.2	8	61	49	-0.2
6	62	49	-0.2	9	61	49	-0.2
7	62	49	-0.2	10	61	49	-0.2
8	62	49	-0.2	11	61	49	-0.2
9	62	49	-0.2	12	61	49	-0.2
10	62	49	-0.2	13	61	49	-0.2
11	62	49	-0.2	14	61	49	-0.2
12	62	49	-0.2	15	61	49	-0.2
13	62	49	-0.2	16	61	49	-0.2
14	62	49	-0.2	17	61	49	-0.2
15	62	49	-0.2	18	61	49	-0.2
16	62	49	-0.2	19	61	49	-0.2
17	62	49	-0.2	20	61	49	-0.2
18	62	49	-0.2	21	61	49	-0.2
19	62	49	-0.2	22	61	49	-0.2
20	62	49	-0.2	23	61	49	-0.2
21	62	49	-0.2	24	61	49	-0.2
22	62	49	-0.2	25	61	49	-0.2
23	62	49	-0.2	26	61	49	-0.2
24	62	49	-0.2	27	61	49	-0.2
25	62	49	-0.2	28	61	49	-0.2
26	62	49	-0.2	29	61	49	-0.2
27	62	49	-0.2	30	61	49	-0.2
28	62	49	-0.2	31	61	49	-0.2
29	62	49	-0.2	32	61	49	-0.2
30	62	49	-0.2	33	61	49	-0.2
31	62	49	-0.2	34	61	49	-0.2
32	62	49	-0.2	35	61	49	-0.2
33	62	49	-0.2	36	61	49	-0.2
34	62	49	-0.2	37	61	49	-0.2
35	62	49	-0.2	38	61	49	-0.2
36	62	49	-0.2	39	61	49	-0.2
37	62	49	-0.2	40	61	49	-0.2
38	62	49	-0.2	41	61	49	-0.2
39	62	49	-0.2	42	61	49	-0.2
40	62	49	-0.2	43	61	49	-0.2
41	62	49	-0.2	44	61	49	-0.2
42	62	49	-0.2	45	61	49	-0.2
43	62	49	-0.2	46	61	49	-0.2
44	62	49	-0.2	47	61	49	-0.2
45	62	49	-0.2	48	61	49	-0.2
46	62	49	-0.2	49	61	49	-0.2
47	62	49	-0.2	50	61	49	-0.2
48	62	49	-0.2	51	61	49	-0.2
49	62	49	-0.2	52	61	49	-0.2
50	62	49	-0.2	53	61	49	-0.2
51	62	49	-0.2	54	61	49	-0.2
52	62	49	-0.2	55	61	49	-0.2
53	62	49	-0.2	56	61	49	-0.2
54	62	49	-0.2	57	61	49	-0.2
55	62	49	-0.2	58	61	49	-0.2

6144 Windsor St. Ltd., WIL91A		01-499-4923
Managed	129.2	188.8
Unmanaged	129.2	188.8
Fixed Interest	129.2	188.8
Property	129.2	188.8
Profit - Limited Gift	129.2	188.8
Guaranteed	12.25	18.8
Windsor Life Assoc. Co. Ltd.		
Royal Albert Ins. Share St. Windsor 68044		
Investor Limit	100.0	114.9
Account Plan Unit	100.0	114.9
Flex. Inv. Growth	124.5	131.1
Future Asset Growth	18.00	21.1
Net Asset Plan	231.57	

OIL AND GAS—Continued

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